# The Maryland-National Capital Park and Planning Commission



Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2016

#### COMPREHENSIVE ANNUAL FINANCIAL REPORT AND ANNUAL REPORT

#### Of

#### THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

#### For the Fiscal Year Ended June 30, 2016

#### Commissioners

Casey Anderson, Chairman of the Commission Elizabeth M. Hewlett, Vice-Chair of the Commission Dorothy F. Bailey Norman Dreyfuss Manuel R. Geraldo Natali Fani-Gonzalez Amy Presley John P. Shoaff A. Shuanise Washington Marye Wells-Harley

#### Officers

Patricia Colihan Barney, Executive Director Joseph C. Zimmerman, Secretary-Treasurer Adrian R. Gardner, General Counsel

#### **Department Directors**

Gwen Wright, Montgomery County Director of Planning Mike Riley, Montgomery County Director of Parks

Fern V. Piret, Prince George's County Director of Planning Ronnie Gathers, Prince George's County Director of Parks and Recreation

Patricia Colihan Barney, Department of Human Resources and Management Joseph C. Zimmerman, Department of Finance Adrian R. Gardner, Legal Department

#### Prepared by the Department of Finance

Joseph C. Zimmerman, Secretary-Treasurer

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Barbara Walsh, Accounting Chip S. Bennett, Administration Stacey Pearson, Purchasing Joe Bistany, Information Technology

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# ♦ PART I ♦ INTRODUCTORY SECTION



**College Park Airport Museum** 



October 19, 2016

#### **Commissioners:**

The Comprehensive Annual Financial Report of The Maryland-National Capital Park and Planning Commission ("the Commission") for the fiscal year ended June 30, 2016 is hereby submitted. This Report was prepared by the Commission's Finance Department, in accordance with the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116. Responsibility for the completeness and reliability of all the information presented, including all disclosures, rests with the Commission. We assert that to the best of our knowledge and belief, the data, as presented, is accurate in all material respects and is reported in a manner designed to present fairly the financial position and changes in financial position of the governmental activities, business-type activities and various funds of the Commission in accordance with accounting principles generally accepted in the United States of America (GAAP). All disclosures necessary to enable the reader to gain an understanding of the Commission's financial activities have been included.

To provide a reasonable basis for making these representations, management of the Commission has established an internal control structure designed to ensure that the assets of the Commission are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the evaluation of costs and benefits requires business judgment by management.

State statutes require an annual audit by independent certified public accountants. The Commission selected the accounting firm of SB & Company, LLC. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Commission for the fiscal year ended June 30, 2016 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent public accountants concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Commission's financial statements for the fiscal year ended June 30, 2016 are fairly presented in conformance with GAAP. The independent public accountants report is presented as the first component of the Financial Section of this Report.

This year the Commission is not required to undergo an annual single audit in conformity with the provisions of the U.S. Office of Management and Budget Uniform Administrative Requirements, Cost Principles and Audit Requirements for the Federal Awards. The Commission is required to file a Uniform Financial Report with the Maryland State Department of Legislative Services by January 1 of each year.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal, and should be read in conjunction with it.

#### The Commission

The Commission is a body corporate of the State of Maryland established by the Maryland General Assembly in 1927. The Commission is a bi-county agency serving both Montgomery and Prince George's Counties. It is empowered to acquire, develop, maintain and administer a regional system of parks in the defined

Metropolitan District in Montgomery and Prince George's Counties, and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County.

The annual budget serves as the foundation for the Commission's financial planning and control. The Commission maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Montgomery County and Prince George's County governments. Activities of the General Fund, which include a transfer for debt service expenditures, are included in the annual appropriated budget. Project length financial plans are adopted for the Capital Projects Funds. The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established within each individual account in the General Fund. Budget-to-actual presentations for all five accounts of the General Fund are presented in Note 6 in the basic financial statements.

The Commission maintains an internal auditing division that reports to the Chair and Vice-Chair of the Commission. This staff performs internal audits throughout the Commission's offices and facilities. All internal control evaluations occur within the above framework. We believe that the Commission's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

#### **Factors Affecting Financial Condition**

The Commission's financial condition is positive as a result of a stable primary revenue source, property taxes, and the Commission's conservative fiscal management policies. The assessable bases in both Prince George's and Montgomery Counties increased in FY 2016, and collections, including interest and penalties as a percent of the levy, are consistently above 99%. The Commission prepares quarterly financial projections to help guide current year expenditures based upon anticipated revenue sources. In addition, the Commission maintains a comprehensive fund balance policy to provide a cushion against unforeseen expenditures or revenue shortfalls in each fund. As of June 30, 2016, the Commission's General Fund budget basis ending fund balance was \$181.0 million.

Along with the Commission's internal financial management policies, spending affordability guidelines continue to be provided by Montgomery County Government for the Commission's Montgomery County operations, and by a Spending Affordability Committee for the Commission's Prince George's County operations.

Montgomery and Prince George's Counties are adjacent to Washington, D.C. and both of these counties have an economic base that is centered on vital government bureaus, major corporations and higher educational institutions. Maryland remains the wealthiest state in the nation, according to the latest U. S. Census data. The state's median household income for 2015 was \$75,847, an increase of about \$1,900 from the previous year.

Like other jurisdictions across the nation both counties are impacted by the current fiscal environment. As of June 2016, the nation's unemployment rate was 4.9 percent, whereas Montgomery and Prince George's rates were 3.7 percent and 4.6 percent, respectively. These counties have a combined population base of 1.9 million people and have over 1.0 million employed as of fiscal year 2016.

More detailed information on the financial outlook is provided in the Management's Discussion and Analysis section of this Report.

#### Long-term Financial Planning

The Commission prepares a six-year projection of results for its Prince George's County operations, which is reviewed with the Prince George's County Spending Affordability Committee. A high level long-term plan is prepared for its Montgomery County operations by Montgomery County government, with Commission input.

The Commission has an established fund balance policy of designating 3% to 5% of budgeted expenditures for contingencies. In Montgomery County a designation of 3% of budgeted FY2016 expenditures was made, while in Prince George's County this percentage was 5%. In both Counties there are undesignated fund balances, which could also be used to provide funding for unexpected needs.

There are significant unassigned fund balances in Prince George's County (\$163.3 million) which are planned to be used over the six-year period to maintain a stable tax rate for the Commission in that county.

#### **Major Initiatives**

The Commission enjoyed an excellent program year in fiscal year 2016. The major accomplishments of the Commission are set forth in the Program Highlights section of this Report.

#### Other Information

<u>Awards</u>. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Commission for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2015. The Commission has received this award continuously since fiscal year 1973. In order to be awarded a Certificate of Achievement, the Commission must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This Report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another Certificate.

In addition, the Commission also received the GFOA's Award for Distinguished Budget Presentation for its annual budget for fiscal year 2016. The Commission has received this award continuously since fiscal year 1987. In order to qualify for the Distinguished Budget Presentation Award, the Commission's budget document was judged to be proficient in several categories including policy documentation, financial planning and organization.

#### Acknowledgments

The preparation of the Comprehensive Annual Financial Report on a timely basis was made possible by the dedicated service of the entire staff of the Finance Department. Each member of the Department has my sincere appreciation for the contributions made in the preparation of this Report. Special thanks are expressed to Barbara Walsh, Accounting Manager, and the entire Accounting Division staff. I would also like to thank and compliment the Commissioners for their interest and support in planning and conducting the financial operations of the Commission in a responsible and progressive manner.

Respectfully submitted,

Joseph C. Zimmerman, CPA Secretary-Treasurer



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## **The Maryland-National**

**Capital Park and Planning Commission** 

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2015

Huy K. Ener

**Executive Director/CEO** 

#### **Commission Background and Organization**

The Maryland-National Capital Park and Planning Commission is a body corporate of the State of Maryland, established by the Maryland General Assembly in 1927. The laws governing the Commission were codified in 1959, recodified in 1975 to be Article 66D of the Annotated Code of Maryland and again in 1983, to be Article 28. As of October 1, 2012, Article 28 of the Annotated Code of Maryland is recodified under Division II, Land Use Article, Maryland Annotated Code.

The Commission is a bi-county agency, empowered to acquire, develop, maintain and administer a regional system of parks in a defined Metropolitan District within the Maryland Counties (Montgomery and Prince George's) adjacent to the District of Columbia. The Commission is also empowered to prepare and administer a general plan for the physical development of a larger Regional District in the same area.

As development and urbanization of the area have progressed, the two Districts have been enlarged by the General Assembly. They now embrace all of Maryland's Montgomery and Prince George's Counties, except for certain incorporated municipalities in each County and, for the Metropolitan District only, Election Districts No. 4 and No. 8 in Prince George's County.

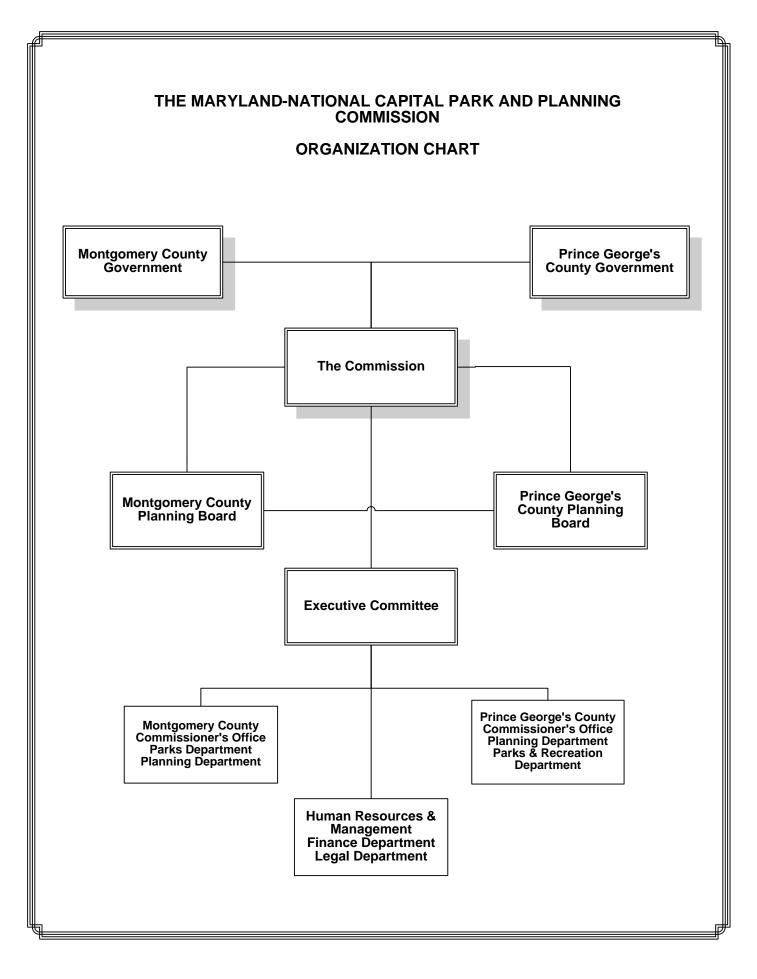
Responsibility for public recreation in Prince George's County and the County Recreation Department was transferred to the Commission in July, 1970 as a result of legislative action. This legislation provided that taxes to support recreation be imposed County-wide and that the County Council may require the Commission to institute new recreation programs. The County Executive appoints a Parks and Recreation Advisory Board, which works closely with the Commission in setting policy.

The Commission consists of ten members, five appointed by Montgomery County and five by Prince George's County. In Montgomery County, all five of the Commissioners are appointed by the County Council and confirmed by the County Executive. Montgomery County Commissioners may not be appointed for more than two consecutive terms. In Prince George's County, all five of the Commissioners are appointed by the County Executive and confirmed by the County Council. Each County designates one of its Commissioners for the position of Chairman of their respective Planning Board. The Commission elects one of such designees as its Chairman and the other as its Vice-Chairman. Under the Commission's rules of procedure, the Chairmanship and Vice-Chairmanship of the Commission rotate annually between the two designees. Terms of office are staggered and no more than three members from each County may belong to the same political party.

The Commission coordinates and acts on matters of interest to both Counties. Two regional offices are maintained, one in each County. The Commission meets once each month regularly, the site of the meetings alternating between the two regional offices. The members of the Commission from each County serve as separate Planning Boards to facilitate, review and administer the matters affecting only their respective County. To carry out their functions, the County Planning Boards meet at least once a week. The County Councils set priorities for the Planning Boards' park and planning operations through their annual determination and periodic review of the Commission's operating and capital improvement budgets and work programs.

The Commission administers a park system that currently contains over 64,000 acres. It is composed of streamvalley parks, large regional parks, neighborhood parks and park-school recreational areas. At June 30, its staff consisted of over 2,000 career employees - planners, park and recreation administrators, park police and administrative staff. In addition, it employs approximately over 4,000 seasonal workers, primarily for its numerous park and recreation programs.

The operating and administrative functions of the Commission are financed primarily by property taxes levied for the Commission by the two Counties. The Commission has the authority to sell general obligation bonds to fund approved park acquisition and development projects.





## FY 2016 PROGRAM HIGHLIGHTS

#### SUMMARY

The Maryland-National Capital Park and Planning Commission continued to advance its overriding mission to provide award-winning, quality programs, services and facilities to benefit the residents of our increasingly diverse bi-county area. As the only, unprecedented, six-time National Gold Medal winner for excellence in parks and recreation management, as recognized by the National Recreation and Parks Association, the agency has enhanced its reputation for excellence by recently earning a variety of additional regional and statewide accolades. Some of the many awards garnered by the Commission include the 2016 President's Award from the Potomac Chapter of the American Society of Landscape Architects for Montgomery County's Little Bennett Regional Park Day Use Area Phase I. This association honored the Evans Parkway Neighborhood Park and East Norbeck Local Park with Merit Awards for Built Design. These projects were also recognized with awards from the Maryland Chapter of the American Society of Landscape Architects and Maryland Recreation and Parks Association.

The Commission adopted innovative approaches to foster community collaboration. Increased emphasis was placed on community outreach, including interactive web-based and social media communications, and targeted marketing to specific user groups, including seniors, youth, families, ethnic populations and those with special interests and needs. Recognizing the integral role it plays in building and maintaining healthy, thriving communities, M-NCPPC continued to emphasize health and wellness in parks and recreation programming, and instituted a wide-ranging Work Wellness Initiative for employees. In keeping with a new state law, the Commission adopted new and revised regulations prohibiting use of lighted tobacco products in its indoor and outdoor facilities, venues and vehicles. A focus on environmental protection, health and wellness continued to be incorporated into major planning projects, including the Resource Conservation Plan and revamped zoning ordinances in Prince George's and Montgomery Counties.

#### **Montgomery County Department of Parks**

**In FY 16, The Montgomery Parks Foundation** welcomed highly accomplished Executive Director Michael Nardolilli and raised more than \$900,000. In addition, the Foundation constructed shade structures at Cedar Creek Local Park, worked to diversify its Board of Trustees and co-sponsored the highly successful Josiah Henson Leadership Conference, featuring former Congressman Al Wynn, Catherine Leggett and two panels of speakers.

**Educational Programs for School children**: Montgomery Parks offers a variety of educational programming to connect teachers and students with nature, the environment and local history. In collaboration with the Lathrop E. Smith Environmental Education Center, Montgomery Parks offers curriculum-based environmental educational programming for students in grades pre-K through 12. In order to support Montgomery County schools in meeting the mandated Maryland Environmental Literacy Graduation Requirement, Montgomery Parks waives fees for K-12 environmental education programs. Montgomery Parks also offers affordable educational field trips about local history in the county, available for students in grades four and up. Students who participate in these programs engage in topics related to enslavement, life on a farm, early medicine, going to school in a one-room schoolhouse and more.

Activating Urban Parks: Active, vibrant parks are important parts of healthy, connected communities. Montgomery Parks is expanding its successful urban park activation program by partnering with regional and local organizations to offer a variety of fun, educational and healthy activities that will bring urban parks to life, enrich our neighborhoods and provide places where neighbors can become friends.

**Creating Active Open Space:** We are continuing efforts to acquire and build the right parks in the right places to ensure parks are available and actively used in growing urban areas. A particularly challenging aspect of protecting open space is funding park acquisitions in developing urban areas. While the Parks Department has been resourceful in leveraging various tools and funding sources, there is more work to be done to ensure County residents have green open space that is easily accessible.

**Expanding Trails:** Montgomery Parks' trails are one of the most popular amenities in our parks system. We have more than 250 miles of trails connecting people with active lifestyles and nature. We continue to maintain and build trails, enhance access and connect existing trails so that our users and residents have access to trails near where they work, play and live. After completing the comprehensive amendment to the Countywide Park Trails Plan, which guides future investments in major park trails of countywide significance, we estimate that nearly 100 percent of County residents will be located within three miles of a trail or a non-park bikeway connector.

**Broadening Public Outreach:** Diversity helps to shape our parks, facilities and programs, resulting in a park system that meets the needs of all citizens. To effectively reach and engage with new and diverse audiences, we have created a Department-wide outreach strategy that encourages people of all backgrounds to take an active role in the park planning and development process. As part of this process, we have formalized how outreach is executed, created tiered levels of outreach for the 300-plus projects taking place in parks at any given time and conducted broad outreach campaigns.

**Improving Accessibility for Individuals with Disabilities:** Embracing people of all abilities to participate in programs and events is important to creating a healthy community. To meet this goal, we continue to making physical improvements to amenities such as athletic fields, tennis courts and playgrounds, and unique places, such as Brookside Gardens and our historic buildings.

**Diversifying Athletic Fields:** Montgomery Parks has more than 290 athletic fields; however, location and field type do not always provide the accessibility and availability that our customers need. In order to improve capacity and grow user satisfaction, staff continuously works to enhance the quality, safety, capacity and diversity of our fields. We are working on a comprehensive field condition assessment for park and school fields. We continue investing in field-related improvements to improve quality, adding fields and working to improve capacity and expanding our field maintenance program with the Montgomery County Public School system. In addition, we are working on identifying future field needs through the PROS Plan.

**History in The Parks.** History comes alive in Montgomery Parks! Visitors come from Montgomery County and surrounding jurisdictions to learn about our country's history, culture and the complexity of our shared story. Montgomery Parks' historic sites offer unique opportunities, including the Underground Railroad Experience, guided tours at Josiah Henson Park, Kingsley Schoolhouse and Oakley Cabin, and school and group tours at multiple sites. The addition of the distinctive visitor's center at Woodlawn Cultural Park creates additional heritage tourism, educates visitors about Montgomery County's Quaker and agriculture heritage, and ties together our African American public history trilogy of slavery, emancipation and reconstruction.

**Educational, Health and Active Lifestyles.** Montgomery Parks offers a variety of programs and places where residents can connect to nature and participate in active, educational and healthy activities. From nature and gardening programs to ice skating and tennis, from school programming to summer camps and "park play days," we connect people with fun, memorable things to do and to learn about. There are many things to do, places to visit and activities to try in our parks and facilities.

**The Value of Volunteers.** Annually, Montgomery Parks works with an estimated 11,600 volunteers who donate more than 75,000 hours of service to the Department in a variety of ways, including park and stream clean-ups, trail work, special events, nature and gardening programs, public safety and historic interpretation. Since 1996, our volunteers have contributed more than 1,070,693 hours of service – a total that's valued at more than \$24 million.

#### **Montgomery County Planning Department**

**Planning for Great Communities:** Work on four major plans was substantially completed, encompassing Downtown Bethesda, Greater Lyttonsville, Montgomery Village and Westbard. Significant progress was made on plans for Rock Spring, White Flint 2 and MARC-served station areas of Boyds and Germantown. Work was initiated on the Grosvenor-Strathmore Metro Area Minor Master Plan. The goal of these planning efforts is to improve the quality of life in

Montgomery County's diverse communities through recommendations for public spaces, transportation, environment, new development and more

**Focusing on the Future of Suburban Office Parks**: An important planning effort focused on the future of suburban office parks where vacancies are high. The Department's 2015 study of the office market set the stage for a variety of efforts. The Planning Board Chair participated in the Office Market Working Group appointed by the County Executive. The Planning Department engaged the Urban Land Institute to convene a Technical Assistance Panel and evaluate two County office parks in Rock Spring Park and Executive Boulevard in White Flint 2. A consultant was then hired to evaluate the potential for the adaptive reuse of the office buildings in these two areas. These efforts are helping to shape the recommendations of the Rock Spring Master Plan and White Flint 2 Sector Plan that will be reviewed by the Planning Board in fall 2016.

**New Digital Maps and Tools:** Our Information Technology staff developed new digital maps and tools to provide accessible, helpful information for our planning efforts. One of these interactive maps reports US Census demographic, income, housing and commute mode data. Another is the Bicycle Stress Map showing the amount of stress that bicyclists experience when riding on roads in Montgomery County. The purpose of the map is to help the Bicycle Master Plan team understand the impediments to bicycling in the County and identify and prioritize the changes that are needed to create a safe, low-stress bicycling environment. In addition, a digital map was created to document the communities and sites in the County associated with African American history and culture. For planners involved in the MARC Rail Communities Plan, an interactive map of the station areas in Boyds and Germantown was created to allow residents to record their comments about planning concerns through their computers or smart phones.

**Improving Regulatory Reviews**: In FY16, the Department's Development Application and Regulatory Coordination Division received and assigned 553 total applications. These applications comprised 1 development plan amendment, 10 concept plans, 140 forest conservation exemptions, 5 zoning applications, 32 mandatory referrals, 77 natural resource inventories, 2 park forest conservation plans, 123 plats, 5 pre-preliminary plans, 61 preliminary plans or amendments, 2 project plan amendments, 19 sediment control forest conservation plans, 68 site plans or amendments, and 8 sketch plans. The most significant projects included the Clarksburg Town Center in Clarksburg, Century in Germantown, Artery Plaza in Bethesda, Sligo ArtSpace in Silver Spring, Saul Centers on Rockville Pike in North Bethesda, Chevy Chase Lake, Marion Fathers Property in Olney, Armstrong Property in Damascus, Pooks Hill in Bethesda and Elizabeth House III in Silver Spring. Work on improving the development review process is a continuing and the time it takes for plat processing has decreased significantly. This efficiency has been achieved through ePlans and efforts to better coordinate the review tasks of M-NCPPC and the Department of Permitting Services.

Advancing Design Excellence: Improving the quality of the County's architecture and urban design is another of our goals that is moving forward. The Department is forming a Design Advisory Panel to review and provide feedback on significant development proposals in Downtown Bethesda that are requesting additional density. In FY16, the Planning Board approved the creation of this panel.

**Investing in Historic Preservation:** As part of its work to support the County's Historic Preservation Commission, the Historic Preservation Office processed 168 historic area work permits in FY16, a slight decrease from FY15 (181 permits) and an increase over FY14 (125 permits). Staff also received 100 historic preservation tax credit applications, representing nearly \$3 million in investments in historic properties across the County.

#### Prince George's County Department of Parks and Recreation

**Bringing Art to the Community.** During fall 2015, the Department served as the hosting sponsor for Artomatic 2015, featuring more than 550 visual artists, musicians, dancers, filmmakers, poets, sculptors, deejays, comedians and installation artists within a 90,000 square-foot building. It was the first time the creative arts festival was held in Prince George's County and in Maryland. Through this unique collaborative arts experience, the Department was able to work with local jurisdictions, businesses and elected officials to promote economic development and provide a space for youth,

teens and adult artists to express themselves while introducing art to a broad audience of families, seniors and millennials.

**Building Partnerships in the Community.** In FY16, the Department hosted Major League Baseball's RBI (Reviving Baseball in Inner Cities Initiative) Mid-Atlantic Regional Tournament for a third year. Our growing partnership with the Washington Nationals included an invitation to Nationals Park for a grounds maintenance workshop for Department staff and for our youth baseball coaches to attend a clinic taught by the Nationals coaching staff.

**Festivals and Special Events in the Community.** An array of special events drew thousands of residents and visitors to the Winter Festival of Lights, summer concerts in the parks and outdoor movie nights, Lake Arbor Jazz Festival, Hispanic Festival, the Beltway BBQ, Jug Bay Run for Wildlife and summer wine and jazz festivals.

**Summer Camp and Volunteers in the Community.** In FY16, more than 17,700 children and youth registered for summer day camps and playgrounds, as well as winter and spring break camps. Nearly 180 volunteers worked 70 different camp locations. Volunteers working with children, seniors, nature programs, arts, sports and special events donate the equivalent of \$13 million in time and work to the Department each year.

**Promoting Health and Wellness in the Community.** The Department was recognized by the American Heart Association as a Platinum-level Fit-Friendly Worksite and received the Community Innovation Award. We launched the Walk and Talk with the Doc program, connecting residents with health care professionals for an informational walk through our trails, parks and communities. We created additional Health and Wellness Zones with a focus on family activities that emphasize healthy living. And, in celebration of International Active Aging Week, the Department invited seniors age 60 and older to explore their possibilities with jazz concerts, water aerobics, tennis, card games and to simply get fit, socialize and have fun. The many activities, free classes, programs and opportunities to meet and interact with others is all part of the Department's effort to help seniors in the County change the way they age.

**Innovating for the Community.** The Department challenged its staff to an innovation initiative to identify improvements, best practices and explore ideas, designed to provide the best quality services and programs to the communities in Prince George's County. Cost savings, creative programming and refined policies and procedures are the result.

**Providing Public Safety to the Community.** The Maryland-National Capital Park Police are tasked with protecting approximately 27,000 acres of park property in Prince George's County, as well as those who visit and staff M-NCPPC sites. It was impressive that the overall crime statistics have continued to decline since FY 2014. Our commitment to community policing was demonstrated at the Park Police Community Day festival at Watkins Regional Park, where thousands of participants met and talked with officers, viewed equipment and watched demonstrations by Park Police horses and K-9 units.

**Connecting with the Community.** Continuing to expand its social media reach, the Department provides 24/7 customer service and creates large-scale social media campaigns used to seek community input on Master Plan development and additional input on community forums. A summer radio ad campaign was launched to raise awareness of Department services in our local community. The ads reached 82 percent of Prince George's County residents and 45 percent of residents in the metropolitan area. The campaign, which targeted diverse audiences, also reached 37.5 percent of the Latino community.

The Department continues to expand its multi-language interpretive services. This initiative ensures that we are reaching various community groups and providing information on programs, activities and services in their native languages. We also participated in the 2015 Maryland STEAM initiative, actively hosting several events during the annual festival and providing computers and staff to assist in helping young people "connect the pixels" around technology. We also continued to create connectivity for the community by providing free Wi-Fi and technology labs at many of our facilities.

#### Prince George's County Planning Department

**Modernizing Zoning and Subdivision Ordinances:** Staff accepted two major consultant deliverables–proposals for new zones and development standards–as part of a comprehensive rewrite of the County's current Zoning Ordinance and Subdivision Regulations. More than 50 stakeholder meetings were held to discuss the project, consultant findings

and recommendations, and a multi-faceted outreach strategy was implemented to engage 900,000 residents and interested parties.

Planning for Quality Communities: In FY16, work continued on a variety of projects including a Transit District Development Plan, two Sector Plans, two action plans, two overlay zones, implementation activity and Planning Assistance to Municipalities and Communities (PAMC) projects. Community Planning's accomplishments included the approval of the Prince George's Plaza Transit District Development Plan and Transit District Overlay Zone; Minor Plan Amendments to the Gateway Arts District Approved Sector Plan, Largo Town Center Sector Plan and Southern Green Line Station Area Sector Plan; and, Military Installation Overlay Zone legislation. The Clear Zone Action Plan funded by the Department of Defense, Office of Economic Adjustment and the Prince George's Plaza Transit District Parking Study were also completed. In addition, contracts were awarded for rebranding the Prince George's Plaza Transit District, Town of Capitol Heights professional services and Town of Upper Marlboro streetscape and Transforming Neighborhoods Initiative landscape improvement projects. Substantial progress was made on the following projects so that completion can be expected in 2017, or as established by approved schedules; Mt. Rainier Agricultural Conservation Plan and Overlay Zone and pattern book; Subregion 4 Employment Area Action Plan, East Riverdale Beacon Heights and Greater Cheverly Sector Plans, City of Bowie Sustainability Plan and Prince George's Plaza Transit District Storm Water Management Study. Significant activity also continued on key implementation efforts including Branch Avenue in Bloom; Town of Upper Marlboro façade improvement program, including new funding application to the state; and Westphalia development support. Staff continued to support all six Transforming Neighborhoods Initiative areas.

**Providing Planning Support for Public Facilities and Services:** Staff members provided public facility technical support for all active master plans. Staff also presented 13 full mandatory referral requests to the Prince George's Planning Board and 11 administrative mandatory referrals that were signed by the Planning Director. Staff also assisted in the development and review of the Board of Education's Annual Educational Facilities Master Plan and the Department of the Environment's Water and Sewer Plan, and coordinated the Planning Department's analysis of water and sewer category changes.

**Developing Efficient Transportation Systems:** Staff members continued work toward replacing the current traffic forecasting model with a new model that meets national best practice standards.

**Preserving and Protecting the Environment and Historic Properties:** The Woodland and Wildlife Habitat Conservation ordinance was implemented by requiring forest conservation and reforestation in all new development. Staff supported the work of the Historic Preservation Commission, including the issuance of grants to rehabilitate historic structures, and recommendations for development review referrals and Historic Area Work Permits. A draft Resource Conservation Plan was prepared for Prince George's County Council consideration and proposes new policies for environmental, historic and rural character preservation.

Advancing Information Technology: The Department implemented its Geographic Information System (GIS) Open Data Initiative that now provides access to more than 250 GIS data layers in multiple formats. More than 20,000 file downloads were supported in FY16. The GIS Section responded to approximately 160 internal and external requests for digital maps, data reports, account numbers for mail-outs, image data, and technical services. External customers included municipalities, county agencies, council offices, developers, engineers and educational institutions.

The Department provided the State Department of Assessments and Taxation with access to cell tower sites by tax account and Pictometry online, and completed development of a GIS building address layer which supports the County Public Safety and permitting applications and easement layer. Multiple (more than 10) easy-to-use ArcGIS Online applications were developed and publicly released to allow access to geographic data and demographic information. Our PGAtlas application, which supports 10,000 page views monthly, was enhanced and upgraded to work on mobile, tablet and other devices and browsers. Major upgrades were completed to our Development Activity Monitoring System (DAMS) and Person of Record Database. A security awareness program was also implemented and the Department is actively supporting Commission-wide IT initiatives.

**Promoting Responsible Development:** Approximately 330 applications for zoning map amendments, special exceptions, conceptual and detailed site plans, departures, alternative compliance and preliminary plans and final plats

of subdivision were analyzed for conformance with County plans, policies and development regulations. Approximately 13,200 permits were processed and the Planning Information Center responded to more than 10,000 inquiries from the general public. Several major development proposals were evaluated for conformance to adopted and approved public plans and policies. The evaluations were documented in technical staff reports and the Planning Board conducted public hearings for many cases. Major applications approved included the following: •National Harbor Beltway Tract: A detailed site plan was approved for development in association with the previously approved MGM complex. The 79.6-acre property will now have 1,1278,100 square feet of additional development that will include a 500-room hotel, 891 multifamily/timeshare residential units, retail, entertainment, a gas station, food and beverage store, and a helipad. •Suitland Town Center: A preliminary plan of subdivision and a special permit were approved on this 25.16-acre property located on the north side of Suitland Road, just south of Lacey Avenue. The development will consist of 700 multifamily dwelling units, of which 137 will be for the elderly; 219 townhouses; 2 two-family dwellings; 80,331 square feet of retail space; a 45,000-square-foot performing arts center; a 33,000-square-foot plaza; and a 36,000-square-foot park. •One Town Center: A detailed site plan was approved for this 10.71-acre site. Located on the east side of Auth Way across from the Branch Avenue Metro station, this site is planned for the U.S. Citizenship and Immigration Service, which is a component of the Department of Homeland Security. The 581,244-square-foot building will be adjacent to a 990-space parking garage. •Glenn Dale Commons: A conceptual site plan was approved for the 74.56-acre mixed-use development in the M-X-T Zone. This project proposes the future development of 200-300 multifamily dwelling units, 150-200 townhouses, 50-100 two-family dwellings, 65-70 single family detached dwelling units and 1.4 to 1.7 million square feet of office/retail uses, including a major grocery store.

#### Department of Human Resources and Management

Under the leadership of the Executive Director, the Department of Human Resources and Management (DHRM), provides executive and operational leadership to the agency through a set of best management practices, recommends and implements policy, and establishes administrative standards for efficient and effective operations. DHRM is responsible for systems and programs that meet regulatory requirements and support the agency. Programs and policies ensure fair and equitable treatment of all employees. DHRM administers a system to create, maintain, and retain a diverse, qualified, healthy, and motivated workforce. The Corporate Budget Office promotes responsible use of public funds through analysis and long-term fiscal planning. DHRM also provides risk management, workplace safety, and insurance programs to protect the Commission's assets, employees and patrons.

**Program and Service Improvements**: There were a number of new initiatives and notable updates to agency-wide programs and policies to strengthen internal controls, contain costs, address organizational development concerns, promote a workplace of excellence, and enhance public accountability.

**National Recognition for Workplace of Excellence**: Achieved again, national recognition for innovative policies and programs, awarded by the Alliance for Workplace Excellence. Following a rigorous review by a panel of industry leaders, the M-NCPPC became one of only a handful of organizations which earned all four awards for outstanding and innovative policies and programs: Workplace Excellence Award: Exceptional commitment to the overall success of its workforce initiatives such as management practices, workplace standards, and comprehensive work/life policies; Health and Wellness Trailblazer Award; Diversity Champion Award; and EcoLeadership Award for visionary leadership and commitment to environmentally sustainable workplace practices.

**Workforce Planning/Development**: Continued implementing multi-year recommendations from comprehensive compensation/classification study to support the ability to recruit/retain a highly skilled work force. Conducted management review of succession planning and workforce readiness. Began implementing succession planning initiatives to encourage employee skill enhancement and leadership development; developed and launched agency-wide literacy and language proficiency program. Development of web-based training for all supervisors and employees is underway. Implemented internal salary equity and employee retention policies. Implemented current strategic plan and programs to encourage agency wide support of diversity initiatives with the Diversity Council.

**Collective Bargaining/Labor Relations**: Led the management negotiating team in collective bargaining with the Fraternal Order of Police Lodge # 30 (FOP) for the FY17 wage reopener. Implemented contract changes for Municipal and County Government Employees Organization/UFCWU Local 1994 (MCGEO) Union and the FOP Union in

accordance with current contracts. Other activities included advising departments on complex labor issues, conducting special investigations, responding to grievances, and adopting changes to the FMLA program and smoking policies.

**Benefits Restructuring/Health Care Reform**: Through major efforts, Affordable HealthCare Act (ACA) compliance was achieved resulting in medical health benefits for eligible seasonal employees and complex reporting requirements. Obtained Medicare Part D (Prescription) subsidy program payments of \$457,000. As a result of Collective Bargaining with MCGEO, the Group Insurance Fund Reserve was adjusted from 7.5% to 8.0%. Enhanced wellness program initiatives to improve employee and family health.

**Fiscal Responsibility and Budget Management**: Received the Distinguished Budget Presentation Award from the Government Finance Officers' Association (GFOA) for the 30th consecutive year. The Corporate Budget Office is responsible for salary projections, long range planning, labor cost modeling, and cost allocations and serves as the main point of contact for administration of the agency budgets. Departmental budget activities are streamlined to strengthen tracking, cost containment, oversight, and increase transparency. Updated the FY17 long-term fiscal plan by building upon the major revisions adopted for the FY16 fiscal plan for the Commission's Prince George's operations.

**Risk Management/Workplace Safety**: This function provides oversight and protection of Commission assets through insurance, transfer of risk, program and operational analysis, and loss prevention. This Office also is charged with developing and implementing the agency's safety and health programs to reduce accidents and injuries through extensive training, inspections, testing, and regulatory compliance with state and federal workplace safety laws. Completed initiatives include: comprehensive review of risk management and workplace safety policies; on-site emergency preparedness plan assessments for more than130 facilities; monthly claim audits of worker's compensation and liability claims; environmental investigation to assess indoor air quality; enhancements in insurance to protect agency assets against flood and cyber exposures; Occupational Safety and Health Administration (OSHA)-based certification training for maintenance/construction supervisors; emergency protocols to prepare for ZIKA exposure; and safety and liability awareness training for more than 1200 participants.

**Enterprise Resource Planning System (ERP)**: In partnership with the Department of Finance, DHRM continued implementation of the Human Resources Information System to include, training of operating departments, and revamping of internal processes and addressing system issues. ERP allows integration of multiple functions such as Human Resources, Payroll, Budget and other components to create greater data consistency, greater efficiencies, and provide better information for decision making purposes.

**Corporate Policy/Operational Standards**: Conducted research and analysis of organizational policies/programs to address operational concerns, enhance efficiencies, strengthen internal controls, and address regulatory changes. Continued comprehensive review of employment regulations pertaining to contractual employees, initiated comprehensive review of gift policies, and organizational functions. Some key policy work included: enhanced benefit plan eligibility stemming from the Affordable Care Act; broadened smoking bans/e-cigarette restrictions; updated Tuition Assistance Program, authorization; enhanced Telework program; agency standards for the use of bathrooms by transgender employees and patrons; updates to the administration of the Family and Medical Leave Act; clearer standards on the eligibility, and accountability of business expenses for travel/conferences/meetings; updated/clarified guidance on the required disclosure of outside employment and non-Commission business; and updated guidance on the handling of agency emergencies.

#### **Department of Finance**

The Department of Finance provides fiscal management and oversight of all Commission financial activities. Services include: providing financial guidance to operating departments; financial reporting and policy development; processing of payroll, disbursements; central purchasing; investment management; debt issuance; and information systems management.

**Corporate Financial Management:** The Department provided financial guidance to operating departments on proposed and existing public, private partnerships, funding approaches for various projects, and long–term fiscal strategy. During FY16, the Department coordinated the sales of \$19,195,000 million for Montgomery County and \$24,820,000 for Prince

George's County Park Acquisition and Development Bonds and Refunding Bonds. The proceeds will be used to finance certain capital park acquisition and development projects in both counties.

**Automating/Streamlining Efforts:** Efforts continued on the Enterprise Resource Planning (ERP) system with focus being on the Human Capital Management system. We are also embarking on an upgrade to the Infor Cloud Suite v10, which will take significant effort the last half of FY17.

**Information Systems Support:** Provides management and support to all departments within Central Administration Services (CAS- Finance, DHRM, Budget, and Legal) and (ERS). Support provided includes: the hosting of the ERP system supporting Finance, Central Purchasing, Human Resources, and Budgeting; Kronos (timekeeping system), Alliance (security system) and other critical systems that contain financial and personal data. Management of web and internally hosted applications that enable the management of INSITE, EnergyCap, MNCPPC.org, Automated Records management system (ARMS), Safety shoe program, Training calendar, and the Accounting Online System among the most important. Also supported is the Secure File Transfer system which enables users to send large secure documents to select individuals outside of the Commission as well as managing a disaster recovery site. The IT division provides security governance and administration to ensure the protection of Commission data, security administration, accountability and maintenance. Major IT efforts included: Implemented data standards for the control and protection of SSN within the email system while working with key teams of security and Active Directory administrators to cleanup and standardize processes, Installed fiber wire trays in computer room; Replaced the network core switch to ensure 10G connections, upgraded wiring to all 3<sup>rd</sup> floor users to ensure optimal desktop performance; upgraded all floor switches to ensure data prioritization; expanded virtualized architecture which reduced the cost for new apps, services and recurring maintenance. This support ensures business continuity, secure integration and optimal performance.

**Outreach to Minority, Female and Disabled Vendors:** The Department's Purchasing Division continues to expand its outreach efforts in trade and procurement events. These events reflect the increasing diversity of the two Counties. The Commission achieved an MFD utilization rate of 20.1% which equated to \$20 million of procurement with MFD firms.

**Financial Reporting:** For the 42th consecutive year, the Commission received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada for the FY 2015 Comprehensive Annual Financial Report (CAFR), prepared by the Finance Department.

#### Office of General Counsel

The Office of the General Counsel (OGC or Legal Department) provides a comprehensive program of legal services to the Commission, supporting almost every facet of the Commission's work program. The OGC guides the Commission's internal corporate operations; advises staff and the Planning Boards as they navigate their important quasi-judicial and regulatory responsibilities; advocates on the Commission's behalf in litigation before the state and federal courts; and participates in cross-functional teams assembled periodically to develop creative solutions to new challenges facing the Commission.

**Protecting the Public Interest in Litigation:** During FY 2016, the OGC handled 39 new cases and closed 37 cases – ending the Fiscal Year with 37 cases still pending in the state and federal courts. In addition to the more conventional disputes that involve various tort claims, workers compensation laws or judicial review of Commission land use decisions, OGC's litigation portfolio during the year included successfully defending one federal lawsuit seeking the destruction or removal of the Bladensburg Peace Cross historic monument at the Federal District Court level, defending a challenge to the Commission's wildlife management program, and continuing to defend another unmeritorious, high-profile case lodged by a disappointed real estate speculator in Montgomery County. The Legal Department also continued working through complex regulatory issues associated with transitioning to a new business model to provide recreational instructional services.

**Proactive Legal Support for Commission Policy Makers:** The Legal Department continued its tradition of delivering real-time, preventive counsel to support sound business and public policy decisions. Examples of challenging issues encountered during FY 2016 include: the ongoing development of a new zoning ordinance in Prince George's County; spearheading the initiative to update the Commission's park rules and regulations for the first time in over a decade;

and supporting our park and recreation managers in their transition to a new business model for delivering instruction programs in a recreation context.

**Building Quality of Life – One Transaction at a Time:** Commission attorneys represented staff and the Planning Boards in the negotiation and development of dozens of complex agreements, memoranda of understanding, and policies related to the Commission's park and recreation functions. Examples of important projects initiated or completed during FY 2016 include a multi-party technology agreement empowering citizens to register for programs offered by the Commission, the Montgomery County Recreation Department and a number of other area agencies with one-stop-shopping. Other projects ongoing or completed during the year include: agreements related to the Purple Line light rail project in Montgomery and Prince George's counties; a commercial real estate acquisition to support development of a new Park Police headquarters and communication facility; the construction of a highly anticipated aquatic and recreation complex in southern Prince George's County; and a co-location agreement for a new recreation center, library and park in Wheaton at one location.

**Legislative Support:** In its role as legislative advocate for the Commission, the OGC Legislative Management Team lobbied or monitored over 250 bills during the 2016 Session of the Maryland General Assembly; 7 of which either were local or "bi-county" bills for Prince George's or Montgomery County.

#### Office of the Chief Information Officer

The Office of the Chief Information Officer develops the Information Technology architecture and recommends information technology policies for the Commission. Policies are authorized by the Information Technology Council and the Chief Information Officer provide the Commission governance for enterprise-wide project efforts. The Bi-County Chief Technology Officers have a dotted line reporting relationship to the Chief Information Officer.

Fiscal year 2016 (FY16) has seen continued success in policy creation in the face of increased information technology security threats and breaches. Working with the Office of Internal Audit, efforts were increased in the review of the information technology environment and the policies that govern it. The focus has been to ensure the confidentiality, security, integrity, and availability of Commission data. This work will continue as the threats continually change.

Another FY16 area of focus in the Office of the Chief Information Officer is the governance model of enterprise wide information technology projects. Working with the Information Technology Council we are evaluating how projects are prioritized and authorized with the expectation of improving our efficiency.

The challenge areas for the Office of the Chief Information Officer include the volume of projects requiring information technology project leadership, and numerous opportunities to improve and optimize the information architecture and its efficiency in comparison to our size. These two challenges require the Office of the Chief Information Officer and the Information Technology Council to triage the many opportunities presented.

#### **Office of Internal Audit**

The primary focus of the Commission's Office of Internal Audit is to provide the Board and Department Heads with objective information to assist them in determining whether Commission operations are adequately controlled and whether the required high degree of public accountability is maintained over public funds and to improve the efficiency and effectiveness of the Commission. To accomplish this, in fiscal year 2015 more than 52 audits and reviews were performed and a variety of consulting services were provided to ensure the reliability and integrity of financial records, compliance with established policy and procedures, accountability and protection of Commission assets and the achievement of program objectives.

#### **Merit System Board**

The Merit System Board is an impartial Board, which provides recommendations and decisions regarding the Merit System of the Commission and is the highest level within the Commission for hearing appeals. During FY16, the Board continued to maintain its caseload on a current and timely basis.

#### **Employees' Retirement System**

The Employees' Retirement System (ERS), administered by an 11-member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a contributory defined benefit pension system with five plans, qualified under the Internal Revenue Code Section 401(a). The administrative operations are the responsibility of the ERS Staff and Board-appointed Administrator, who reports directly to the Chairman of the Board of Trustees.

ERS Trust Fund assets closed the year with a fair market value in excess of \$776 million. For the year ending June 30, 2016, the ERS posted a negative 0.3% net of fees return, but for the three, and five year periods ending June 30, 2016, the ERS posted net of fee returns of 4.9% and 5.7%, respectively. The Board of Trustees actions for the year included approval of a \$90 million custom real assets strategy; approval of a \$45 million private equity commitment; approval of the addition of a 10% global infrastructure allocation to the State Street Global Advisors Custom Real Asset Strategy; and the search and selection of a new auditor, SB& Company, LLC. An asset liability analysis was conducted; however, the Board approved maintaining the current asset allocation policy (51% equity, 29% fixed income and 20% real assets). The ERS has continued comprehensive communications to all members via an Annual Report, Comprehensive Annual Financial Report, Annual Statements, website, and educational on-site workshops and counseling for participants.

# ▶ PART IIA

# FINANCIAL SECTION

**Basic Financial Statements** 



Historic Cabins located in Montgomery County



#### **REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS**

Board of Commissioners The Maryland-National Capital Park and Planning Commission Riverdale, Maryland

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Maryland-National Capital Park and Planning Commission (the Commission), as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

The Commission's management is responsible for the preparation and fair presentation of these basic financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Commission, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedules related to the defined benefit pension plans, and the schedule of funding progress for other postemployment benefit plans, as referenced in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

#### Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Commission's basic financial statements. The supplementary data listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplementary data is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.



The introductory section and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Hunt Valley, Maryland October 19, 2016

SB + Company, SfC

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

As the management of The Maryland-National Capital Park and Planning Commission ("the Commission"), we offer readers of the Commission's financial statements this narrative overview and analysis of the financial activities for the Commission for the fiscal year ended June 30, 2016.

The Maryland-National Capital Park and Planning Commission is a body corporate of the State of Maryland established by the General Assembly in 1927. The Commission is a bi-county agency. It is empowered to acquire, develop, maintain and administer a regional system of parks in a defined Metropolitan District of Montgomery and Prince George's Counties and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County.

The major source of funding for the Commission's primary services are five property taxes levied on an individual County basis:

Montgomery County

Administration tax - general administration and planning Park tax - park operations and debt service for park acquisition and development bonds

• Prince George's County

Administration tax - general administration and planning Park tax - park operations and debt service for park acquisition and development bonds Recreation tax - the recreation program

Five separate accounts are maintained within the General Fund to account for the Commission's primary services. Revenues and expenditures that can be specifically identified with a county are recorded in the appropriate account. Expenses that apply to both counties are allocated to the appropriate accounts. Debt is issued on a county basis, not for the Commission as a whole. General obligation debt is guaranteed by the Commission and by the county government for which the proceeds will be expended. Due to this unique arrangement, certain financial information provided in this discussion and analysis, as well as in the summaries presented in Note 6 of the Notes to the Financial Statements, has been provided by county to reflect the financing constraints within each county. Other funds and accounts are maintained on a Commission-wide or on a separate county basis as necessary and appropriate.

#### **Financial Highlights**

- The assets and deferred outflows of resources of the Commission exceeded its liabilities and deferred inflow of resources at June 30, 2016 by \$995.6 million (net position). Of this amount, \$164.5 million may be used to meet the Commission's ongoing obligations.
- The Commission's net position grew by \$41.6 million during fiscal year 2016. This is largely a result of: an increase in capital assets of \$54.8 million. These are offset by an increase in accounts payable of \$5.4 million, debt principal payments of \$10.4 million, an increase in the OPEB liability of \$2.3 million and an increase in the Pension Liability of \$17.4 million.
- As of June 30, 2016, the Commission's governmental funds reported combined ending fund balances of \$305.7 million, an increase of \$21.0 million. Of this amount, \$137.7 million is unassigned, \$20.8 million is assigned, \$135.0 million is committed, \$11.5 million of fund balance is restricted and \$0.7 million is non-spendable.
- The Commission's General Fund balance at June 30, 2016 was \$225.0 million, an increase of \$35.8 million during the year. The unassigned fund balance of \$173.4 million is approximately 48.3% of fiscal year 2016 expenditures and transfers out.
- The Montgomery County Capital Projects Fund balance as of June 30, 2016 was \$9.5 million, an increase of \$5.2 million. The unassigned fund deficit of \$13.9 million results from a committed fund balance for long-term contracts, many of which will be funded when expended by reimbursements from Montgomery County Government or by reimbursable grants.

- The Prince George's County Capital Projects Fund balance as of June 30, 2016 was \$56.2 million, a decrease of \$20.4 million. The fund balance has decreased due to the transfer of \$21.4 million to the Prince George's County Park Account.
- The assets plus deferred outflows of the enterprise funds exceeded liabilities and deferred inflows by \$67.2 million, an increase of \$0.6 million. The Prince George's Enterprise Fund had a slight decrease in net position of \$.0.1 million and the Montgomery Enterprise Fund had an increase in net position of \$0.7 million.
- The Commission's bonds and notes payable decreased by \$10.4 million due to scheduled principal payments. Also, the Commission issued general obligation bonds for Montgomery County in the amount of \$12 million and Prince George's in the amount of \$19.5 million.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Commission's basic financial statements. The Commission's basic financial statements include three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### Organization and Flow of Financial Section Information

Independent Public Accountants Report Provides the opinion of the Independent Auditors on the fair presentation of the basic financial statements.									
Management's Discussion and Analysis This supplementary information is required for state and local government financial statements, and is intended to provide a narrative introduction, overview, and analysis.									
Government-Wide Financial Statements Provides information on governmental and business-type activities of the Commission. Exhibits 1 and 2.	Fund Financial Statements Provides information on the financial position of specific funds of the Commission. Exhibits 3 to 11.								
<b>Notes to Financial Statements</b> Provides a summary of significant accounting policies and related disclosures. <b>Following Exhibit 11.</b>									

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the Commission's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Commission's assets and liabilities and deferred inflow and outflow of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Commission is improving or deteriorating.

The statement of activities presents information showing how the Commission's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned, but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Commission that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Commission include General Government, County Planning and Zoning, Park Operations and Maintenance, Recreation Programs and Interest on Long-term Debt. The business-type activity of the Commission is Recreational and Cultural Facilities.

The government-wide financial statements can be found as Exhibits 1 and 2 of this report.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Commission, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Commission can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. For both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances, reconciliations are provided to facilitate this comparison between governmental funds and governmental activities.

The Commission maintains eleven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Project Funds for each county, all of which are considered to be major funds. Data from the other eight governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements, Schedules 1 and 2 in the Combining and Individual Statements section of this report.

The Commission adopts an annual appropriated budget for its General Fund, which is actually adopted as five "accounts" corresponding to the five different property tax levies. A budgetary comparison statement for the total General Fund has been provided as Exhibit 6, and summaries for each account are included in Note 6 of the Notes to the Financial Statements, to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found as Exhibits 3 - 6 of this report.

**Proprietary funds.** The Commission maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Commission uses enterprise funds to account for certain Recreational and Cultural Facilities in both Montgomery and Prince George's Counties.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the Commission's various functions. The Commission uses internal service funds to account for Montgomery County's Capital Equipment and Risk Management, Prince George's County's Capital Equipment and Risk Management, Central Administrative Services Capital Equipment, Executive Office Building, Employee Benefits, and Commission-wide Initiatives. As these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each county's Recreational and Cultural Facilities, both of which are considered to be major funds of the Commission. Conversely, all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements, Schedules 7 - 9 in the Combining and Individual Statements Section of this report.

The basic proprietary fund financial statements can be found as Exhibits 7 - 9 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. The Commission uses fiduciary funds to account for the Employees' Retirement System Pension Trust, Postemployment Benefit Trust, and Private Purpose Trusts for each county, and two agency funds. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Commission's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary financial statements can be found as Exhibits 10 and 11 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Commission has also included financial statements for each county's portion of the governmental funds financial statements to reflect the relationship between the financing sources and responsibility for debt. The Notes to the Financial Statements can be found following Exhibit 11 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Commission's progress in funding its obligation to provide pension benefits and other post-employment benefits to its employees. Required supplementary information can be found immediately following the Notes to the Financial Statements.

#### **Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Commission, assets exceeded liabilities by \$995.6 million at the close of the most recent fiscal year.

A summary of the Commission's net position follows:

	Sur	nmary of Net	t Posit	tion (in	milli	ons)			
	Our	June 30, 2		•		0110)			
									Total Percentage
	Governmer	ntal Activities	Business-type Activities			ctivities	Total		Change
	2016	2015	20	016	2	2015	2016	2015	2015-2016
Assets									
Current and Other Assets	\$ 423.5	\$ 394.7	\$	14.6	\$	13.9	\$ 438.1	\$ 408.6	7.2%
Capital Assets	879.9	825.6		62.8		62.3	942.7	887.9	6.2%
Total Assets	1,303.4	1,220.3		77.4		76.2	1,380.8	1,296.5	6.5%
Deferred Outflows	87.3	50.9		3.2		1.8	90.5	52.7	0.0%
Liabilities/Deferred Inflows Current Portion of Long-term									
Liabilities	27.4	27.4		0.3		0.4	27.7	27.8	-0.4%
Long-term Liabilities	352.8	308.8		9.1		8.3	361.9	317.1	14.1%
Other Liabilities/Deferred Inflows	82.1	47.6		4.0		2.7	86.1	50.3	71.2%
Total Liabilities/Deferred Inflows	462.3	383.8		13.4		11.4	475.7	395.2	20.4%
Net Position									
Net investment in Capital									
Assets	768.3	736.5		62.8		62.3	831.1	798.8	4.0%
Unrestricted	160.1	150.9		4.4		4.3	164.5	155.2	6.0%
Total Net Position	\$ 928.4	\$ 887.4	\$	67.2	\$	66.6	\$ 995.6	\$ 954.0	4.4%

Current and other assets increased by 7.2% mainly due to the issuance of general obligation bonds. Also, long-term liabilities increased by 14.1% due to the issuance of general obligation bonds and other liabilities/deferred inflows increased by 71.2%, which is mainly due to increases in changes in pension plan assumptions and the difference between expected and actual experience. Changes in net position are discussed later.

By far, the largest portion of the Commission's net position reflects its investment in capital assets (e.g., land, buildings, machinery, equipment and intangibles and infrastructure), less any related debt used to acquire those assets that is still outstanding. The Commission uses these capital assets to provide services to citizens; consequently these assets are not available for future spending. Although the Commission's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The remaining balance of \$164.5 million of net position is unrestricted and may be used to meet the Commission's ongoing obligations to citizens and creditors. Changes in this balance are discussed later.

At the end of the current fiscal year, the Commission is able to report positive balances in both categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

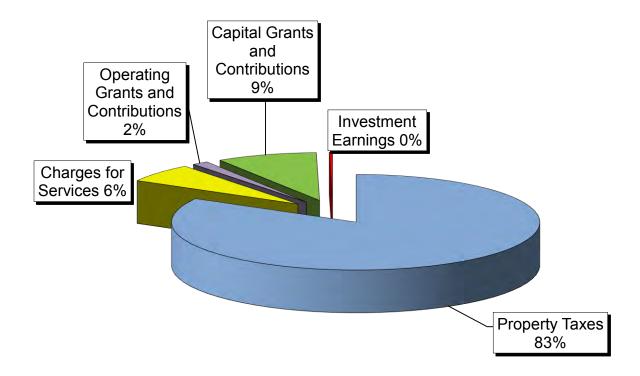
A summary of changes in net position follows:

	,	0	et Position	· · · ·			
	e Fiscal Years Ended June 30, 2016 and 2015 Governmental Business-type Activities Activities Total					Total Percentage Change	
	2016	2015	2016	2015	2016	2015	2015-2016
Program Revenues:							
Charges for Services	\$ 26.9	\$ 26.0	\$ 20.0	\$ 19.4	\$ 46.9	\$ 45.4	3.3%
Operating Grants and Contributions	6.0	5.4	-	-	6.0	5.4	11.1%
Capital Grants and Contributions	37.2	39.5	1.9	-	39.1	39.5	-1.0%
General Revenues:							
Property Taxes	352.3	326.4	-	-	352.3	326.4	7.9%
Investment Earnings	1.2	1.2	0.1	0.1	1.3	1.3	0.0%
Total Revenues	423.6	398.5	22.0	19.5	445.6	418.0	6.6%
Expenses:							
General Government	18.9	21.1	-	-	18.9	21.1	-10.4%
County Planning and Zoning	57.3	49.2	-	-	57.3	49.2	16.5%
Park Operations and Maintenance	243.0	227.9	-	-	243.0	227.9	6.6%
Recreation Programs	50.3	65.2	-	-	50.3	65.2	-22.9%
Recreational and Cultural Facilities	-	-	30.5	31.0	30.5	31.0	-1.6%
Interest on Long-term Debt	4.0	3.9	-	-	4.0	3.9	2.6%
Total Expenses	373.5	367.3	30.5	31.0	404.0	398.3	1.4%
Increase (Decrease) in Net Position Before Transfers	50.1	31.2	(8.5)	(11.5)	41.6	19.7	111.2%
Transfers	(9.1)	(9.7)	9.1	9.7	-	-	
Increase (Decrease) in							
Net Position	41.0	21.5	0.6	(1.8)	41.6	19.7	
Net Position - beginning	887.4	865.9	66.6	68.4	954.0	934.3	
Net Position - ending	\$ 928.4	\$ 887.4	\$ 67.2	\$ 66.6	\$ 995.6	\$ 954.0	

During the current fiscal year the Commission's net position increased by \$41.6 million. This is largely a result of an increase in capital assets of \$54.8 million, and the issuance of bonds in the amount of \$31.5 million. These are offset by an increase in accounts payable of \$5.4 million, debt principal payments of \$10.4 million, an increase in the OPEB liability of \$2.3 million and an increase in the Pension Liability of \$17.4 million.

**Governmental activities.** Governmental activities increased the Commission's net position by \$41.0 million, thereby accounting for 98.3% of the total growth in the net position of the Commission. This increase is primarily attributable to capital grants receipts of \$37.2 million, offset by a surplus of ongoing revenues over ongoing expenses of \$12.9 million and by the transfers to business-type activities of \$9.1 million.

#### **Revenues by Source - Governmental Activities**

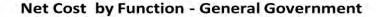


As the above diagram shows, property taxes make up 83% of Commission governmental revenues.

As is reflected in the following chart, the Commission's governmental activities are largely supported by general revenues and in particular property taxes. Charges for services and operating grants cover 8.8% of governmental activities expenses.

The overall total cost of services and net cost of services increased by 1.7% and 2.4% for FY 2016 compared to FY 2015, respectively.

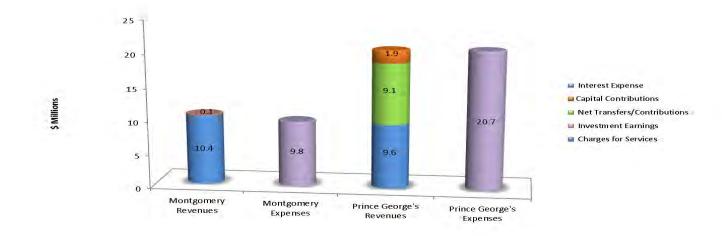
Net Cost of Governmental Activities (000's) For the Fiscal Years Ended June 30, 2016 and 2015										
	20	)16	2015	Percentage Change 2015 - 2016						
	Total Cost	Net Cost	Total Cost Net Cost	Total Cost	Net Cost					
	Of Services	Of Services	Of Services Of Services	Of	Of					
				Services	Services					
General Government	\$ 18,944	\$ 18,944	\$ 21,133 \$ 21,133	-10.4%	-10.4%					
County Planning and Zoning	57,309	52,643	49,148 44,138	16.6%	19.3%					
Park Operations and Maintenance	243,036	192,906	227,850 176,588	6.7%	9.2%					
Recreation Programs	50,263	34,955	65,247 50,653	-23.0%	-31.0%					
Interest on Long-term Debt	4,048	4,048	3,900 3,900	3.8%	3.8%					
Total	\$ 373,600	\$ 303,496	\$ 367,278 \$ 296,412	1.7%	2.4%					





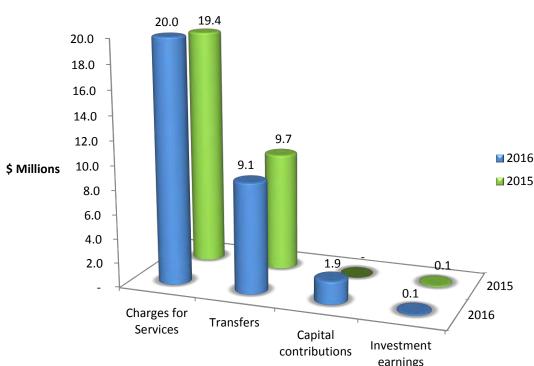
**Business-type Activities.** Business-type activities expenses in excess of revenues led to an increase in the Commission's net position of \$0.6 million.

- Expenses of operating these recreational and cultural activities (including interest expense) exceeded charges for services, current operating grants and interest income by \$8.5 million.
- Governmental activities contributed \$9.1 million to support the enterprise activities. The funding is primarily for the Prince George's County business-type activities.



#### **Changes in Net Position - Business-type Activities**

More detail regarding these funds is provided later in the Proprietary Funds discussion.



## **Revenues by Source - Business-type Activities**

Charges for services make up the major portion of revenues for the business-type operations, although support from governmental operations (transfers) also makes up a significant portion.

As noted earlier, the Commission uses fund accounting to ensure and demonstrate compliance with finance- related legal requirements.

#### Financial Analysis of the Commission's Funds

**Governmental funds.** The focus of the Commission's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Commission's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Commission's governmental funds reported combined ending fund balances of \$305.7 million, an increase of \$21.0 million in comparison with the prior year. Approximately 45.0% of this total amount, or \$137.7 million, constitutes unassigned fund balance, which is available for spending in future years and provides reserves for unforeseen expenditure needs. The remaining fund balances are non-spendable, restricted, committed or assigned to indicate that they are not available for new spending as \$0.7 million is non-spendable, \$135.0 million has been committed for contracts and purchase orders, \$11.5 million is restricted and \$20.8 million is assigned to fund fiscal year 2017 expenditures.

The General Fund is the primary operating fund of the Commission. At the end of the current fiscal year, the unassigned fund balance of the General Fund was \$173.4 million, while total fund balance was \$225.0 million. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 48.3% of the total general fund expenditures and transfers out, while total fund balance represents 62.7% of the same amount.

The fund balance of the Commission's General Fund has increased by \$35.8 million during the current fiscal year. Key factors that generated this increase are as follows:

- Savings of \$2.7 million due to delaying of the bond issues until later in the fiscal year.
- Property tax revenues were \$10.6 million higher than budgeted.
- Control of expenditures generated \$14.5 million in savings to provide funding for future years' budgets.

The capital project fund for Montgomery County has a total fund balance of \$9.5 million and Prince George's County has a fund balance of \$56.2 million, all of which represents authorized and funded projects that are not completed. The net change in fund balances during the current year in these funds were an increase of \$5.2 million in Montgomery County, and a decrease of \$20.4 million in Prince George's County, primarily due to the transfer of \$21.4 million to the Prince George's County Park Account, offset by the \$6.3 million transfer from the general fund to the capital projects fund for Prince George's County, construction grants realized of \$26.4 million in Montgomery County and \$4.3 million in Prince George's County and the issuance of General Obligation Bonds in the amount of \$12.0 million in Montgomery County and \$19.5 million in Prince George's County. Expenditures for the fiscal year were \$35.8 million in Montgomery County and \$31.6 million in Prince George's County.

**Proprietary Funds.** The Commission has determined that certain recreational and cultural facilities should be predominantly self-supporting through user fees. Enterprise fund accounting and reporting is used to emphasize the self-supporting nature of these activities and to provide improved cost accounting information. Enterprise Fund accounting, which is on a commercial accounting accrual basis, more accurately reflects whether individual facilities return the full cost of the program.

One enterprise fund has been established in each county to account for the various facilities. Separate cost centers are maintained for each major type of facility including a historical airport, four ice rinks, three golf courses, four enclosed tennis facilities, three conference centers, an equestrian center, a multipurpose arena, a trap and skeet center, certain regional park facilities, a sports and learning complex and a marina. Four golf courses in Montgomery County have been leased to the Montgomery County Revenue Authority since April 2006.

The Commission's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Montgomery County fund at the end of the year amounted to \$4.8 million and the unrestricted net position for the Prince George's County fund amounted to \$(0.4) million. The total changes in net position for the funds were an increase in the Montgomery County fund of \$0.7 million and a decrease of \$0.1 million in the Prince George's County fund.

Summary comparative results of the financial operations of the Enterprise Funds follow:

Financial Operations of	the E	Interprise Fi	unds	(000's)			
For the Fiscal Years Er	nded J	lune 30, 20 <sup>7</sup>	16 an	d 2015			
		Montgo	mery			Prince (	George's
		Cour	nty			Co	unty
	F	Y2016	F	Y2015	F	Y2016	FY2015
Operating Revenues	\$	10,411	\$	9,868	\$	9,607	\$ 9,536
Operating Expenses, Excluding Depreciation		8,605		8,159		18,746	18,898
Operating Income (Loss), Excluding Depreciation		1,806		1,709		(9,139)	(9,362)
Depreciation		1,154		1,242		1,924	2,663
Operating Income (Loss)		652		467	(	(11,063)	(12,025)
Nonoperating Revenue (Expense)		64		58		1,935	38
Transfers/Contributions		-		-		9,071	9,726
Change in Net Position	\$	716	\$	525	\$	(57)	\$ (2,261)

Comparative Montgomery County key data are as follows:

				•	-	e Fund K une 30, 2	-					
				erating venues				•	•	ncome Deprec	•	,
	FY	′2016	F	Y2015	С	hange	FY	2016	FY	2015	Cł	nange
Event Centers Golf Courses Ice Rinks Indoor Tennis Park Facilities		633 13 4,600 1,688 3,477	\$	775 21 4,812 1,794 2,466	\$	(142) (8) (212) (106) 1,011	\$	(75) 12 640 362 867	\$	18 21 862 424 384	\$	(93) (9) (222) (62) 483
Total	\$ 1	0,411	\$	9,868	\$	543	\$	1,806	\$ ´	1,709	\$	97

The Montgomery County Enterprise Fund revenues increased by \$543,000 and operating income increased by \$97,000. Operating revenues and income were down at the event centers mainly due to the 6 week closure of Seneca Lodge for maintenance. The Wheaton Sports Center was reclassified as a Park Facility which resulted in the decrease in both revenue and operating income at the Ice Rinks and an increase to the Park Facilities. The Pauline Betz Addie Tennis Center was closed for 6 weeks during FY 2016 for the installation of a new HVAC system which caused a decrease in both revenue and operating income. This loss of revenue was offset by savings in maintenance and utility costs. In addition to the reclassification of the Wheaton Sports Center, the re-opening of Brookside Gardens after major renovations in FY 2015 contributed to the increase in revenue and operating income at the Park Facilities.

Comparative Prince George's County key data are as follows:

		rge's Cou iscal Yea	•	•		-	•					
	Operating								0	Income (I		)
				venues						Deprecia		
	F	Y2016	F`	Y2015	Ch	ange	F`	Y2016	F	Y2015	Ch	ange
Airport	\$	196	\$	250	\$	(54)	\$	(176)	\$	(140)	\$	(36)
Equestrian Center/ShowplaceArena		1,369		1,348	·	`21 <sup>´</sup>	·	(1,502)	·	(1,611)		109
Golf Courses		2,199		2,207		(8)		(1,527)		(1,397)		(130)
Ice Rinks		559		512		47		(711)		(817)		106
Tennis Bubbles/Administration		344		296		48		(654)		(850)		196
Trap and Skeet Center		1,633		1,702		(69)		(26)		96		(122)
Sports and Learning Complex		3,167		3,105		62		(4,459)		(4,392)		(67)
Bladensburg Marina		140		116		24		(84)		(251)		167
Total	\$	9,607	\$	9,536	\$	71	\$	(9,139)	\$	(9,362)	\$	223

The Prince George's County Enterprise Fund revenues increased by \$71,000 and the operating loss, excluding depreciation, decreased by \$223,000. There were fewer sales of jet fuel at the College Park Airport leading to the decrease in revenue and operating income. In FY 2016, Rental and Concessions were higher at the Equestrian Center/Showplace Arena and Supplies and Materials expenses were lower which led to the increases in revenues and operating income. The decrease in operating income at the Golf Courses is due to increased expenses for supplies and materials and for maintenance costs at Henson Creek and Enterprise Golf Courses. Charges for Services and Rental and Concessions revenue at Tucker Road Ice Rink were higher and Personnel Services costs were lower in FY 2016, which resulted in an increase in both revenues and operating income. Increased revenue at the Watkins Tennis Bubble is due to more class registrations in FY 2016. A decrease in sales at the Trap and Skeet Center led to a decrease in revenue and expenses for equipment repair and replacement contributed to the decrease in operating income. The Sports and Learning Complex earned more Rental income in FY 2016. This was offset by an increase in expenses for the purchase of a scoreboard and facility repairs which resulted in a decrease in operating income.

## **General Fund Budgetary Highlights**

The Commission's park, recreation, planning and general administrative functions are financed primarily by five legally designated property taxes that must be levied on a separate County basis. These functions are accounted for in accounts within the General Fund, each of which has its own budget, and is presented separately in the Notes to the Financial Statements.

A summary of the Montgomery County budget to actual variances follows:

Montgomery County Budget to Actua For the Year Ended June 3			
	 inistration Account	Δ	Park ccount
Favorable property tax collections Favorable charges for services (Unfavorable) intergovernmental revenue Favorable (Unfavorable) investment revenue Favorable other revenue Total favorable/(unfavorable) revenue variance	\$ 36.4 253.4 (146.8) 33.0 <u>6.9</u> 182.9	\$	72.0 187.5 (87.6) (27.8) 24.3 168.4
Expenditure savings Favorable other financing sources (uses) Total favorable budgetary variance	\$ 2,084.5 - 2,267.4	\$	1,591.2 313.5 2,073.1

Property tax collections were higher than budgeted due to a higher than projected actual assessable base for personal property tax. Charges for Services exceeded the budget for both the Administration and Park Accounts. The Administration Fund had higher than anticipated forest conservation plan submissions and the Park Account had higher than expected ball field rentals. Intergovernmental Revenue was down in both the Administration and Park Accounts due to fewer grants than anticipated. Investment Revenue fluctuates as the interest revenue is allocated based upon account balances. Other Revenues for both funds was up due to higher than anticipated collections of donations, fines and other miscellaneous revenue. Expenditure savings for both funds was primarily a result of delays in filling vacant positions. The delay of the bond sale resulted in debt service savings.

The results summarized above, in conjunction with fund balances carried forward, resulted in ending fund balances for Montgomery County as indicated in the following table:

Montgomery County Budgetary June 30, 20		00's)
	Administration Account	Park Account
Fund balance, budget basis	_	
Assigned	\$ 2,093.8	\$ 1,453.4
Unassigned	3,310.3	6,775.3
Total Budgetary Fund Balance	\$ 5,404.1	\$ 8,228.7

A summary of the Prince George's County budget to actual variances follows:

Prince George's County Bud For the Year En	•		es (0	00's)	
		inistration Account	ŀ	Park Account	Recreation Account
Favorable property tax collections	\$	1,944.2	\$	5,952.3	\$ 2,680.7
Favorable (unfavorable) charges for services		(114.1)		156.6	(180.7)
(Unfavorable) intergovernmental revenue		(42.9)		-	-
Favorable (unfavorable) investment revenue		26.8		(29.6)	35.5
Favorable other revenue		33.2		25.7	69.4
Total (unfavorable) revenue variance		1,847.2		6,105.0	2,604.9
Expenditure savings		5,123.7		2,991.9	2,750.8
Favorable other financing sources		-		2,330.8	
Total favorable budgetary variance	\$	6,970.9	\$	11,427.7	\$ 5,355.7

Property tax collections in the Administration, Park and Recreation Accounts were higher than budgeted due to higher than anticipated assessable base growth and prior year tax collections. Charges for services were down in the Administration Account as a result of lower than anticipated revenues generated from urban design site plan fees and sales of maps and publications. Charges for Services increased in the Park Account primarily due to increased rental fees at the historic properties. Revenue in the Recreation Account is lower mainly due to lower than budgeted collections for classes offset by increased rentals for franchised clinics and tournaments. Intergovernmental Revenue decreased in the Administration Account due to lower than anticipated collections from commercial and residential building permits. The favorable variance in investment revenue in the Administration, Park and Recreation Accounts was due to higher than anticipated interest than budgeted. Other Revenue in the Administration Account was higher than budgeted due to the receipt of an unanticipated grant. Other Revenue in the Park Account was higher than expected mainly due to increased measures to collect outstanding fees for infractions, civil citations and parking fees. The Recreation Account had higher than anticipated Other Revenue from increased donations and contributions. The expenditure savings were primarily the result of vacant positions in all of the Accounts. Additional savings in the Administration Account were the result of savings in the Development Review and Information Technology Divisions for professional services, maintenance and printing. Additional Park Account savings were the result of decreases in construction and maintenance supplies and utility and fuel savings. The Recreation Account also generated expenditure savings from lower than budgeted expenditures for minor equipment and miscellaneous supplies. The delay of the bond sale resulted in savings in other financing sources.

The results summarized above, in conjunction with fund balances carried forward, resulted in ending fund balances for Prince George's County as indicated in the following table:

Prince George's Cou	•	lgetary Fund E 80, 2016	Balanc	es (000's):	
	-	ninistration Account		Park Account	ecreation Account
Fund balance, budget basis					
Assigned	\$	701.5	\$	3,368.9	\$ -
Unassigned		22,826.1		115,428.0	 25,058.5
Total Budgetary Fund Balance	\$	23,527.6	\$	118,796.9	\$ 25,058.5

## **Capital Asset and Debt Administration**

**Capital assets.** The Commission's investment in capital assets for its governmental and business-type activities as of June 30, 2016 amounts to \$942.7 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, machinery, equipment and intangibles, park facilities, and roads. The total increase in the Commission's investment in capital assets for the current fiscal year was 6.2% (a 6.6% increase for governmental activities and a 0.8% increase for business-type activities). The most significant increase is \$21.5 million for construction in progress for the governmental activities. The only significant capital asset change in business-type activities consisted of depreciation of existing assets.

Proceeds of general obligation park acquisition and development bonds are accounted for in Capital Projects Funds until the projects are completed. Completed projects and construction in progress at year-end are shown as capital assets in the Government-wide Statement of Net Position. During fiscal year 2016, projects totaling \$34.2 million were completed.

Expenditures on Montgomery County projects totaled \$37.1 million in fiscal year 2016, of which \$3.4 million was for land acquisition and \$33.7 million was for development. The land purchases represented the acquisition of about 33.7 acres of land. Major Park Development expenditures included \$5.0 million for the Rock Creek Maintenance Facility upgrades, \$4.5 million for Laytonia Regional Park, \$3.5 million for Brookside Master Plan Improvements, \$1.7 million for Greenbriar Local Park, and \$1.7 million for Kemp Mill Urban Park. In addition, \$3.1 million was expended for play equipment and minor park renovations.

Prince George's County projects totaled \$31.6 million in fiscal year 2016, of which \$1.5 million was for land acquisition and \$30.1 million was for development. Land Acquisition included \$1.4 million Regional Park Acquisitions. Major Park Development expenditures include Improvements for Infrastructure with construction costs to date of \$11.5 million of which \$3.7 million was in fiscal year 2016, College Park Airport with construction costs to date of \$5.4 million of which \$2.1 million was in fiscal year 2016, Largo Town Center with construction costs to date of \$1.4 million, of which \$1.3 million was in fiscal year 2016, Kentland Community Center with construction costs to date of \$1.4 million, of which \$9.3 million was in fiscal year 2016. Westphalia Neighborhood Park with construction costs to date of \$4.8 million of which \$2.9 million was in fiscal year 2016. William Beanes Community Center with construction costs to date of \$5.0 million of which \$2.4 million was in fiscal year 2016. In addition, expenditures totaling \$1.5 million was spent for Play equipment replacement and in The Public Safety Fund.

## **Commission's Capital Assets**

	C	commissio	n's C	-	(net of de 16 and 201	-	iation) (\$0	00'	s)		
			Jun	e 30, 2016				June	30, 2015		
			В	usiness-				В	usiness-		Percent
	Go	vernmental		type		Gov	/ernmental		type		Change
	/	Activities	A	ctivities	 Total		Activities	A	ctivities	 Total	Total
Land	\$	378,645	\$	19,364	\$ 398,009	\$	369,637	\$	19,364	\$ 389,001	2.3%
Buildings and improvements		81,109		39,132	120,241		65,962		39,986	105,948	13.5%
Infrastructure		111,862		169	112,031		106,189		19	106,208	5.5%
Machinery, equip. & intangibles		32,482		1,970	34,452		29,611		2,062	31,673	8.8%
Construction in progress		275,743		2,198	 277,941		254,197		884	 255,081	9.0%
Total	\$	879,841	\$	62,833	\$ 942,674	\$	825,596	\$	62,315	\$ 887,911	6.2%

Additional information on the Commission's capital assets can be found in Note 4B of the Notes to the Financial Statements in this report.

**Long-term debt.** Debt Service Funds are used to account for the payments on the Commission's general obligation debt, which includes Park Acquisition and Development Bonds (Park Bonds) and Advance Land Acquisition Bonds (ALA Bonds). The outstanding issues totaling \$119.3 million and the related debt service requirements to maturity are set forth in Note 4E of the Notes to the Financial Statements.

The Commission's general obligation bonds are unconditionally guaranteed by the Commission and the county for which issued. Debt service principal and interest expenditures for Park Bonds and ALA Bonds totaled \$13.7 million (Montgomery - \$4.2 million; Prince George's - \$9.5 million) for the fiscal year. Of the outstanding debt, Park Bonds totaled \$118.2 million (Montgomery County - \$49.1 million and Prince George's County - \$69.1 million) at June 30, 2016. Park Bonds debt service expenditures totaled \$13.6 million (Montgomery - \$4.1 million, Prince George's - \$9.5 million) for the fiscal year. The Commission's Metropolitan District (Park) tax includes a mandatory tax for debt service for Park Bonds of 3.6 cents per \$100 of assessed valuation for real property (9 cents for personal property) in Montgomery County and 4 cents per \$100 of assessed valuation for real property (10 cents for personal property) in Prince George's County. Debt service payments approximated 0.26 cents per \$100 of assessed valuation for real property and 1.21 cents per \$100 of assessed valuation for real property and 3.03 cents per \$100 of assessed valuation for personal property for Prince George's County. The remainder of the proceeds of the mandatory taxes was used for park operation and maintenance expenditures in the respective counties.

The Commission's outstanding general obligation bonds have the following ratings:

Commissio	on General Oblig June 30, 2	gation Bond Ratings 2016	
	Moody's Investor Services Inc.	Standard & Poor's Rating Services	Fitch Ratings
Montgomery County	Aaa	AAA	AAA
Prince George's County	Aaa	AAA	AAA

Details of the Commission's outstanding debt (net of unamortized discounts and premiums) as of June 30, 2016 (\$000's):

	on's Outstanding Debt 30, 2016 and 2015	
	Governmental Activities	Change
General obligation bonds Total	2016     2015       \$ 124,658     \$ 101,524       \$ 124,658     \$ 101,524	22.8% 22.8%
	County Outstanding Debt 30, 2016 and 2015	
	Governmental Activities	Change
General obligation bonds Sub-Total	2016         2015           \$ 52,474         \$ 42,664           \$ 52,474         \$ 42,664	23.0% 23.0%
	s County Outstanding Debt 30, 2016 and 2015	
	Governmental Activities	Change
General obligation bonds Sub-Total	2016         2015           \$ 72,184         \$ 58,860           \$ 72,184         \$ 58,860	22.6% 22.6%

The Commission's bonds and notes payable increased by \$23.1 million due to the issuance of general obligation bonds in the amount of \$31.5 million offset by scheduled principal payments. State statutes limit the amount of general obligation debt the Commission may issue to the amount that can be redeemed within 30 years from date of issue by the taxes authorized for payment of the bonds. The legal debt margin for the Commission is \$1,620.6 million of debt service for Montgomery County and \$851.1 million of debt service for Prince George's County, which is in excess of the Commission's required debt service of \$62.5 million and \$90.1 million, respectively, over the 30 year period.

Additional information on the Commission's long-term debt can be found in Note 4E of the Notes to the Financial Statements.

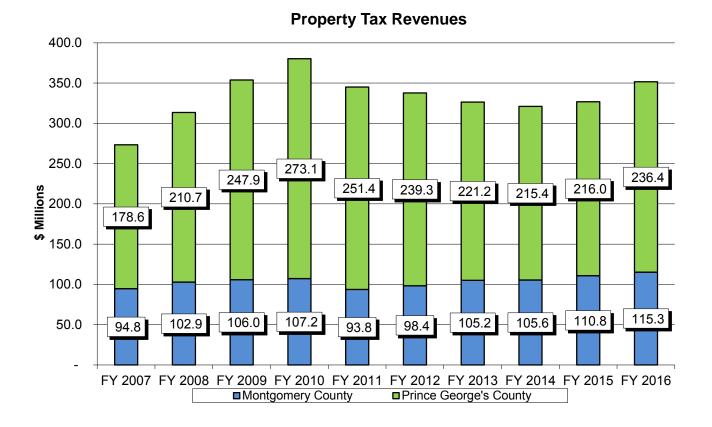
## Economic Factors and Next Year's Budgets and Rates

The Commission continues to maintain a solid financial position and stable future outlook supported by the stability of its major revenue source, property taxes which represented 84.0% of the Governmental Funds revenues in FY 2016. Strong fiscal policies including fund balance reserves, interim financial reporting to monitor revenues and expenditures, and long-term fiscal plans enabled the Commission to respond to the strategies incorporated by the two County Governments in setting the FY 2017 tax rates and adopting the FY 2017 Budget.

The Commission's property tax rates in the two counties are set based on different fiscal strategies. In Montgomery County, the Commission's property tax rates are set in conjunction with the Montgomery County Government property tax rates. In FY 2017 the Commission's total Montgomery County real property tax rate was decreased by 0.14 cents and the personal property tax rate was decreased by 0.35 cents and the taxable real property assessable base is projected to increase by 4.54%. Commission property tax revenue is budgeted to increase by 2.77% and budgeted expenditures are budgeted to increase 2.72% in the tax supported funds.

In Prince George's County, there was no change to the real property and the personal property tax rates in FY 2017. In FY 2017 the real property assessable base is projected to increase by 7.37%. With the strong assessable base growth in prior years, property tax revenues increased at a greater rate than expenditures, enabling the Commission to budget a large amount of current revenue to fund the capital improvement program keeping debt levels relatively low and providing capacity to assist the Prince George's County Government in funding programs they deliver to the community which are eligible to be funded by Commission property tax revenues. These expenditures are referred to as project charges. The project charges decreased slightly from \$14.6 million in FY 2015 to \$14.5 million in FY 2016, and for FY 2017 they are budgeted at \$14.1 million.

One-third of the property in the state of Maryland is inspected and revalued by the State Department of Assessments and Taxation each year so that all real property is inspected and revalued once every three years. The three-year cycle results in a smoothing effect on property tax revenues. In times of slowing or decreasing growth, the assessable base declines at a slower rate which affords the Commission time to adjust its service delivery and spending levels in response to what is economically affordable. When the economy is recovering, the assessments growth rate will lag somewhat.



Property tax revenues over the past 10 years are displayed in the chart below.

At year-end, the Commission had a budget basis fund unreserved balance in the General Fund of \$181.0 million. Of this amount, \$7.6 million is assigned fund balance and \$173.4 million is unassigned as of June 30, 2016. Of the unassigned portion, \$163.3 million is from Prince George's County operations and will be utilized in future years to build out an aggressive capital improvement program and maintain a stable tax rate in accordance with its long-term fiscal plan.

The Commission's Montgomery County activities are subject to spending affordability guidelines of Montgomery County Government. In Prince George's County, a Spending Affordability Committee makes recommendations during the budgetary process to the County Executive and the County Council concerning spending affordability of the Commission's Prince George's County operations.

The spending affordability processes along with close monitoring of financial results and projections during the fiscal year add to the solid foundation of financial management and assist the Commission in meeting the challenge of providing enhanced public services at an economical cost.

## **Requests for Information**

The financial report is designed to provide a general overview of the Commission's finances for all those with an interest in the Commission's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Department of Finance, Office of Secretary-Treasurer, The Maryland-National Capital Park and Planning Commission, 6611 Kenilworth Avenue, Riverdale, Maryland 20737. This report can also be found on the Commission's website, <u>http://www.mncppc.org</u> (See Budget/CAFR).

#### Exhibit 1

#### Statement of Net Position June 30, 2016

		Primary Governr	nent	
	 Governmental Activities	Business-type Activities		Total
ASSETS				
Equity in Pooled Cash and Investments	\$ 367,305,892	\$ 13,480,651	\$	380,786,543
Receivables - Taxes, net of allowance for uncollectibles	4,690,591	-		4,690,591
Receivables - Other	1,344,159	1,683		1,345,842
Due from County Governments	17,849,445	218,848		18,068,293
Due from Other Governments	17,800,188	-		17,800,188
Inventories	709,067	912,099		1,621,166
Deposits and Other	2,301,172	-		2,301,172
Restricted Cash, Cash Equivalents and Investments:				
Unspent Debt Proceeds	11,511,920	-		11,511,920
Capital Assets:				
Land and Construction in Progress	654,388,187	21,561,285		675,949,472
Other Capital Assets, Net of Accumulated Depreciation	225,452,490	41,271,225		266,723,715
Total Assets	1,303,353,111	77,445,791		1,380,798,902
DEFERRED OUTFLOWS OF RESOURCES				
Changes in pension plan assumptions	6,303,779	230,287		6,534,066
Difference between projected and actual earnings				
on pension plan investments	80,547,700	2,988,047		83,535,747
Difference between expected and actual experience	420,914	14,939		435,853
Total Deferred Outflows of Resources	87,272,393	3,233,273		90,505,666
LIABILITIES				
Accounts Payable and Other Current Liabilities	42,847,052	1,785,821		44,632,873
Accrued Interest Payable	1,489,007	-		1,489,007
Due to Other Governments	90	-		90
Deposits and Fees Collected in-Advance	9,278,464	1,037,536		10,316,000
Claims Payable:				
Due within One Year	6,232,002	-		6,232,002
Due in more than One Year	12,372,053	-		12,372,053
Compensated Absences:				
Due within One Year	10,045,374	327,945		10,373,319
Due in more than One Year	10,475,690	642,713		11,118,403
Bonds and Notes Payable:				
Due within One Year	11,126,946	-		11,126,946
Due in more than One Year	113,531,298	-		113,531,298
Net Other Post Employment Benefit Obligations				
Due in more than One Year	71,854,994	3,218,136		75,073,130
Net Pension Liability				
Due in more than One Year	144,515,440	5,317,981		149,833,421
Total Liabilities	433,768,410	12,330,132		446,098,542
DEFERRED INFLOW OF RESOURCES				
Changes in pension plan assumptions	11,416,020	428,511		11,844,531
Difference between expected and actual experience	17,101,976	641,937		17,743,913
Total Deferred Inflow of Resources	28,517,996	1,070,448		29,588,444
NET POSITION				
Net Investment in Capital Assets	768,265,017	62,832,510		831,097,527
Unrestricted	160,074,081	4,445,974		164,520,055
Total Net Position	\$ 928,339,098	\$ 67,278,484	\$	995,617,582

		Stater For the Yea	Statement of Activities For the Year Ended June 30, 2016	<b>J16</b>			Exhibit 2
		Ē.	Program Revenues		Net (Expense) Re	Net (Expense) Revenue and Changes in Net Position	n Net Position
			Operating	Capital		Primary Government	
Functions/Programs	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental	Business-type Activities	Total
Primary Government: Governmental Activities:							
General Government	\$ 18,943,664 \$	1	\$ ' \$	€ <del>7</del> '	(18,943,664) \$	\$ 1 \$	(18,943,664)
County Planning and Zoning	57,308,580	3,846,984	818,254	1	(52,643,342)	ı	(52,643,342)
Park Operations and Maintenance	243,036,037	8,075,175	4,837,912	37,217,217	(192,905,733)	ł	(192,905,733)
Recreation Programs	50,263,579	14,986,083	322,223	ı	(34,955,273)		(34,955,273)
Interest on Long-term Debt	4,048,509	1	I		(4,048,509)		(4,048,509)
Total Governmental Activities	373,600,369	26,908,242	5,978,389	37,217,217	(303,496,521)	1	(303,496,521)
Business-type Activities: Recreational and Cultural Facilities	30,424,060	20,018,525	r	1,894,980		(8,510,555)	(8,510,555)
Total Business-type Activities	30,424,060		1 1	1 - L		(8,510,555)	(8,510,555)
l otal Primary Government	\$ 404,024,429 \$	46,926,767	\$ 5,978,389 \$	39,112,197 \$	(303,496,521)	\$ (8,510,555) \$	(312,007,076)
	General Revenues: Pronerty Tayes				367 283 167		367 283 467
	Unrestricted Investment Earnings	stment Earnings			1,208,287	98,547	1,306,834
	Transfers	nsfers Not Concret Douvering and Transfers			(9,071,347)	9,071,347	252 500 201
		Net Position	0		40,923,886	s, 103,034 659,339	41,583,225
	Net Position - Beginning Net Position - Ending	Bui _		\$	887,415,212 928,339,098	\$ 66,619,145 \$ 67,278,484 \$	954,034,357 995,617,582
The notes to the financial statements are an integral part of this statement	n integral part of this sta	atement.					

Exhibit 3

#### Balance Sheet Governmental Funds June 30, 2016

ASSETS	_	General		Montgomery County Capital Projects		Prince George's County Capital Projects		Nonmajor Governmental Funds		Totai Governmentai Funds
Equity in Pooled Cash and Investments	\$	000 040 004			•	54 000 007				
Receivables - Taxes (net of allowance for uncollectibles)	ъ	239,919,001 4,667,017	\$	-	\$	51,900,287	\$	14,749,700	\$	306,568,988
Receivables - Other (net of allowance for uncollectibles)		4,067,017		-		•		23,574		4,690,591
Due from Other Funds		14,192,430		-		-		-		140,998
Due from County Governments		98,058		17,187,700		-		63,687		14,192,430
Due from Other Governments		443.311		9,740.021		7,154,840		462,016		17,349,445
Inventories		440,011		3,740,021		7,134,640		709,067		17,800,188 709,067
Restricted Cash - Unspent Debt Proceeds				3,631,544		7,880,376		709,067		11,511,920
Other		22,580		0,001,044		106,568		-		129,148
Total Assets	\$ _	259,483,395	\$	30,559,265	\$	67,042,071	\$	16,008,044	\$	373,092,775
LIABILITIES										
Liabilities:										
Accounts Payable	s	9.274.818		5,105,226	~	7,478,132	•			
Accrued Liabilities	Ŷ		φ	5,105,226	Φ	7,470,132	Ф	303,078	\$	22,161,254
		14,755,980				-		412,335		15,168,315
Retainage Payable		-		1,805,765		2,370,702		•		4,176,467
Due to Other Funds		-		14,192,430		•		-		14,192,430
Due to County Governments		60		-		-		30		90
Deposits and Fees Collected in-Advance	_	6,992,261		•		1,014,392		287,407		8,294,060
Total Liabilities	_	31,023,119		21,103,421		10,863,226		1,002,850		63,992,616
DEFERRED INFLOW OF RESOURCES										
Property Taxes Collected in-advance		3,423,769		-						3,423,769
Total Deferred Inflow of Resources	_	3,423,769		-			-			3,423,769
Fund Balance:										
Nonspendable to:										
Recreation		-		-				709.067		709.067
Restricted for:										
Parks		-		3,631,544		7,880,376		8,174		11,520,094
Committed to:										
Planning		20,251,237		-		-		81,451		20,332,688
Parks		15,037,161		19,688,581		70,135,240		621,403		105,482,385
Recreation		8,732,285		-		-		405,261		9,137,546
Assigned to:										
Planning		2,795,248		-		-		4,611,221		7,406,469
Parks		4,822,270		-		-		2,360,164		7,182,434
Recreation		-		-		-		6,208,453		6,208,453
Unassigned:	_	173,398,306		(13,864,281)		(21,836,771)	_			137,697,254
Total Fund Balances	_	225,036,507		9,455,844		56,178,845		15,005,194		305,676,390
Total Liabilities, Deferred Inflow of Resources and Fund Balances	\$_	259,483,395	\$	30,559,265	\$	67,042,071	\$	16,008,044	-	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial	
resources and, therefore, are not reported in the funds.	865,564,703
Deferred outflows of resources related to pensions are applicable to future	
periods and, therefore, are not reported in the funds.	87,272,393
Other long-term assets are not available to pay for current-period expenditures	
and therefore are deferred in the funds.	1,616,744
Internal service funds are used by management to charge the costs of capital	
equipment financing, risk management, group insurance and	
the Executive Office Building. The assets and liabilities of the internal	
service funds are included in governmental activities in the statement of	
net position.	54,768,087
Some of the Commission's taxes will be collected after year-end, but are not	
available soon enough to pay for the current period's expenditures, and	
therefore are reported as deferred revenue in the funds.	3,423,769
Deferred inflows of resources related to pensions are applicable to future	
periods and, therefore, are not reported in the funds.	(28,517,996)
Long-term liabilities, including bonds payable, net pension liability and net other	(
post employment benefits obligations are not due and payable in the	
current period and therefore are not reported in the funds.	(361,464,992)
Net Position of Governmental Activities	\$ 928,339,098

#### Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2016

	_	General	-	Montgomery County Capital Projects		Prince George's County Capital Projects	-	Nonmajor Governmental Funds	_	Total Governmental Funds
REVENUES										
Property Taxes	\$	349,897,752	\$	-	\$	- 9	6	1,795,305 \$		351,693,057
Intergovernmental -		100.000								406 660
Federal		406,662		-		4 226 022		-		406,662
State		278,919		7,829,190		4,336,032		1 375 979		12,444,141 23,442,523
County		3,478,911		18,587,734		-		1,375,878 3,961,737		23,442,523 14,240,682
Charges for Services		10,278,945		-		-		5,949,013		11,873,440
Rentals and Concessions		5,924,427		- 12,187		258,232		5,949,013 44,261		1,000,594
Interest		685,914		1,516,289		862,739		222,784		2,601,812
Contributions		678,596		2,251		156		113,117		794,120
Miscellaneous	-	371,630,126	•	27,947,651	-	5,457,159	-	13,462,095		418,497,031
Total Revenues	-	371,030,120	•	27,347,001	-	0,407,100	-	10,402,000	-	410,407,001
EXPENDITURES										
Current -		40.000.400								18,269,180
General Government		18,269,180		-		-		3,285,436		55,499,233
Planning and Zoning		52,213,797		-		-		2,350,073		202,138,039
Park Operations and Maintenance		199,787,966		-		-		5,682,031		64,044,034
Recreation		58,362,003		-		-		1,664,641		1,664,641
Contributions		-		-		-		1,004,041		1,004,041
Debt Service -								10,433,171		10,433,171
Principal		-		-		-		3,252,466		3,252,466
Interest		-		-		-		435,015		435,015
Other Debt Service Costs		-		-		-		400,010		400,010
Capital Outlay -				3,430,100		1,493,422		_		4,923,522
Park Acquisition		-		32,409,998		30,142,743				62,552,741
Park Development Total Expenditures	-	328,632,946		35,840,098	-	31,636,165		27,102,833	-	423,212,042
Total Expenditures	-	328,032,940		33,040,030	-	31,000,100		27,102,000	-	420,212,042
Excess (Deficiency) of Revenues over Expenditures	_	42,997,180		(7,892,447)	)	(26,179,006)		(13,640,738)	-	(4,715,011)
OTHER FINANCING SOURCES (USES)										
General Obligation Bonds Issued				12,000,000		19,500,000		-		31,500,000
Refunding Bonds Issued		-		-		-		12,515,000		12,515,000
Premiums on Bonds Issued		-		701,657		1,592,643		1,660,902		3,955,202
Deposit of Bond Proceeds with Escrow Agent		-		-		-		(14,041,382)		(14,041,382)
Transfers In		23,119,430		366,891		6,300,000		13,946,796		43,733,117
Transfers Out		(30,338,143)		-		(21,623,232)		(37,539)	_	(51,998,914)
Total Other Financing Sources (Uses)	-	(7,218,713)		13,068,548	_	5,769,411		14,043,777	-	25,663,023
Net Change in Fund Balances		35,778,467		5,176,101		(20,409,595)		403,039		20,948,012
Fund Balances - Beginning	-	189,258,040		4,279,743	_	76,588,440		14,602,155	_	284,728,378
Fund Balances - Ending	\$_	225,036,507	\$	9,455,844	= \$	56,178,845	\$	15,005,194	\$_	305,676,390

The notes to the financial statements are an integral part of this statement.

Exhibit 4

THE MARTLAND NATIONAL CAPITAL PARK AND PLAN		Exhibit 5
Reconciliation of the Statement of Revenues, Exper	ditures	Exhibit 5
and Changes in Fund Balances of Governmental F		
To the Statement of Activities		
For the Year Ended June 30, 2016		
Amounts reported for governmental activities in the Statement of Activites (Exhibit 2) are different because:		
Net change in fund balances total governmental funds (Exhibit 4)	\$	20,948,012
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capitalized expenditures exceeded depreciation in the current period.		
Capitalized Expenditures	61,950,004	
Depreciation Expense	(14,458,408)	
Net adjustment		47,491,596
In the Statement of Activities, donated land activity that has no impact on		
financial resources is also included in the Statement of Activities.		
Donations	4,085,233	
Net adjustment		4,085,233
Tax revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.		
This is the amount by which the deferred revenues changed from		
last fiscal year.		590,410
<i>,</i>		000,110
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
General Obligation Debt incurred	(47,970,202)	
Repayments of Principal	10,899,567	
Payment to Refunding Bond Escrow Account	14,041,382	
Net adjustment		(23,029,253)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds. This amount is the unfunded cost of other post employment benefits, pension liability, compensated absences and other expenses.		(11,583,860)
Accrued interest expense reported in the Statement of Activities does not require the use of current financial resources and, therefore, is not reported as expenditures in governmental funds. The amount is the impact of the net change in the liabilities from the prior year.		(1,026,536)
Internal service funds are used by management to charge the costs of capital equipment financings, employee benefits, risk management and Executive Office Building costs, to individual funds. The change in net position of certain activities of internal service funds is reported with governmental activities.		
is reported with governmental activities. Change in net position of governmental activities (Exhibit 2)	¢	3,448,284
Change in the position of governmental activities (Exhibit 2)	\$	40,923,886

Exhibit 6

#### Statement of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual - General Fund For the Year Ended June 30, 2016

	_	Budget	ed Ar	nounts				Variance
_	_	Original		Final		Actual		Positive (Negative)
Revenues:								
Property Taxes	\$	339,212,079	\$	339,212,079	\$	349,897,752	\$	10,685,673
Intergovernmental		3,899,782		4,441,792		4,164,492		(277,300)
Charges for Services		10,408,668		10,408,668		10,278,945		(129,723)
Rentals and Concessions		5,492,075		5,492,075		5,924,427		432,352
Interest		648,000		648,000		685,914		37,914
Miscellaneous	_	519,100	_	519,100		678,596		159,496
Total Revenues		360,179,704		360,721,714		371,630,126	-	10,908,412
Expenditures/Encumbrances:								
Current -								
General Government		20,419,435		20,419,435		19,623,455		795,980
County Planning and Zoning		58,249,874		58,346,099		51,933,869		6,412,230
Park Operation and Maintenance		205,808,330		206,531,149		201,948,141		4,583,008
Recreation Programs	_	63,445,459		63,804,081		61,053,278		2,750,803
Total Expenditures/Encumbrances	_	347,923,098	_	349,100,764	_	334,558,743	-	14,542,021
Excess of Revenues over								
Expenditures/Encumbrances	_	12,256,606	-	11,620,950	-	37,071,383	-	25,450,433
Other Financing Sources (Uses):								
Transfers In		23,095,550		22,290,000		23,111,891		821,891
Transfers Out		(33,358,669)		(32,958,669)		(30,330,606)		2,628,063
Total Other Financing Sources (Uses)	_	(10,263,119)	_	(10,668,669)	-	(7,218,715)	-	3,449,954
Excess of Revenues and Other Financing Sources over Expenditures/Encumbrances								
and Other Financing Uses - Budget Basis	\$_	1,993,487	\$ =	952,281		29,852,668	\$ .	28,900,387
Fund Balances - Budget Basis, Beginning					-	151,163,156		
Fund Balances - Budget Basis, Ending					\$_	181,015,824		

Exhibit 7

## Statement of Net Position Proprietary Funds June 30, 2016

		oune 00, 201	•						Courses
		Busines	e_tv	pe Activitie	e - Ente	Innie	e Funde		Governmental Activities-
				tional and C		· · ·			
		Montgomery	i ca	Prince Ge					Internal Service
100570		County	-	Coun	ty	_	Totals	-	Funds
ASSETS Current Assets:									
Equity in Pooled Cash and Investments	\$	8,080,992	\$	5 30	9,659	\$	13,480,651	\$	59,714,464
Accounts Receivable	¥	314	Ψ	0,00	1,369	Ψ	1,683	Ψ	1,203,161
Due from County Government		209,408			9,440		218,848		500,000
Deposits and Other		-			-		-		601,360
Inventories		175,148	-		6,951	_	912,099	-	
Total Current Assets Noncurrent Assets:		8,465,862	-	6,14	7,419		14,613,281	-	62,018,985
Capital Assets:									
Land		11,584,468		7,77	9,131		19,363,599		748,497
Buildings and Improvements		27,216,080			8,617		101,324,697		3,286,613
Infrastructure		35,510			4,686		170,196		15,657
Machinery, Equipment and Intangibles Construction in Progress		2,610,895		4,71	8,533		7,329,428		38,350,344
Construction in Progress		<u>2,197,686</u> 43,644,639	-	86.74	0,967	-	2,197,686 130,385,606	-	42,401,111
Less - Accumulated Depreciation		(23,765,441)			7,655)		(67,553,096)		(28,125,137)
Total Capital Assets, Net of Depreciation		19,879,198	-		3,312		62,832,510	-	14,275,974
Total Noncurrent Assets		19,879,198	-		3,312	_	62,832,510	-	14,275,974
Total Assets		28,345,060		49,10	0,731	_	77,445,791	_	76,294,959
DEFERRED OUTFLOWS OF RESOURCES									
Changes in pension plan assumptions		72,149		15	8,138		230,287		44,197
Difference between projected and actual earnings									
on pension plan investments		994,473		,	3,574		2,988,047		603,016
Difference between expected and actual experience Total Deferred Outflows of Resources		<u>4,818</u> 1,071,440	-		0,121 1,833	_	<u>14,939</u> 3,233,273	-	2,951
		1,071,440	-	2,10	1,000	_	3,233,273	-	650,164
LIABILITIES									
Current Liabilities:									
Accounts Payable		293,137		43	0,197		723,334		1,291,359
Claims Payable Accrued Salaries and Benefits		- 349,414		71	- 3,073		-		6,232,002
Compensated Absences		65,940			3,073		1,062,487 327,945		49,657 52,475
Revenue Collected in Advance		1,014,463			3,073		1,037,536		8,042
Total Current Liabilities		1,722,954	-	1,42	8,348	_	3,151,302		7,633,535
<b>L</b> I (1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.						_		-	
Noncurrent Liabilities: Claims Payable									
Compensated Absences		- 223,718		41	- 0.005		-		12,372,053
Net Other Post Employment Benefit Obligations		686,957			8,995		642,713 3,218,136		26,644
Net Pension Liability		1,688,586			9,395		5,317,981		526,164 968,476
Total Noncurrent Liabilities		2,599,261	•		9,569	_	9,178,830	-	13,893,337
Total Liabilities	•	4,322,215			7,917		12,330,132	-	21,526,872
DEFERRED INFLOWS OF RESOURCES								-	
Changes in pension plan assumptions		140 129		27	0 202		400 544		00 <b>77</b> 7
Difference between expected and actual experience		149,128 223,401			9,383 8,536		428,511 641,937		89,777
Total Deferred Inflows of Resources		372,529	•		7,919	-	1,070,448	-	<u>134,495</u> 224,272
	-	,=,=	•			-	.,,	-	
NET POSITION									
Net Investment in Capital Assets		19,879,198			3,312		62,832,510		14,275,974
Unrestricted Total Net Position	م	4,842,558	•		<u>6,584)</u>	<u> </u>	4,445,974	<u> </u>	40,918,005
	\$	24,721,756	\$	42,55	6,728	\$	67,278,484	\$_	55,193,979

Exhibit 8

#### Statement of Revenues, Expenses, and Changes in Fund Net Position Proprietary Funds For the Year Ended June 30, 2016

Business-type Activities - Enterprise Funds Governmental Activities-Recreational and Cultural Activities Internal Montgomery Prince George's Service County County Totais Funds **Operating Revenues:** Sales \$ 552,860 \$ 2,063,089 \$ 2,615,949 \$ Charges for Services 6,638,154 4,484,990 47,767,854 11,123,144 Claim Recoveries 936,721 Rentals and Concessions 3,220,579 3,058,853 6,279,432 **Total Operating Revenues** 10,411,593 9,606,932 48,704,575 20,018,525 Operating Expenses: Cost of Goods Sold 348,488 1,251,366 1,599,854 Personal Services 5,070,507 11,391,306 16,461,813 1,796,253 Supplies and Materials 764,192 1,485,453 2,249,645 205,580 Claims Incurred 28.055.812 Insurance 8,061,660 Communications 48,675 470,762 519,437 Utilities 1.103.551 1,842,878 2,946,429 Maintenance 288,385 955,682 1,244,067 Contractual Services 613,806 692,264 1,306,070 1,221,042 Other Services and Charges 367,618 340,575 708,193 2,462,366 Administrative Services 315,300 315,300 Depreciation 1,153,949 1,924,328 3,078,277 2,894,911 **Total Operating Expenses** 9,759,171 20,669,914 30,429,085 44,697,624 Operating Income (Loss) 652,422 (11,062,982)(10,410,560) 4,006,951 Nonoperating Revenues (Expenses): Investment Earnings 58,618 39,929 98,547 207,693 Loss on Disposal of Asset 5,025 5,025 39,191 Total Nonoperating Revenue (Expense) 63,643 39,929 103,572 246,884 Income (Loss) before Contributions and Transfers 716,065 (11,023,053)(10,306,988) 4,253,835 Contribution from General Government Assets 1,894,980 1,894,980 -Transfers In 9,071,347 9,071,347 Transfers Out (805,550) Total Contributions and Transfers (805,550) 10,966,327 10,966,327 Change in Net Position 716,065 (56,726) 659,339 3,448,285 **Total Net Position - Beginning** 24,005,691 42,613,454 66,619,145 51,745,694 Total Net Position - Ending 42,556,728 24,721,756 S 67,278,484 55,193,979 \$

Exhibit 9

## Statement of Cash Flows - Proprietary Funds For the Year Ended June 30, 2016

		Business-					
		Montgomery		onal and Cultural A Prince George's			Governmental Activities- Internal
		County		County	Totals		Service Funds
Cash Flows from Operating Activities:							
Receipts from Customers and Users	\$	10,321,255		9,476,910 \$	, .,	\$	48,575,351
Payments to Suppliers		(1,758,216)		(7,022,985)	(8,781,201)		(37,494,122)
Payments to Employees		(4,654,821)		(10,989,507)	(15,644,328)		(1,740,378)
Payments for Interfund Services Used		(248,512)		-	(248,512)		(913,833)
Payments for Administrative Charges		(1,742,005)		(315,300)	(2,057,305)		
Net Cash Provided (Used) by Operating Activities	-	1,917,701		(8,850,882)	(6,933,181)		8,427,018
Cash Flows from Noncapital Financing Activities:							
Transfers In from Other Funds		· <u>-</u>		10,966,327	10,966,327		
Transfers Out to Other Funds		-		-			(805,550)
Net Cash Flows from Noncapital Financing Activities	-	-		10,966,327	10,966,327		(805,550)
<b></b>	-		•				(000,000)
Cash Flows from Capital and Related Financing Activities:							
Acquisition and Construction of Capital Assets		(1,601,193)		(1,989,113)	(3,590,306)		(5,523,776)
Net Cash Used by Capital and Related	-		•				
Financing Activities	-	(1,601,193)		(1,989,113)	(3,590,306)		(5,523,776)
Cash Flows from Investing Activities:							
Interest on Investments		58,618		39,929	98,547		207,693
	-						207,093
Net Increase (Decrease) in Cash and Cash Equivalents		375,126		166,261	541,387		2,305,385
Cash and Cash Equivalents, July 1		7,705,866		5,233,398	12,939,264		57,409,079
Cash and Cash Equivalents, June 30	\$	8,080,992	\$	5,399,659 \$	13,480,651	\$	59,714,464
	¥.	0,000,002	*	φ	10, 100,001	Ψ	00,714,404

48

# Exhibit 9 continued

		<b>Business</b>			
	-	Recre	 onal and Cultural Ad Prince George's	ctivities	Governmental Activities- Internal
		County	County	Totals	Service Funds
Reconciliation of Operating Income (Loss) to Net Cash	-				
Provided (Used) by Operating Activities:					
Operating Income (Loss)	\$	652,422	\$ (11,062,982) \$	(10,410,560)	\$ 4,006,951
Adjustments to Reconcile Operating Income (Loss) to					
Net Cash Provided (Used) by Operating Activities:					
Depreciation		1,153,949	1,924,328	3,078,277	2,894,911
Effect of Changes in Operating Assets and Liabilities in:					
Accounts Receivable		956	(10)	946	(20,628)
Due from Other Government		(209,408)	-	(209,408)	-
Inventories, at Cost		(16,259)	17,297	1,038	-
Accounts Payable		50,753	(1,305)	49,448	64,887
Claims Payable		-	-	-	1,533,617
Accrued Salaries and Benefits		19,822	93,125	112,947	1,210
Compensated Absences		-	16,229	16,229	(37,541)
Net Pension Obligation		121,412	227,469	348,881	73,094
Net Other Post Employment Obligations		25,940	64,979	90,919	19,112
Revenue Collected in Advance	_	118,114	(130,012)	(11,898)	(108,595)
Total Adjustments	_	1,265,279	2,212,100	3,477,379	4,420,067
Net Cash Provided (Used) by Operating Activities	\$_	1,917,701	\$ (8,850,882) \$	(6,933,181)	\$ 8,427,018

Exhibit 10

## Statement of Net Position Fiduciary Funds June 30, 2016

	-	Pension Trust Funds		Private Purpose Trust Funds	· -	Agency Funds
ASSETS						
Equity in Pooled Cash and Investments	\$	1,220,333	\$	19,283,087	\$	1,164,770
Cash		22,229		-		-
Fixed Income Securities		219,501,039		-		-
International Fixed Income Securities		3,560,907		-		-
Venture Capital/Alternative Investments		73,242,760		-		-
Corporate Stock		323,720,189		-		-
International Corporate Stock		74,839,195		-		-
Real Estate Investments		68,582,294		-		-
Short Term Investments		29,510,641		-		-
Mutual Funds		33,358,534		-		-
Collateral for Securities Lending Transactions		38,265,355		-		-
Accounts Receivable		297,449		-		-
Accrued Income on Investments		717,403		-		-
Land Held for Other Governments		-		65,419,425		-
Other		51,800		-		-
Total Assets		866,890,128		84,702,512		1,164,770
LIABILITIES						
Investment Payable		1,397,489		-		-
Accounts Payable		1,689,222		83		-
Claims Payable		620,022		-		-
Obligation for Collateral Received						
under Securities Lending Transactions		38,870,542		-		-
Deposits		-		-		1,164,770
Total Liabilities		42,577,275		83		1,164,770
NET POSITION						
Assets Held in Trust for:						
Land Held for Other Governments		-		65,435,985		-
Pension Benefits		776,338,424		-		-
Other Postemployment Benefits		47,974,429		-		-
Other Purposes		-		19,266,444		-
Total Net Position	\$	824,312,853	= \$	84,702,429	\$	

Exhibit 11

## Statement of Changes in Net Position Fiduciary Funds For the Year Ended June 30, 2016

	_	Pension Trust Funds		Private Purpose Trust Funds
ADDITIONS				
Contributions: Employer	\$	43,003,958	\$	
Plan Members	Ψ	6,418,154	Ŷ	-
Plan Members for Current Benefits		2,522,481		-
Private Donations		-		17,087
Total Contributions		51,944,593		17,087
Receipts from Commission Debt Service Funds		-		1,664,641
Federal Grants - Medicare		1,034,165		-
Investment Earnings:				
Interest		7,105,939		57,912
Dividends		2,617,841		-
Net decrease in the Fair Value of Investments	_	(13,133,139)		
Total Investment Earnings		(3,409,359)		57,912
Less Investment Advisory and Management Fees	_	(3,344,453) (6,753,812)		57,912
Net Income from Investing Activities	_	(0,755,612)		57,912
Securities Lending Activity				
Securities Lending Income		204,993		-
Securities Lending Fees		(75,963)		
Net Income from Securities Lending Activity		129,030		
Total Net Investment Income	_	(6,624,782)		57,912
Total Additions and Investment Income	_	46,353,976		1,739,640
DEDUCTIONS				
Benefits		56,547,052		-
Refunds of Contributions		461,116		-
Administrative Expenses		1,696,334		-
Other Total Deductions	_	58,704,502		(41,265) (41,265)
Change in Net Position	_	(12,350,526)		1,780,905
Net Position - Beginning		836,663,379		82,921,524
Net Position - Ending	\$	824,312,853	\$	84,702,429

# NOTES TO FINANCIAL STATEMENTS

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## NOTES TO FINANCIAL STATEMENTS June 30, 2016

# (1) - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## (A) The Commission and Its Services

## **Background**

The Maryland-National Capital Park and Planning Commission (the "Commission") is a body corporate of the State of Maryland established by the Maryland General Assembly in 1927. The Commission is a bi-county agency. It is empowered to acquire, develop, maintain and administer a regional system of parks in the defined Metropolitan District in Montgomery and Prince George's Counties and to prepare and administer a general plan for the physical development of a defined Regional District for the two Counties. The Commission also conducts the recreation program for Prince George's County. The express powers of the Commission are provided in the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116. As a body corporate of the State of Maryland, the Commission is not generally subject to local county legislation such as the Tax Reform Initiative by Marylanders ("TRIM"), a Prince George's County Charter Amendment originally enacted in November 1978.

The major source of funding for the Commission's primary services are five property taxes levied on an individual County basis: Montgomery County administration tax – planning and general administration; Montgomery County park tax - park operations and debt service for park acquisition and development bonds; Prince George's County administration tax – planning and general administration; Prince George's County park tax - park operations and debt service for park acquisition and the Prince George's County recreation tax for the recreation program. Five separate accounts are maintained within the General Fund to account for the Commission's primary services. Revenues and expenditures that can be specifically identified with a County are recorded in the appropriate account of that County and those that apply to both Counties are allocated to the appropriate accounts. Other funds and accounts are maintained on a Commission-wide or on a separate County basis as necessary and appropriate.

The provisions of Sections 15-115 and 15-116 of the Land Use Article of the Annotated Code of Maryland require that the Commission publish an annual financial report and that its financial statements be audited by independent certified public accountants. The accompanying financial statements have been presented to meet the financial reporting needs of the Commission and the requirements of Maryland law.

## Financial Reporting Entity

As required by accounting principles generally accepted in the United States of America (GAAP), these financial statements present the Commission and its blended component units, the Employee Retirement System (ERS) and the 115 Trust. A blended component unit, although a legally separate entity, is, in substance, part of the Commission's operations and therefore data from these units are combined with data of the Commission. Accordingly, the financial statements of these component units are included as pension trust funds in the accompanying financial statements.

ERS is administered by the 11 member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a contributory defined benefit pension system qualified under the Internal Revenue Code Section 401(a). The administrative operations are the responsibility of the ERS Staff and Board-appointed Administrator, who reports directly to the Board of Trustees. Publicly available Financial Statements for the ERS can be obtained at 6611 Kenilworth Avenue, Suite 100, Riverdale, Maryland 20737.

The Other Post-Employment Benefits Trust (115 Trust), administered by the 5 member Board of Trustees, in accordance with the Trust Agreement between the Board and the Commission, is a trust qualified under the Internal Revenue Code Section 115 to provide health insurance benefits for eligible participants. Only employer funds are held in the trust. The administrative operations are the responsibility of the Administrator who is a Commission employee, and reports directly to the Board of Trustees.

In accordance with GAAP, the Commission represents a joint venture of Montgomery and Prince George's Counties, reportable in the notes to their respective financial statements. The financial data of the Commission pertinent to Montgomery County and Prince George's County for governmental funds are set forth on a County basis in Note 6.

## (B) Government-wide and Fund Financial Statements

The Commission follows accounting standards established by the Governmental Accounting Standards Board ("GASB").

The reporting requirements established by GASB include:

<u>Government-wide Financial Statements</u> – The reporting model includes financial statements prepared using full accrual accounting for all of the Commission's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable), but also capital assets and long-term liabilities (such as buildings and infrastructure, including bridges and roads, and general obligation debt). Full accrual accounting also recognizes all revenues and the full cost to provide services each year, not just those received or paid in the current year or soon thereafter. Neither fiduciary funds nor component units that are fiduciary in nature are included in Government-wide financial statements.

The basic financial statements include both Government-wide (based on the Commission as a whole) and fund financial statements. The focus is on both the Commission as a whole and the fund financial statements, including the major individual funds of the governmental and business-type categories, as well as the fiduciary funds (by category). Both the Government-wide and fund financial statements (within the basic financial statements) categorize primary activities as either governmental or business-type activities columns are presented on a consolidated basis by column on a full accrual, economic resource basis, as discussed above. Eliminations have been made to minimize the double counting of internal activities. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

The Government-wide Financial Statements are made up of the following:

**Statement of Net Position** – The Statement of Net Position is designed to display the financial position of the Commission (government and business-type activities). The Commission reports all capital assets, including infrastructure, in the Government-wide Statement of Net Position and reports depreciation expense – the cost of "using up" capital assets – in the Statement of Activities. Net position is the excess of assets and deferred outflows over liabilities and deferred inflows. The net position of the Commission generally first uses restricted net position for expenses incurred for which both restricted and unrestricted net position are available. The Commission may defer the use of restricted net position based on a review of the specific transaction. The Commission has no restricted net position as of June 30, 2016.

**Statement of Activities** – The Government-wide Statement of Activities reports expenses and revenues in a format that focuses on the cost of each of the Commission's functions. The expense of each individual function is compared to the revenues generated directly by the function (for instance, through user charges or intergovernmental grants). The Government-wide Statement of Activities reflects both the gross and net cost per functional category (county planning and zoning, park operations and maintenance, recreation, etc.) that is otherwise being supported by general government revenues. The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants, and contributions. The program revenues must be directly associated with the function (county planning and zoning, park operations and maintenance, recreation, etc.) or a business-type activity. Program revenues include 1) charges for county planning and zoning services; 2) charges for park operations and maintenance; 3) rentals and concessions; 4) recreational and cultural facilities and events and 5) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported as general revenues. Direct expenses are considered those that are clearly identifiable with a specific function or segment. The Commission does not allocate indirect expenses. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

**Fund Financial Statements** – Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the Government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

In the fund financial statements, financial transactions and accounts of the Commission are organized on the basis of funds. The operation of each fund is considered to be an independent fiscal and separate accounting entity, with a selfbalancing set of accounts recording cash and/or other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The governmental fund financial statements are presented on a current financial resource and modified accrual basis of accounting. This is the manner in which these funds are normally budgeted. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the Government-wide statements' governmental activities column, reconciliations are presented which briefly explain the adjustments necessary to reconcile the fund financial statements to the governmental activities column of the Government-wide financial statements.

The Commission's fiduciary funds, the Employees' Retirement System and the Other Post-Employment Benefits Fund, which are fiduciary in nature, are presented in the fund financial statements by fund type (pension, private purpose trust, and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the Commission, these funds are not incorporated into the Government-wide statements.

**Budgetary Comparison Schedules** – Demonstrating compliance with the adopted budget is an important component of the Commission's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets of state and local governments and have a keen interest in following the financial progress of their governments over the course of the year. For this reason, the Commission has chosen to make its General Fund budgetary comparison statement part of the basic financial statements. The Commission and many other governments revise their original budgets over the course of the year for a variety of reasons.

Since the Commission adopts its General Fund budget by accounts within each county, each of which has a dedicated tax levy, budgetary comparison summaries are presented for each account in Note 7. These accounts are as follows: Montgomery County Administration, Montgomery County Park, Prince George's County Administration, Prince George's County Park, and Prince George's County Recreation.

## (C) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The Government-wide, proprietary and pension trust and private purpose fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are generally recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met. Employee and employer contributions to pension trust funds are recognized as revenues (additions to net position) in

Employee and employer contributions to pension trust funds are recognized as revenues (additions to net position) in the period in which employee services are performed. Both benefits and refunds paid are recognized as expenses (deductions from net position) in the period in which paid.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Commission considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Amounts not received within 60 days are reported as deferred revenue. Expenditures are generally recorded when a liability is incurred, as under the accrual basis of accounting. However, debt service expenditures, as well as expenditures related to claims and judgments, are recorded only when payment has matured and is due.

Property taxes, interest and grants associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Commission.

The Commission reports the following major governmental funds:

<u>General Fund</u> – The General Fund is the general operating fund of the Commission. It is used to account for the tax revenues and other revenues which fund the Commission's general operations and to account for all other financial resources except those required to be accounted for in another fund.

<u>Montgomery County and Prince George's County Capital Projects Funds</u> – These Capital Projects Funds are used to account for the acquisition, development or improvement of parkland and the acquisition or construction of major capital facilities other than those accounted for in the proprietary funds and the Advance Land Acquisition Accounts in the Private Purpose Trust Funds. The Commission maintains separate funds for each county.

The Commission reports the following major enterprise funds:

<u>Montgomery County and Prince George's County Enterprise Funds</u> – These Enterprise Funds are used to account for recreational and cultural facilities' operations that are financed and operated in a manner similar to private business enterprises. A separate Enterprise Fund is maintained for the enterprise operations of each county, each of which is considered a major fund.

Additionally, the Commission reports the following fund types:

<u>Other Governmental Funds</u> – The other governmental fund types used by the Commission are special revenue and debt service. Special revenue funds are used to account for specific revenues that are legally restricted for particular purposes. Debt service funds account for resources accumulated and payments made for principal and interest on long-term debt of governmental funds.

**Internal Service Funds** – Internal service funds are used to account for the financing of certain goods or services provided by one department to other departments of the Commission on a cost-reimbursement basis. There are eight internal service funds reported by the Commission: Montgomery County Capital Equipment Fund, Montgomery County Risk Management Fund, Prince George's County Capital Equipment Fund, Prince George's County Risk Management Fund, Central Administrative Services Capital Equipment Fund, Executive Office Building Fund, Employee Benefits Fund, and Commission Wide Initiatives Fund.

The Commission reports the following fiduciary fund types:

**Pension Trust Funds** – The Employees' Retirement Fund is used to account for all activities of the Employees' Retirement System including accumulation of resources for, and payment of, retirement annuities and/or other benefits and the administrative costs of operating the system.

The Other Postemployment Benefits Fund is used to account for the accumulation of Commission resources for postretirement health care benefits provided by the Commission.

<u>Private-Purpose Trust Funds</u> – Private-purpose trust funds are used to account for funds whose principal and interest are legally held in trust and must be expended in accordance with their designated purposes. The most significant amounts included are the Advance Land Acquisition Accounts, which are used to acquire land for specific public uses, such as schools, libraries, parks or roads.

Agency Funds – The agency funds are used to account for certain deposits held by the Commission.

In the process of aggregating data for the Government-wide financial statements, some amounts reported as inter-fund activity and balances in the funds should be eliminated or reclassified. As a general rule, the effect of inter-fund activity has been eliminated from the Government-wide financial statements. The effect of the inter-fund services provided and used between functions has not been eliminated in the Statement of Activities, since to do so would distort the direct costs and program revenues reported for the various functions concerned. Internal Service Funds are used by management to charge to funds using the service costs of capital equipment financing, risk management, employee benefits, Commission-wide initiatives, and the Executive Office Building. The assets and liabilities of the Internal Service Funds are included in the governmental activities column of the Statement of Net Position. The Commission eliminates internal service fund expenses by allocating the expenses to other functions. Expenses for capital equipment, risk management and Commission wide initiatives are allocated based on revenues, and for employee benefits based on salaries expense. The expenses of the Executive Office Building Fund are allocated to general government. The funds are so unique that a single allocation method was not appropriate.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service

funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

# (D) Assets, Liabilities, Deferred Outflow/Inflow of Resources and Net Position

<u>Cash and Cash Equivalents</u> – Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and mature within three months of the date acquired by the Commission.

**Equity in Pooled Cash and Investments** – The Commission pools the cash and investments of all funds into a common pool to maintain investment flexibility and maximize earnings. The Commission's Finance Department manages the pool. Investment earnings are allocated to participating Funds based upon their average monthly equity in pooled cash balances. Commission investments, including those in the Pension Trust Fund, are stated at fair value.

**Property Taxes Receivable** – All property tax receivables are shown net of an allowance for uncollectible accounts of \$1,489,393 as of June 30, 2016. The property tax receivable allowance is based on an aging of receivables, with increasing percentages applied to older receivables. Property taxes are levied and collected for the special taxing districts of the Commission by Montgomery and Prince George's County Governments, as appropriate. Semiannual tax payment plans are automatic for homeowners living in their properties unless they request an annual payment plan. Under the semiannual payment plan, one-half of the real property taxes are due by September 30 and the remaining one-half is due by December 31. Real property taxes are levied on July 1 each year and become delinquent on October 1 and January 1, at which time interest and penalties commence. Personal property and real property taxes levied for a fraction of a year are due when billed. Tax liens on real property are sold at public auction on the second Monday in June in Montgomery County and on the second Monday in May in Prince George's County for taxes that are delinquent.

The property tax revenues and rates of the Commission are not subject to any legislative limitations. However, the respective County Council approves such revenues and rates when budgets are adopted.

<u>Accounts Payable and Other Current Liabilities</u> – Accounts payable includes only short-term liabilities due and payable within the normal course of business.

**Inventories** – Inventories are valued at the lower of cost (first-in, first-out) or market for proprietary funds.

<u>Capital Assets</u> – Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, trails, dams and similar items), are reported in the applicable governmental or business-type activities columns in the Government-wide financial statements. The Commission defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed and actual costs are not known. Donated capital assets are recorded at estimated fair value at the date of donation.

Major outlays for capital assets and improvements are capitalized as projects are constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and Improvements	20 – 40
Infrastructure	15 – 60
Machinery and Equipment	5 – 10

**Deferred Outflows/Inflows of Resources** – A deferred outflow of resources represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expenditures) until the future period. The Commission recognizes deferred outflows for the difference between the projected and actual investment earnings related to pensions. The Commission also recognizes deferred outflows for changes in assumption as well as for the difference between expected and actual experience.

A deferred inflow of resources represents an acquisition of net position that applies to a future period so will not be recognized as an inflow of resources (revenue) until the future period. The Commission recognizes deferred inflows for property taxes collected in advance.

<u>Compensated Absences</u> – Commission employees earn annual leave and sick leave in varying amounts, and are granted three days of personal leave annually. Some employees may also earn compensatory leave in lieu of overtime

pay. There is no liability for unpaid accumulated sick leave since the Commission does not have a policy to pay any amounts when employees separate from service.

In the Government-wide financial statements, and proprietary fund types in the fund financial statements, compensated absences are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. When annual and sick leave are used or taken by employees, the expense is charged directly to the employees' cost center. Compensated absences for leave liabilities for employees charged to proprietary funds, are charged directly to the proprietary funds' cost center to which the employee is assigned. The year-end liability for annual leave and compensatory leave for all employees is calculated based on hours of leave available, priced at current salary rates plus applicable employer payroll taxes.

**Long-term Obligations** – In the Government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

<u>Pensions</u> – For purposes of measuring the net pension liability, deferred outflows and inflows of resources related to pensions and pension expense, information about fiduciary net position of The Maryland-National Capital Park and Planning Commission Employee's Retirement System (the System) and additions to /deductions from the System's fiduciary net pension have been determined on the same basis as they are reported in the System's financial statements. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Fund Balances** - The Commission's policy is to maintain an adequate General Fund fund balance to provide liquidity in the event of an economic downturn and this policy is an important part of sound fiscal management. The Commission has adopted Resolution No. 06-21, a financial standard to maintain a minimum unrestricted fund balance of the General Fund so that at each fiscal year end this balance shall not be less than 3% to 5% of the current year's expenditures.

Fund balances, presented in the governmental fund financial statements, represent the difference between assets, liabilities and deferred inflow of resources reported in a governmental fund. GASB Statement No. 54, "Fund *Balance Reporting and Governmental Fund Type Definitions*", establishes criteria for classifying fund balances into specifically defined classifications based upon the type of restrictions imposed on the use of funds and has classified fund balances into the following five categories:

• **Nonspendable** – Items that cannot be spent because they are not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventory and prepaid expenses.

• **Restricted** – Items that are restricted by external parties such as creditors, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.

• **Committed** – Items that have been committed for specific purposes pursuant to constraints imposed by a formal action (i.e. resolution) by the entity's "highest level decision-making authority", which the Commission considers actions taken by the Chairman and Vice-Chairman to be the highest level. These committed amounts could be changed by reversing the same type of action the Commission employed to previously commit the funds. The formal action should occur prior to the end of the reporting period.

• Assigned – Amounts reflecting a government's intended use of resources for specific purposes require less formal actions. Also, the Commission can delegate assignment authority to the Planning Boards per the Land Use Article of the Annotated Code of Maryland.

• Unassigned – This category is for any balances that have no restrictions placed upon them.

The Commission reduces restricted amounts first when expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available. The Commission reduces committed amounts first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

The Fund Balance in the General Fund Accounts is broken down as follows:

	Montgomery County					Pr					
	Adr	ministration	Park		Ac	dministration	Park		F	Recreation	Total
Committed	\$	4,840,083	\$	3,939,706	\$	15,411,154	\$	11,097,455	\$	8,732,285	\$ 44,020,683
Assigned		2,093,752		1,453,388		701,496		3,368,882		-	7,617,518
Unassigned		3,310,332		6,775,347		22,826,089		115,428,005		25,058,533	 173,398,306
Total Fund Balance	\$	10,244,167	\$	12,168,441	\$	38,938,739	\$	129,894,342	\$	33,790,818	\$ 225,036,507

**Encumbrances** - Encumbrance accounting is employed in the general, capital project and special revenue funds. Under this method, purchase orders, contracts, memoranda of understanding and other commitments outstanding at year-end do not constitute expenditures or liabilities. GASB Statement No. 54, "*Fund Balance Reporting and Governmental Fund Type Definitions*", provides additional guidance on the classification within the fund balances section of amounts that have been encumbered. Encumbrances of balances within the General and Capital Project funds are classified as committed. These encumbrances, along with encumbrances of balances in funds that are restricted, committed or assigned, are not separately classified in the financial statements, and are summarized as follows:

General Fund - Montgomery County	\$ 8,779,789
General Fund - Prince George's County	35,240,894
Capital Projects Fund - Montgomery County	3,631,544
Capital Projects Fund - Prince George's County	70,135,240
Non-Major Governmental Funds	1,108,115

## (2) – EXPLANATION OF CERTAIN DIFFERENCES BETWEEN THE GOVERNMENTAL FUND BALANCE SHEET AND THE GOVERNMENT-WIDE STATEMENT OF NET POSITION

The governmental fund balance sheet (Exhibit 3) includes reconciliation between fund balance – total governmental funds and net position – governmental activities as reported in the Statement of Net Position (Exhibit 1). Details related to the most significant items on the reconciliation are as follows.

Capital assets used in governmental activities are not financial resources, and therefore are not reported in the funds. The capital assets related to governmental funds (not including internal service funds) include:

Land	\$ 377,896,990
Buildings and improvements	225,928,214
Infrastructure	259,238,667
Machinery, Equipment and Intangibles	63,999,903
Accumulated Depreciation on Buildings, Improvements	
and Machinery, Equipment and Intangibles	(337,241,771)
Construction in Progress	275,742,700
Total	\$ 865,564,703

Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore are not reported in the funds. The long-term debt related to governmental funds (not including internal service funds) includes:

Bonds and Notes Payable:	
Due Within One Year	\$ 11,126,946
Due in More than One Year	113,531,298
Net Other Post Employment Benefit	
Obligations	71,328,830
Net Pension Obligations	143,546,964
Compensated Absences	
Due Within One Year	9,992,900
Due in More than One Year	10,449,047
Accrued Interest Payable	 1,489,007
Totals	\$ 361,464,992

# (3) – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

# (A) Budgetary Information

The following procedures are used in establishing the annual budget.

On or before January 15, the Commission submits to the County Executive of each County a proposed annual budget for the respective accounts of the General Fund (including park debt service) and the Special Revenue Funds, and a budget plan for the respective Enterprise Funds and Internal Service Funds. The Capital Projects Funds' budgets and six-year expenditure plans are submitted to the County Executive of Prince George's County prior to each November 1 and to the County Executive of Montgomery County prior to November 1 of each odd-numbered year. These budgets and plans include proposed expenditures and the means of financing them.

Each County Executive transmits the budgets and plans with recommendations to the respective County Council. The County Councils conduct public hearings on the budgets and plans, and the budgets and plans are legally adopted prior to July 1.

The legal level of budgetary control is the department or function for the Administration Accounts and the Montgomery County Park Account, and the Account level for Prince George's County Park Account, and Prince George's County Recreation Account. The Commission's expenditures may not exceed the total approved budget for each of the General Fund Accounts without prior approval by the respective County Council, except where grant funds received with the knowledge and approval of Prince George's County constitute an automatic budget amendment, thereby increasing the appropriations. Management is authorized to allow a department or function within a General Fund Account to be overspent by up to 10% of the approved budget without Council approval, provided the account in total is not overspent.

General Fund and Special Revenue Fund unencumbered appropriations lapse at year-end. Capital project appropriations do not lapse until the project is completed. The budget plans for the proprietary funds serve as a guide to the Commission and not as legally binding limitations.

Formal budgetary integration is employed as a management control device for the General Fund. The budget for the General Fund is adopted on a modified accrual basis consistent with GAAP except that encumbrances are treated as expenditures.

The actual expenditures in the General Fund Statements of Revenues, Expenditures/Encumbrances, and Changes in Fund Balances - Budget (Non-GAAP Budgetary Basis) and Actual are presented on a basis consistent with <u>The Maryland-National Capital Park and Planning Commission Adopted Annual Budget</u>. All expenditures made during fiscal year 2016 were within the legal limitations pertinent to the Commission. Under the budgetary method, current year outstanding encumbrances are charged to the budgetary appropriations and are considered expenditures of the current period. Governmental GAAP considers outstanding encumbrances as reservations of fund balances that are charged to expenditures in the period in which the goods or services are used or received.

Reconciliation from the Budget Basis to the GAAP Basis for the year ended June 30, 2016, as noted in Note 6 as follows:

	Mo	ntgomery	County		Prince George's County							Total
	Administration		Park		Ac	Administration		Park		Recreation		General
	Accou	nt	Account	unt		Account	Account		Account			Fund
Adjustment to Expenditures							_		_			
To Increase -												
Encumbrances -												
June 30, 2015	\$ 4,61	0,771	\$ 3,972,6	36	\$	14,566,119	\$	8,904,348	\$	6,041,010	\$	38,094,884
To Decrease -												
Encumbrances -												
June 30, 2016	(4,84	0,083)	(3,939,7	'06)		(15,411,154)		(11,097,455)		(8,732,285)		(44,020,683)
Total Adjustment	(22	9,312)	32,9	30		(845,035)	_	(2,193,107)	-	(2,691,275)		(5,925,799)
Net Change in Fund Balance	e:											
GAAP Basis	39	7,670	1,395,9	73		4,018,954		22,923,772		7,042,098		35,778,467
Budget Basis	\$ 16	8,358	\$ 1,428,9	03	\$	3,173,919	\$	20,730,665	\$	4,350,823	\$	29,852,668

# (4) - DETAILED NOTES ON ALL FUNDS

## (A) Cash and Investments

The Commission's deposits and investments as of June 30, 2016, totaled \$1,278,569,796. The Commission's unrestricted pool of deposits and investments (\$383,553,694) is available to all funds, except for the Pension Trust Funds.

## **Commission Cash and Investments**

<u>Custodial Credit Risk - Deposits</u> - At year-end, the carrying amount of cash deposits was \$3,139,509 and the bank balance was \$5,114,806. In addition, the Commission held cash at various locations totaling \$239,994. Of the bank balance, \$250,000 was covered by Federal depository insurance and the remainder was collateralized by \$4,302,558 of securities held by a member of the Federal Reserve banking system in the name of the Commission and the Commission's bank. Deposits of \$303,354 were uninsured and uncollateralized at June 30, 2016.

The Commission requires collateral for the bank balances of deposits and investments to be held in the Commission's name by the trust department of a bank other than the pledging bank. The Commission's policy was complied with throughout the year ended June 30, 2016 except for one account on June 30, 2016 due to an underestimation of requested collateral. Collateral shall be maintained in excess of FDIC insurance coverage for all Commission bank cash accounts, certificates of deposits and time deposits.

<u>Money Market Deposits</u> - At year end the carrying value (fair value) of deposits in investment grade money market accounts is \$58,098,625. Of these deposits \$65,267 relates to cash and investments restricted for construction.

**Investments** - The Annotated Code of Maryland authorizes the Commission to invest in obligations for which the United States has pledged its full faith and credit for the payment of principal and interest, obligations that are issued by a Federal agency, repurchase agreements, bankers' acceptances, commercial paper, money market mutual funds, the State Treasurer's investment pool, and certificates of deposit. Commission bond proceeds may also be invested in municipal bonds and notes. The investment program also complies with the Commission's internal investment policy.

Statutes do not restrict the investment activity of the pension trust funds.

<u>Cash and Investments Restricted for Unspent Debt Proceeds</u> - At year-end, the Commission had \$11,511,920 of unspent bonds and note proceeds restricted to pay construction costs for various projects.

<u>Custodial Credit Risk - Investments</u> - For an investment, this is the risk that, in the event of the failure of the counterparty, the Commission will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Statutes require that securities underlying repurchase agreements have a fair value of at least 102% of the cost of the investment. If during the year, the fair value of securities underlying such investments

falls below this required level, additional collateral is pledged or other collateral in the amount of the required level is substituted. All collateral met statutory requirements and is held in the Commission's name by a third-party custodian.

<u>Fixed Income Investments</u> - Fixed income investments included in the Commission's Pooled Investments at June 30, 2016 were as follows:

		Weighted Average
Investment Type	Fair Value	Maturity (Days)
Municipal Bonds	\$ 345,479	11.00
Federal National Mortgage Association Notes	1,074,331	81.00
Federal Farm Credit Bank	20,013,403	210.50
Federal Home Loan Bank Notes	24,843,844	117.15
Commercial Paper	41,368,418	54.34
Maryland Local Government Investment Pool (MLGIP)	45,327,797	46.00
U.S. Treasury Bills	63,830,357	405.37
Federal Home Loan Mortgage Association Notes	75,484,474	498.56
Federal Agricultural Mortgage Corporation Notes	80,205,462	227.44
Total Fair Value	\$ 352,493,565	
Portfolio Weighted Average Maturity		264.44

**Pooled Investments** - The State Legislature created the Maryland Local Government Investment Pool ("MLGIP") with the passage of Article 95 22G, of the Annotated Code of Maryland. The MLGIP, under the administrative control of the State Treasurer, is managed by a single Pittsburgh-based financial institution, PNC Bank. The pool has a AAAm rating from Standard and Poor's and maintains a \$1.00 per share value. A MLGIP Advisory Committee of current participants was formed to review, on a semi-annual basis, the activities of the fund and to provide suggestions to enhance the pool. The fair market value of the pool is the same as the value of the pool shares.

**Interest Rate Risk** - The Commission manages its exposure to declines in fair value by limiting the maturity of its investment portfolio. The majority of investments shall be for a maximum maturity of one year. A portion of the portfolio may be invested in U.S. Government and U.S. Agency securities with a maturity of up to two years.

<u>Credit Risk</u> – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. The Commission's investment policy requires that investments in commercial paper, money market accounts and bankers acceptances have received ratings of the highest letter and numerical rating by at least one nationally recognized statistical rating organization as designated by the Securities and Exchange Commission. Up to 10% of bond proceeds may be invested in money market mutual funds that have not received the highest rating but are still recognized as investment grade. All related investments have received ratings of the highest letter quality, except for \$60,235 (0.52%) of bond funds invested in a money market fund that is considered investment grade.

**<u>Concentration of Credit Risk</u>** – Concentration of credit risk is the risk of loss attributed to the magnitude of the Commission's investment in a single issuer. It is the Commission's policy to diversify by investment type and institution in order to avoid unreasonable risks, with maximum limitation as follows:

Diversification by Investment Type	Maximum Percent of Portfolio*
U.S. Government Securities	100 %
U.S. Agency Securities	60
Repurchase Agreements	60
Certificates of Deposit (Including Time Deposits) **	50
Bankers' Acceptances	50
Bankers' Acceptances – Non-U.S.	5
Commercial Paper	10
Pooled Investments	25
Money Market Mutual Funds (10%/fund)	25
Bond Proceeds:	
Municipal Securities	100
Money Market Mutual Funds – Highest Rating	100
Money Market Mutual Funds – Investment Grade	10

Diversification by Institution	Maximum Percent of Portfolio*
Approved Broker/Dealers and Financial Institutions	30 %
Money Market Mutual Funds by Fund	10
U.S. Government Agency by Agency	20
Bankers Acceptances by Institution	20
Commercial Banks for CD's and Time Deposits**	30

- \* At time of purchase
- \*\* Certificates of deposit are classified as deposits for financial reporting purposes.

The Commission is currently in compliance with this policy.

## Employees' Retirement System (ERS) Cash, Investments and Securities Lending

<u>Cash and Short Term Investments</u> - For short term investments, custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

The amount of ERS's total cash and short term investments at June 30, 2016, was \$29,532,870. Cash deposits that were insured and collateralized in the bank account totaled \$22,229 at June 30, 2016. At June 30, 2016, the ERS held \$29,510,641 of short term investments in its custodial investment accounts.

As of June 30, 2016, the ERS held \$5,738 of short term investments that were exposed to custodial credit risk.

**Investments** - The Board of Trustees ("Board") of ERS is authorized by the Trust Agreement dated July 26, 1972 and most recently amended September 16, 2009 to invest and reinvest the Trust Fund, as may be determined by the investment consultant selected by the Commission. The Board is authorized to formulate investment policies, develop investment manager guidelines and objectives, and approve the retention of qualified advisors and investment managers.

Trust Fund assets should be invested to obtain an appropriate long-term total return consistent with prudent risk taking. The Trust Fund shall be diversified across investment classes and among investment managers in order to achieve return as compensation for investment risk. The Board established target allocations for each asset class, as well as ranges of expected exposure as follows:

Asset Class	Target Exposure	Expected Range
U.S. Equities	23.00%	18%-28%
International Equities	23.00%	18%-28%
Private Equities	5.00%	0%-8%
Total Equities	<b>51.00</b> %	46%-56%
U.S. Core Fixed Income	10.00%	7%-13%
High Yield Fixed Income	7.50%	5%-10%
Global Opportunistic Fixed Income	7.50%	5%-10%
Bank Loans	4.00%	2%-6%
Total Fixed Income	29.00%	24%-34%
Public Real Assets	5.00%	0%-15%
Private Real Assets	15.00%	5%-20%
Total Real Assets	20.00%	10%-25%

The Board approved revisions to the Statement of Investment Policy ("Policy") on February 3, 2015. The Policy was revised to address the Board's responsibilities in connection with the use of swap agreements by investment managers.

Each investment manager has a set of guidelines, which contain investment objectives, and risk control provisions, which are appropriate for each manager's mission. Investment managers have discretion within the constraints of these guidelines and are subject to regular review by the Board. Investment manager assignments may be implemented with

pooled vehicles. In such circumstances, the ERS may not have control with respect to the investment guidelines and objectives as they are written broadly for multiple investors. The Trust Fund has guidelines, which apply broadly to each asset class as follows:

## Public Equity Guidelines (U.S. and International)

- Under normal conditions no more than 5% of the value of the U.S. and International composites should be held in cash equivalents at any time.
- The U.S. and International equity composites are expected to remain broadly diversified by economic sector, industry and individual securities at all times.
- The composites should match the asset class benchmark in terms of capitalization and growth characteristics; and be similar to the asset class benchmark in terms of risk.

## **Private Equity Guidelines**

- The portfolio is expected to be diversified by geographic location with the following weightings: North America (approximately 50%), Europe (approximately 30%), and the Asia-Pacific region and other emerging markets (approximately 20%).
- The composite is expected to be diversified by the following investment types: buyouts, venture capital, growth equity, distressed, and special situations (private equity-like investments, such as mezzanine debt, asset-intensive assets or royalty streams and other opportunistic funds).
- Secondary fund investments and direct co-investments are permitted on an opportunistic basis with a combined maximum limit of 20%.
- Investments should be diversified by vintage year.
- No single partnership investment is expected to be more than 20% of the private equity composite. This guideline shall not apply during initial funding.

## **Fixed Income Guidelines**

- The fixed income portfolio is structured to include exposures to the following sub-classes: core fixed income, high yield fixed income, global opportunistic fixed income and bank loans.
- The fixed income composite may have up to 20% of its value in cash equivalents at any time.
- Except for securities issued by the US Government and/or its Agencies, any single issuer is not expected to exceed 5% of the market value of the fixed income composite at any time.
- Duration of each fixed income sub-class should typically remain within +/- 1.5 years of the sub-class benchmark.
- Credit quality for each sub-class is expected to be similar to that of the designated sub-class benchmark, as measured by a recognized rating agency (Standard & Poor's or Moody's).
- Build America Bonds issued by Montgomery County and Prince George's County are prohibited.
- Flexible global opportunistic fixed income guidelines allow manager to invest globally, seeking to add value through duration management, yield curve positioning, sector/issue selection, country market selection and currency.

## Real Assets Guidelines

- The real assets portfolio includes private real assets and public real assets.
- Any un-invested portion of the private real assets allocation should remain invested in public real assets.

## **Private Real Assets Guidelines**

- Investments will be structured privately in the form of commingled or pooled vehicles such as limited partnerships and diversified among the following investment types: real estate, energy, mining, timber, agriculture, and infrastructure.
- The private real assets portfolio is expected to be diversified by geographic location with a minimum of 50% invested in the United States and no more than 30% invested in emerging markets.
- Investments should also be diversified by vintage year. No single partnership commitment is expected to be more than 20% of the real assets portfolio or more than 20% of the portfolio of a fund-of-funds manager.

## Public Real Assets Guidelines

 Investments structured in public real assets include natural resource stocks, real estate securities (including REITs), commodities and inflation indexed bonds that are broadly diversified such that each sub-asset class may contribute to the portfolio's real return and risk profile. **Derivatives Policy Statement**- A Derivatives Policy Statement identifies and allows common derivative investments and strategies, which are consistent with the Statement of Investment Policy. The guidelines identify transaction-level and portfolio-level risk control procedures and documentation requirements. Managers are required to measure and monitor exposure to counterparty credit risk. All counterparties must have commercial paper credit ratings of at least A1 or equivalent rating. The duration and other risk exposure limits specified in the managers' guidelines are expected to be satisfied on an ongoing basis. Investment managers are permitted to use such derivatives for hedging purposes, including cross-hedging of currency exposures, to replicate the risk/return profile of an asset or asset class, and to tactically change country exposure. Derivative securities such as "plain vanilla" collateralized mortgage obligations (CMOs) and structured notes are allowed. CMOs which are not "plain vanilla" are restricted to 5% of a manager's portfolio. Any use of derivatives. Gains and losses are determined based on quoted market values and recorded in the Statement of Changes in Net Position. The objective of Statement No. 53, "Accounting and Financial Reporting for Derivative Instruments" is to enhance the usefulness and comparability of derivative instrument information reported by state and local governments.

The following uses of derivatives are prohibited:

- Leverage. Derivatives shall not be used to magnify exposure to an asset beyond that which would be allowed by the guidelines.
- **Unrelated Speculation**. Derivatives shall not be used to create exposures to securities, currencies, indices, or any other financial variable unless such exposures would be allowed by the manager's guidelines if created with non-derivative securities.

Typically, investment advisors enter into foreign exchange contracts to make payment for international investments. Foreign exchange contracts are agreements to exchange the currency of one country for the currency of another country at an agreed-upon price and settlement date. The investment advisor uses these contracts primarily for its international investments to settle pending trades. To reduce the risk of counterparty nonperformance, the investment advisors generally enter into these contracts with institutions meeting high standards of credit worthiness. The realized and unrealized gain/loss on contracts is included in the ERS' net position and represents the fair value of the contracts on June 30, 2016. The ERS' contracts to purchase and sell by foreign currencies were as follows:

		Realized		Realized		
Currency	Purchases	Purchases Gain/(Loss)		Gain/(Loss)		
Brazilian real	\$ -	\$ -	\$ (603.,923)	\$ 734		
British pound sterling	-	-	(503,602)	(230)		
Canadian dollar	1,790,467	973	-	-		
Czech koruna	-	-	(36,120)	38		
Euro	4,365,035	(2,258)	(1,455,973)	(3,470)		
Hong Kong dollar	70,319	(14)	(820,412)	(67)		
Indonesian rupiah	-	-	(14,592)	(2)		
Japanese yen	-	-	(1,064,870)	(5,084)		
Mexican peso	1,192,561	(1,904)	-	-		
New Taiwan dollar	1,739,347	(717)	(231,001)	(193)		
Norwegian krone	-	-	(905,800)	(4,079)		
Singapore dollar	-	-	(47,115)	(22)		
South Korean won	-	-	(783,054)	(143)		
Swedish krona	-	-	(26,162))	(75)		
Swiss franc	-	-	(68,093)	(349)		
Turkish lira	159,969	1,821	(795,876)	(6,077)		

Foreign Exchange Contracts Settled as of June 30, 2016:

Foreign Exchange Contracts Pending as of June 30, 2016:

There were no foreign exchange contracts pending as of June 30, 2016.

<u>Fair Value Measurements</u> - The fair value of all invested assets is based on the fair value hierarchy, and categorized based upon the lowest level of input that was significant to the fair value measurement, as follows:

Level 1 - Unadjusted quoted prices for identical instruments in active markets for identical assets or liabilities. Fair values of stocks are determined by utilizing quoted market prices.

Level 2 - Reflects measurements based on other observable inputs. Quoted prices for similar instruments in active markets; identical or similar instruments in markets that are not active; and models in which all significant inputs are observable.

Fair Value Measurements Using

Level 3 - Valuations are based on methods in which significant inputs are unobservable.

The carrying value of cash equivalents and short-term investments approximates fair value due to the short maturities of these investments.

Investments and Derivative Instruments Measured at Fair Value (\$ in thousands)

(\$ in thousands)	Fair value Measurements Using									
		air Value /30/2016	P Ma Io	Quoted rices in Active arkets for dentical Assets Level 1)	Ob	gnificant Other servable Inputs Level 2)	Unobs Inp	ificant ervable outs vel 3)	Undete	rmined
Investments by fair value level										
Cash and invested cash	\$	2,092	\$	2,092	\$	-	\$	-	\$	-
Short-term investment funds		2,384		2,384		-		-		-
Debt securities		2 000		-		2 000		-		-
Asset backed securities		3,980		-		3,980		-		-
Commercial mortgage-backed		3,379		-		3,379		-		-
Corporate bonds		26,825		-		26,825		-		-
Government agencies		6,567		_		6,567		_		_
Government bonds		12,633		_		12,633		_		_
Government mortgage-backed securities		15,175		_		15,175		_		
Other fixed income-funds		2,733		-		2,733		-		-
Index linked government bonds		2,642		-		2,642		-		-
Municipal bonds/provincial Bonds		386		-		386		-		-
Total debt securities		74,320		-		74,320		-		-
Equity investments										
Common stock		91,934		91,904		30		-		-
Funds-common stock		16,515		-		16,515		-		-
Equity exchange traded fund		3		3		-		-		-
Total equity investments		108,452		91,907		16,545		-		-
Securities lending short term										<u> </u>
collateral investment pool		38,265		38,265		-		-		-
Total investments by fair value level	\$	225,513	\$	134,648	\$	90,865	\$	-	\$	-

#### ERS's investments at June 30, 2016 were as follows:

#### Investments Measured at the NAV

#### (\$ in thousands)

	2016 Fair Value		Unfunded	<b>Redemption Frequency</b>	<b>Redemption Notice</b>
			Commitments	(If Currently Eligible)	Period
Short-term investment funds	\$	25,035	None	Monthly	1-6 days
Funds-corporate bonds		30,579	None	Monthly	7-15 days
Other fixed income-funds		104,376	None	Monthly	7-15 days
Funds-common stock		290,107	None	Monthly	7-15 days
Venture capital and partnerships		73,243	None	Monthly, Quarterly	Frequent Changes
Real estate		67,750	None	Monthly	1-15 days
Total investments measured at NAV	\$	591,090			

## Money-Weighted Rate of Return

For the year ended June 30, 2016, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 0.21%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

The ERS has investments that are subject to various risks. Among these risks are custodial credit risk, interest rate risk, credit risk, and foreign currency risk. Each one of these risks is discussed in more detail below.

<u>Custodial Credit Risk - Investments</u> – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the ERS will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the government, and are held by either a) the counterparty or b) the counterparty's trust department or agent but not in the government's name. The ERS requires that all investments be clearly marked as to ownership and to the extent possible, shall be registered in the name of the ERS.

Of the ERS' \$816.6 million in investments at June 30, 2016, \$38.3 million was cash collateral reinvestment securities acquired by the custodian, who is also the lending agent/counterparty. This is consistent with the ERS' securities lending agreement in place with the custodian.

**Interest Rate Risk** – Each investment manager has duration targets and bands that control interest rate risk; however, the ERS has no policy relating to interest rate risk.

As of June 30, 2016, the ERS had the following fixed income investments and short term investments with the following maturities:

	Weighted Average
Fair Value	Maturity-Years
\$ 3,979,745	5.45209
3,379,044	26.830198
57,404,283	9.422818
6,566,595	8.620073
12,632,531	9.174464
15,174,589	22.18421
2,642,178	11.515365
386,368	23.939
107,109,051	N/A
27,418,782	N/A
\$ 236,693,166	12.464861
	\$ 3,979,745 3,379,044 57,404,283 6,566,595 12,632,531 15,174,589 2,642,178 386,368 107,109,051 27,418,782

<u>Collateralized Mortgage Obligations</u> - Collateralized Mortgage Obligations (CMOs) are a type of mortgage-backed security that creates several pools of pass-through rates for different classes of bonds, called tranches. The tranches have their own risk characteristics with varying maturities. These securities are based on cash flows from interest payments on underlying mortgages. Therefore, they are sensitive to prepayments by mortgagees, which may result from a decline in interest rates. The repayments of principal and interest from the pass-through securities are used to retire the bonds in an established order of maturity. The ERS held no CMOs at June 30, 2016.

<u>Asset-backed Securities</u> – Asset-backed securities (ABS) are bond or notes backed by loan paper or accounts receivable originated by banks, credit card companies, or other providers of credit. The originator of the loan or accounts receivable paper sells it to a specially created trust, which repackages it as securities. Brokerage firms underwrite the securities and reoffer them to the public. ERS held \$3,979,745 in ABS at June 30, 2016.

<u>Credit Risk</u> – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by a nationally recognized statistical rating agency such as Standard & Poor's Services. Individual manager guidelines require investment managers to follow certain controls, documentation and risk management procedures. Managers are required to measure and monitor exposure to counterparty credit risk; however, there is no formal policy relating to specific investment-related risk. All counterparties must have commercial paper credit ratings of at least A1 or equivalent rating.

Individual investment manager guidelines include limitations on the percentage of securities below investment grade and various types of securities including derivatives. A Derivatives Policy Statement identifies and allows common derivative investments and strategies which are consistent with the Statement of Investment Policy.

Credit Quality Distribution for Services	% of Total Portfolio	
Agency	AGY	3.55%
Government Agencies	AA	0.80%
Government Bonds	А	0.02%
Government Bonds	BBB	0.03%
Government Bonds	NR	0.09%
Government Mortgage Backed Securities	NR	0.05%
Asset Backed Securities	AAA	0.19%
Asset Backed Securities	AA	0.04%
Asset Backed Securities	А	0.03%
Asset Backed Securities	BBB	0.04%
Asset Backed Securities	NR	0.19%
Commercial Mortgage-Backed	AAA	0.12%
Commercial Mortgage-Backed	А	0.04%
Commercial Mortgage-Backed	NR	0.26%
Corporate Bonds	AAA	0.05%
Corporate Bonds	AA	0.40%
Corporate Bonds	А	1.34%
Corporate Bonds	BBB	1.36%
Corporate Bonds	BB	0.02%
Corporate Bonds	NR	0.12%
Municipal/Provincial Bonds	AA	0.05%
Other Fixed Income	NR	0.34%
Funds - Corporate Bond	NR	3.75%
Funds - Other Fixed Income	NR	12.78%
Funds - Short Term Investment	NR	3.36%

**Foreign Currency Risk** – The ERS does not have a policy for foreign currency risk. Foreign currency is intentionally unhedged.

Investment Type	Currency	Fair Value
Common stock	Brazilian real	\$ 949,161
Common stock	British pound sterling	8,126,444
Common stock	Canadian dollar	1,198,788
Common stock	Czech koruna	793,990
Common stock	Euro	13,888,062
Common stock	Hong Kong dollar	935,740
Common stock	Indonesian rupiah	784,125
Common stock	Japanese yen	5,155,895
Common stock	Mexican peso	1,285,859
Common stock	New Taiwan dollar	4,063,726
Common stock	Norwegian krone	2,733,978
Common stock	Singapore dollar	1,264,641
Common stock	South Korean won	2,509,983
Common stock	Swedish krona	1,560,878
Common stock	Swiss franc	2,331,767
Common stock	Turkish lira	1,330,025
Cash	Mexican peso	5,738
Total		\$ 48,918,800

The ERS' exposure to foreign currency risk at June 30, 2016, was as follows:

Note: These schedules do not agree with the total international obligations and international equities as listed on the Statements of Fiduciary Net Position due to international obligations valued in U.S. dollars but classified as international.

#### Cash Received as Securities Lending Collateral

The following table details the net income from securities lending for the period ending June 30, 2016:

Securities lending	\$ 204,993
Plus security lending Income	(75,963)
Net securities lending income	\$ 129,030

The ERS accounts for securities lending transactions in accordance with GASB No. 28 Accounting and Financial Reporting for Securities Lending Transactions, which established standards of accounting and financial reporting for securities lending transactions.

The Board of Trustees authorized the lending of fixed income securities, which activity is managed by the custodian bank. The Board of Trustees authorized a securities lending loan cap of 30% effective October 6, 2010 with an increase to 50% effective February 1, 2011. There were no violations of legal or contractual provisions, and no borrower or lending agent default losses known to the securities lending agent as of June 30, 2016.

Securities are loaned against collateral that may include cash, U.S. government securities, and irrevocable letters of credit. U.S. government securities are loaned against collateral valued at 102% of the market value of the securities plus any accrued interest. Non-U.S. government securities are loaned against collateral valued at 105% of the market value of the securities plus any accrued interest. Non-cash collateral cannot be pledged or sold unless the borrower defaults. Consequently, the non-cash collateral has not been reported as an asset or liability on the Statement of Net Position. All securities loans can be terminated on demand by either the lender or the borrower, although the average term of overall loans were approximately 161 days in 2016.

Cash open collateral is invested in a short term investment pool, the Northern Trust Collective Securities Lending Core Short Term Investment Fund, which had an interest sensitivity of 30 days as of this statement date. Cash collateral may also be invested separately in "term loans", in which case the investments match the loan term. These loans can be terminated on demand by either lender or borrower. There are no dividends or coupon payments owing on the securities lent. Securities lending earnings are credited to the ERS' accounts on approximately the fifteenth day of the following month.

The custodial bank's responsibilities include performing appropriate borrower and collateral investment credit analyses, demanding adequate types and levels of collateral, and complying with applicable Department of Labor and Federal Financial Institutions Examination Council regulations concerning securities lending. Loss indemnification is provided when securities are not returned due to the insolvency of a borrower and the trustee bank fails to fulfill its contractual responsibilities relating to the lending of those securities to that borrower.

The following table presents the fair values of the underlying securities, and the value of the collateral pledged at June 30, 2016:

			Cas	h Collateral
Securities Lent	F	air Value	F	Received*
Fixed income securities	\$	11,940,812	\$	12,152,930
Domestic equities		26,080,240		26,457,216
Global equities		244,303		260,396
Total	\$	38,265,355	\$	38,870,542

\*The securities collateral value is based on the ERS' pro rata share of the value of the securities collateral maintained at The Northern Trust Bank on the program wide collateralization levels.

#### Other Post-Employment Benefits (the "Trust") Cash and Investments

The trust participates in the Commission's pooled cash for payment of benefits, and had equity in pooled cash balance of \$1,220,333. Investments in mutual funds totaled \$47,978,152.

**Investments** - The Board of Trustees of the Trust ("Board") is authorized by the Trust Agreement dated July 1, 1999 and amended May 16, 2007 to invest and reinvest the Trust Fund. The Board is authorized to formulate investment policies, develop investment manager guidelines and objectives, and approve the retention of qualified advisors and investment managers. The target allocations as established by the Board for the authorized investment classes during fiscal year 2016 are as follows:

Asset Class	<u>Maximum</u>
Equity Index Funds	70%
Fixed Income	10%
Diversified Assets	10%
Real Estate	10%
Cash and Equivalents	10%

The Trust's investments at June 30, 2016 were as follows:

Investment Type	 Fair Value
Equity Index Fund	\$ 33,358,534
Fixed Income	13,787,563
Real Estate	 832,055
Total Investments	\$ 47,978,152

Investment Type	Fair Value	Moturity (Duration)					
Investment Type	Maturity (Duration)						
Fixed Allocation Funds	1.09						
Fixed Bond Fund	8,914,174	(0.36)					
Total Fair Value	\$ 13,787,563						
Portfolio Weighted Average Maturity		0.23					
Cash and investment balances are shown in the financial	statements as follo	ws:					
Statement of Net Position							
Equity in Pooled Cash and Investments		\$ 380,786,543					
Restricted Cash, Cash Equivalents and Investme	nts -						
Unspent Bonds Proceeds	11,511,920						
Statement of Net Position - Fiduciary Funds							
Equity in Pooled Cash and Investments - Pension	1,220,333						
Equity in Pooled Cash and Investments - Private	Purpose Trust Fund	ls 19,283,087					
Equity in Pooled Cash and Investments - Agency	Funds	1,164,770					
Cash and Marketable Securities - Pension Trust F	Funds	826,337,788					
Collateral for Securities Lending Transactions - P	ension Trust Funds	38,265,355					
Total		\$ 1,278,569,796					
They are composed of:							
Cash in Banks of Commission		\$ 3,139,509					
Cash of Employees' Retirement System Pension	Trust Fund	22,229					
Cash in Other Locations - Commission		239,994					
Money Market Deposits of Commission		58,098,585					
Fixed Income Securities In Commission's Investr	nent Pool *	352,488,565					

Weighted Average

47,978,152

398,559,384

209,274,383

67,750,239

73,242,760

29,510,641

38,265,355

\$ 1,278,569,796

The Trust's fixed income investments at June 30, 2016 were as follows:

Mutual funds in Other Post Employment Benefits Fund \*

Collateral for Securities Lending Transactions

Equity Investments

**Real Estate** 

Total

**Fixed Income Securities** 

Cash & Cash Equivalents

Venture Capital and Partnerships

Investments of Employees' Retirement System Pension Trust Fund

\* The fair value measurement of the fixed income securities of the Commission, and the mutual funds in the Trust, are at Level 1 categories.

# (B) Capital Assets

A summary of governmental activities capital assets at June 30, 2016 is as follows:

	July 1, 2015	Increases	Decreases	Transfers/ Contributions	June 30, 2016
Capital assets not being depreciated Land	\$ 369,636,732	\$ 9,008,755	\$-	\$-	\$ 378,645,487
Construction in progress	254,197,124	21,545,576			275,742,700
Total capital assets not being depreciated	623,833,856	30,554,331			654,388,187
Other capital assets, being depreciated					
Buildings and improvements	210,961,573	19,982,050	(1,728,796)	-	229,214,827
Infrastructure	248,651,587	10,934,695	(331,958)	-	259,254,324
Machinery, equipment and intangibles	98,955,328	10,399,835	(7,004,916)		102,350,247
Total other capital assets	558,568,488	41,316,580	(9,065,670)		590,819,398
Less accumulated depreciation for:					
Buildings and improvements	(145,000,107)	(4,835,063)	1,728,796	-	(148,106,374)
Infrastructure	(142,462,567)	(5,260,888)	331,958	-	(147,391,497)
Machinery, equipment and intangibles	(69,343,878)	(7,257,369)	6,732,210		(69,869,037)
Total accumulated depreciation	(356,806,552)	(17,353,320)	8,792,964		(365,366,908)
Total other capital asset, net	201,761,936	23,963,260	(272,706)		225,452,490
Governmental activities capital assets, net	\$ 825,595,792	\$ 54,517,591	\$ (272,706)	<u>\$</u> -	\$ 879,840,677

Summaries of business-type activities capital assets at June 30, 2016, made up of two major enterprise funds, are as follows:

	July 1, 2015			Increases	D	ecreases	Tra	Insfers	Ju	ine 30, 2016
Montgomery County Enterprise Fund Capital assets not being depreciated:	-									
Land	\$	11,584,468	\$	_	\$	_	\$	_	\$	11,584,468
Construction in progress	Ψ	884,458	Ψ	1,516,548	Ψ	(203,320)	Ψ	-	ψ	2,197,686
Total capital assets not being depreciated		12,468,926		1,516,548		(203,320)		-		13,782,154
		,,		.,,		(200,020)				,
Capital assets being depreciated										
Buildings and improvements		27,162,168		53,912		-		-		27,216,080
Infrastructure		19,535		15,975		-		-		35,510
Machinery, equipment and intangibles		2,472,401		234,414		(95,920)		-		2,610,895
Total capital assets being depreciated		29,654,104		304,301		(95,920)		-		29,862,485
Less accumulated depreciation for:		(01 069 011)		(1 012 622)						(22.094.024)
Buildings and improvements Infrastructure		(21,068,311)		(1,013,623)		-		-		(22,081,934)
Machinery, equipment and intangibles		(488)		(1,376)		-		-		(1,864)
Total accumulated depreciation		(1,627,301) (22,696,100)		(138,950) (1,153,949)		84,608 84,608		-		(1,681,643) (23,765,441)
		(22,090,100)		(1,155,949)		04,000		-		(23,703,441)
Total capital assets being depreciated, net		6,958,004		(849,648)		(11,312)		-		6,097,044
Capital assets, net	\$	19,426,930	\$	666,900	\$	(214,632)	\$		\$	19,879,198
Prince George's County Enterprise Fund Capital assets not being depreciated:	-									
Land	\$	7,779,131	\$	-	\$	-	\$	_	\$	7,779,131
Land	_Ψ	1,110,101	Ψ		Ψ		Ψ		Ψ	1,110,101
Capital assets being depreciated:										
Buildings and improvements		72,348,323		1,760,294		-		-		74,108,617
Infrastructure		-		134,686		-		-		134,686
Machinery, equipment and intangibles		4,954,034		94,133		(329,634)		-		4,718,533
Total capital assets being depreciated		77,302,357		1,989,113		(329,634)		-		78,961,836
Less accumulated depreciation for:										
Buildings and improvements										
Machinery, equipment and intangibles		(38,410,031)		(1,700,892)		-		-		(40,110,923)
Total accumulated depreciation		(3,782,927)		(223,436)		329,631		-		(3,676,732)
		(42,192,958)		(1,924,328)		329,631	1	-		(43,787,655)
Total capital assets being depreciated, net		25 400 200		04 705		(0)				05 474 404
Capital acasta not		35,109,399		64,785		(3)		-		35,174,181
Capital assets, net	¢	42,888,530	¢	64,785	¢	(3)	¢		\$	42,953,312
Total Business-type activities	φ	42,000,000	\$	04,700	\$	(3)	φ	-	φ	42,800,012
	\$	62,315,460	\$	731,685	\$	(214,635)	\$	-	\$	62,832,510

Depreciation expense was charged to functions/programs of the Commission as follows:

Governmental Activities:	
General Government	\$ 388,643
County Planning and Zoning	499,030
Park Operations and Maintenance	14,359,635
Recreation Programs	 2,106,012
Total depreciation expense - governmental activities	\$ 17,353,320
Total depreciation expense - business-type actvities: Recreational and Cultural Facilities	\$ 3,078,277

<u>Construction Commitments</u> - The Commission is committed to \$89,823,821 for construction contracts for work to be performed in subsequent years.

# (C) Interfund Receivables, Payables, and Transfers

The Commission had one interfund receivable and payable balance at June 30, 2016. The Montgomery County Capital Projects Fund has a payable balance of \$14,192,430 to the Montgomery County Parks Fund. The short term borrowing is to remove a cash shortfall in the Capital Projects Fund.

The Commission had the following interfund transfers during fiscal year 2016:

Interfund Transfers:	General	ontgomery County Capital Projects	Pr	ince George's County Capital Projects	Non-major overnmental Funds	F	Proprietary Funds	Total
Transfers In								
General Fund - Administration Account	\$-	\$ -	\$	-	\$ 30,000	\$	-	\$ 30,000
General Fund - Park Account	700,000	366,891		6,270,000	13,916,796		-	21,253,687
General Fund - Recreation Account	-	-		-	-		9,071,347	9,071,347
Special Revenue Fund	7,539	-		30,000	-		-	37,539
Capital Projects	21,606,341	-		-	-		-	21,606,341
Internal Service Fund-Capital Equipment	805,550	-		-	-		-	805,550
Total Transfers In	\$ 23,119,430	\$ 366,891	\$	6,300,000	\$ 13,946,796	\$	9,071,347	\$ 52,804,464
Transfers Out								
General Fund - Administration Account	\$ 700,000	\$ -	\$	-	\$ -	\$	-	\$ 700,000
General Fund - Park Account	(16,891)	-		21,623,232	7,539		-	21,613,880
Debt Service Fund	13,854,476	-		-	-		-	13,854,476
Capital Projects	6,636,891	-		-	30,000		-	6,666,891
Special Revenue Fund	92,320	-		-	-		-	92,320
Enterprise Fund	9,071,347	-		-	-		-	9,071,347
Internal Service Fund		 -		-	 -		805,550	 805,550
Total Transfers Out	\$ 30,338,143	\$ -	\$	21,623,232	\$ 37,539	\$	805,550	\$ 52,804,464

A majority of the transfers were used to provide funding for the Debt Service Fund for Park Acquisition and Development Bonds (\$13,854,476) and current funding for Capital Projects (\$6,620,000)

Proprietary fund transfers are made up of the following:

	Prin	ice George's		
		County	Tota	al Proprietary
Interfund Transfers:	Ent	erprise Fund		Funds
Transfers In				
General Fund - Recreation Account	\$	9,071,347	\$	9,071,347
Total Transfers In	\$	9,071,347	\$	9,071,347

The Commission's policy is to account for the construction of Prince George's County Enterprise Fund assets in the Capital Projects Fund until completed. Once completed, the assets are transferred from Governmental Activities Capital Assets and capitalized in the Prince George's County Enterprise Fund.

In addition to the above transfers, tax revenues of \$1,663,867 not needed to pay current debt service were contributed by the Montgomery County Advanced Land Acquisition Debt Service Fund to the Montgomery County Advanced Land Acquisition Account in the Private Purpose Trust Funds and \$774 was contributed by the Prince George's County Advanced land Acquisition Debt Service Fund to the Prince George's County Advanced Land Acquisition Account in the Private Purpose Trust Funds and \$774 was contributed by the Prince George's County Advanced Iand Acquisition Debt Service Fund to the Prince George's County Advanced Land Acquisition Account in the Private Purpose Trust Funds.

## (D) Operating Leases

The Commission is committed under several operating leases for office space and office equipment expiring at various dates through 2021. Each agreement provides for termination in the event of non-appropriation of funds.

Future minimum commitments under operating leases at June 30, 2016 are as follows (\$000's):

	Operating Leases								
				F	Prince				
		Mon	tgomery	George's					
Year Ending June 30	 Total	C	County	County					
2017	\$ 3,309	\$	345	\$	2,964				
2018	2,451		345		2,106				
2019	2,386		345		2,041				
2020	1,284		345		939				
2021	1,274		345		929				
Total minimum lease payments	\$ 10,704	\$	1,725	\$	8,979				

In fiscal year 2016, expenditures in the General Fund included \$1,743,787 relating to the rental of office space and \$1,159,832 relating to rental and other charges for rented equipment.

# (E) Long-Term Obligations

<u>General Obligation Bonds</u> - The Commission is authorized to issue general obligation bonds for the acquisition of park land and the development of parks and recreational facilities, designated as Park Acquisition and Development Bonds ("Park Bonds"); to provide resources for advance land acquisition for highways, schools and other public purposes, designated as Advance Land Acquisition Bonds ("Advance Land Bonds" or "ALA"); and to refund both Park and Advance Land Bonds. The general obligation bonds are issued on the full faith and credit of the Commission and the county for which the bonds are issued.

Mandatory taxes of 3.6 cents per \$100 of real property assessed valuation (9 cents for personal property) in Montgomery County and at least 4 cents per \$100 of real property assessed valuation (10 cents for personal property) in Prince George's County are required by the Land Use Article of the Annotated Code of Maryland, Sections 15-115 and 15-116 to be levied in the Metropolitan District in the respective counties for the payment of Park Bond debt service. In 2016, debt service payments approximated 0.26 cents per \$100 of real property and 0.65 cents per \$100 of personal property for Montgomery County and 1.21 cents for real property and 3.03 cents for personal property for Prince George's County. The remainder of the proceeds of the mandatory taxes was used for operating and maintaining the park system of the respective counties.

The Advance Land Bonds are payable from limited annual ad valorem property taxes which are levied by the respective county on all property assessed for the purpose of county taxation.

The debt service requirements to maturity for general obligation bonds, for each of the subsequent five years and in fiveyear increments thereafter is as follows (000's):

						Governmen	tal Activ	rities				
		Total		Total		Total		Total	То	otal	Т	otal
Fiscal		Park		Park	Park			ALA		LA	ALA	
Year	P	rincipal	h	nterest	Pa	ayments	Pi	rincipal	Inte	erest	Pay	ments
2017	\$	3,050	\$	1,633	\$	4,683	\$	55	\$	21	\$	76
2018		3,260		1,521		4,781		135		19		154
2019		3,455		1,394		4,849		135		16		151
2020		3,135		1,260		4,395		130		14		144
2021		3,200		1,134		4,334		130		11		141
2022-2026		13,540		3,983		17,523		490		20		510
2027-2031		11,680		1,999		13,679		-		-		-
2032-2036		7,835		464		8,299		-		-		-
Totals	\$	49,155	\$	13,388	\$	62,543	\$	1,075	\$	101	\$	1,176

Montgomery County General Obligation Bonds

# Prince George's County General Obligation Bonds

Governmental Activities							Т	otal	Commission	
		Total		Total		Total		Ge	General Obligat	
Fiscal		Park		Park			Park	Во		Bonds
Year	F	rincipal		Interest		Pa	ayments	Pr	inci	pal & Interest
2017	\$	8,022	\$	2,805		\$	10,827		\$	15,586
2018		6,231		2,280			8,511			13,446
2019		4,500		2,068			6,568			11,568
2020		4,530		1,884			6,414			10,953
2021		4,575		1,693			6,268			10,743
2022-2026		15,855		5,998			21,853			39,886
2027-2031		13,630		3,241			16,871			30,550
2032-2036		11,740		1,038			12,778			21,077
Totals	\$	69,083	\$	21,007		\$	90,090		\$	153,809

**<u>Outstanding General Obligation Bonds</u>** - General obligation bonds outstanding as of June 30, 2016, consist of the following individual issues (000's):

<u>Series</u> Montgomery County	Effective Interest Rate <u>at Date of Sale</u>	Dated	Final Maturity <u>Date</u>	FY 2017 Serial <u>Payment</u>	Original <u>Issue</u>	Outstanding as of June 30, 2016
Park Acquisition and Development Bonds	5					
Series LL-2 Advance and Current Refur Series MM-2 Series MC-2012A (Note 1) Series MC-2012B Series MC-2014A Series MC-2016A	ac 2.4059 3.4803 2.8695 3.5622 2.8633 2.3634	05/21/09 05/21/09 04/05/12 04/05/12 06/17/14 04/14/16	11/01/20 11/01/28 12/01/32 12/01/32 12/01/33 11/01/35	\$ 930 210 855 125 510 420	\$ 8,405 5,250 12,505 3,000 14,000 12,000	\$ 3,555 945 10,900 2,630 13,005 12,000
Series MC-2016B Advance Refunding	1.6866	04/14/16	11/01/28		6,120	6,120
				3,050	61,280	49,155
Advance Land Acquisition Bonds						
MC 2016C- Advanced Land Acquisition	1.2475	04/14/16	11/01/24	55	1,075	1,075
				55	1,075	1,075
Total Montgomery County General						
Obligation Bonds				\$ 3,105	\$ 62,355	\$ 50,230
Prince George's County						
Park Acquisition and Development Bonds	5					
Series EE-2 (Note 1)	3.2824	03/15/04	01/15/24	• • • • •	\$ 37,525	\$ 2,305
Series KK-2 Current Refunding	3.2004	04/10/08	05/01/18	1,827	17,300	3,683
Series NN-2 Advance Refunding	2.4212	03/04/10	05/01/21	1,400	14,080	6,865
Series PGC-2012A Advance and Currer		06/21/12	01/15/24	925	11,420	7,060
Series PGC-2014A	3.0409	05/01/14	01/15/34	965	26,565	24,350
Series PGC-2015A (Note 1) Total Prince George's County	2.7254	10/15/15	01/15/36	600	24,820	24,820
General Obligation Bonds				\$ 8,022	\$ 131,710	\$ 69,083
-				·	· · · · ·	

Notes: (1) The EE-2, MC-2012A and PGC-2015A Bonds include Advance Refunding and Park Acquisition and Development Project Bonds.

#### New Bond Issues -

**New Bond Issues** – On October 15, 2015, the Commission issued \$24,820,000 of Prince George's County Park Acquisition and Development General Obligation Bonds and Advance Refunding Bonds Series PGC-2015A. Proceeds of \$19,500,000 are to be used for capital project financing. Semiannual payments of interest and annual principal payments are due until January 15, 2036 at a net interest cost of 2.848037%. The balance of \$5,320,000 provided the resources to defease the callable portion of the Prince George's County Park Acquisition and Development Bonds, Series JJ-2. The reacquisition price in excess of the net carrying value of the old debt is being netted against the new debt and amortized over the remaining life of the refunded bonds, which equals the life of the new debt issued. Semiannual payments of interest and annual principal payments are due until January 15, 2027 at a net interest cost of 1.920833%.

On April 14, 2016, the Commission issued \$12,000,000 of Montgomery County Park Acquisition and Development General Obligation Project Bonds Series MC-2016A. These proceeds are to be used for capital project financing. Semiannual payments of interest and annual principal payments are due until November 1, 2035. Semiannual payments of interest and annual principal payments are due until November 1, 2035 at a net interest cost of 2.363439%.

On April 14, 2016, the Commission issued \$6,120,000 of Montgomery County Park Acquisition and Development Advance Refunding Bonds Series MC-2016B. These proceeds provided the resources to defease the callable portion of the Montgomery County Park Acquisition and Development Project Bonds, Series FF-2, Series II-2 and Series MM-2. The reacquisition price in excess of the net carrying value of the old debt is being netted against the new debt and amortized over the remaining life of the refunded bonds, which equals the life of the new debt issued. Semiannual payments of interest and annual principal payments are due until November 1, 2028 at a net interest cost of 1.686561%.

On April 14, 2016, the Commission issued \$1,075,000 of Montgomery County Advance Land Acquisition Advance Refunding Bonds Series MC-2016C. These proceeds provided the resources to defease the callable portion of the Montgomery County Advance Land Acquisition Bonds of 2004. The reacquisition price in excess of the net carrying value of the old debt is being netted against the new debt and amortized over the remaining life of the refunded bonds, which equals the life of the new debt issued. Semiannual payments of interest and annual principal payments are due until November 1, 2024 at a net interest cost of 1.247498%.

Information related to the refunding bond issues follows:

Bond Issuance costs

Underwiters discount Economic Gain

		Montgom	ery County		
				Advance	
				Land	
				Acquisition	
				Bonds of	
	FF-2	11-2	MM-2	2004	Total
Amount of refunding bonds issued	\$ 462,600	\$ 2,925,100	\$ 2,732,300	\$ 1,075,000	\$ 7,195,000
Premium	56,102	354,731	331,355	42,094	784,282
Amount refunded	(480,000)	(3,035,000)	(2,835,000)	(1,080,000)	(7,430,000)
Bond Issuance costs	(3,536)	(22,360)	(20,886)	(4,195)	(50,977)
Underwiters discount	(2,451)	(15,498)	(14,477)	(8,218)	(40,644)
Economic Gain	\$ 32,715	\$ 206,973	\$ 193,292	\$ 24,681	\$ 457,661
		rge's County			
	JJ-2				
Amount of refunding bonds issued	\$ 5,320,000				
Premium	876,620				
Amount refunded	(5,705,000)				

Defeased Debt – In the current fiscal year, the Commission defeased the callable portion of certain series of general obligation bonds by placing proceeds of new bonds into an irrevocable trust to provide for all future debt service payments on the old bonds. The refunded bonds and their amortization dates are detailed as follows:

			Prince
	Redemption	Montgomery	George's
Series	Date	County	County
Series II-2	04/01/17	\$ 3,035,000	\$ -
Series JJ-2	05/01/17	-	5,705,000
Series MM-2	11/01/19	2,835,000	-

(30,008) (7,026)

454,586

\$

# <u>Changes in Long-term Liabilities</u> – Changes in long-term liabilities for the year ended June 30, 2016, were as follows:

Governmental activities:	Beginning			Ending	A	mount Due
	 Balance	 Additions	 Reductions	Balance	ir	n One Year
Montgomery County						
General Obligation Park Bonds Payable	\$ 40,130,000	\$ 18,120,000	\$ 9,095,000	\$ 49,155,000	\$	3,050,000
General Obligation ALA Bonds Payable	1,200,000	1,075,000	1,200,000	1,075,000		55,000
Premiums on Bonds Issued	1,333,946	1,155,317	244,772	2,244,491		-
Accrued Compensated Absences	8,344,719	4,774,403	4,495,414	8,623,708		4,495,413
Net Other Post Employment Benefit Obligations	29,323,135	959,084	-	30,282,219		-
Net Pension Liability	 54,760,913	 7,312,342	 220,734	 61,852,521		-
Long-term Liabilities	 135,092,713	 33,396,146	 15,255,920	 153,232,939		7,600,413
Prince George's County						
General Obligation Park Bonds Payable	57,536,298	24,820,000	13,273,171	69,083,127		8,021,946
Premiums on Bonds Issued	1,324,135	2,045,365	268,874	3,100,626		-
Accrued Compensated Absences	11,871,409	5,575,911	5,549,964	11,897,356		5,549,961
Net Other Post Employment Benefit Obligations	40,277,595	1,295,180	-	41,572,775		-
Net Pension Liability	 73,021,702	 9,861,952	 220,735	 82,662,919		-
Long-term Liabilities	 184,031,139	 43,598,408	 19,312,744	 208,316,803		13,571,907
Total Long-term Liabilities	\$ 319,123,852	\$ 76,994,554	\$ 34,568,664	\$ 361,549,742	\$	21,172,320
Business-type activities:	Beginning			Ending	А	mount Due
	Balance	Additions	Reductions	Balance	in One Year	
Montgomery County			 			
Accrued Compensated Absences	\$ 289,659	\$ 65,939	\$ 65,939	\$ 289,659	\$	65,939
Net Other Post Employment Benefit Obligations	661,017	25,940	-	686,957		-
Net Pension Liability	 1,464,243	 224,343	 -	 1,688,586		-
Long-term Liabilities	 2,414,919	 316,222	 65,939	 2,665,202		65,939
Prince George's County						
Accrued Compensated Absences	664,771	278,234	262,005	681,000		262,005
Net Other Post Employment Benefit Obligations	2,466,200	64,979	-	2,531,179		-
Net Pension Liability	3,209,089	420,306	-	3,629,395		-
Long-term Liabilities	 6,340,060	 763,519	 262,005	 6,841,574		262,005
Total Long-term Liabilities	\$ 8,754,979	\$ 1,079,741	\$ 327,944	\$ 9,506,776	\$	327,944

	Governmental Activities	Business Type Activities	Total
Compensated Absences:			
Due within One Year	\$ 10,045,374	\$ 327,944	\$ 10,373,318
Due in more than One Year	10,475,690	642,715	11,118,405
Bonds and Notes Payable:			
Due within One Year	11,126,946	-	11,126,946
Due in more than One Year	113,531,298	-	113,531,298
Net Other Post employment Benefit Obligations			
Due in more than One Year	71,854,994	3,218,136	75,073,130
Net Pension Liability	144,515,440	5,317,981	149,833,421
Total Long-term Liabilities	\$ 361,549,742	\$ 9,506,776	\$ 371,056,518

Internal service funds predominantly serve the governmental funds. Accordingly, internal service fund long-term liabilities are included as part of governmental activities. For the governmental activities, claims and judgments, compensated absences, net pension obligations and net other post-employment benefits obligations are generally liquidated by the General Fund.

# (5) – OTHER INFORMATION

# (A) Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission protects against unforeseen losses through self-insurance and commercial insurance coverages. Self-insurance and some commercial insurance policies are administered through the Montgomery County Self-Insurance Fund (the "Program"), of which the Commission is a participant. The "Program" is beneficial for the purpose of economic pooling of risks and resources, and providing claims administration. Self-insured coverage is available for workers' compensation (Maryland state mandatory limits), comprehensive general liability (Maryland Tort caps apply), police professional, public official liability, and property and fire damage (up to \$250,000). Commercial insurance policies are retained for boiler and machinery damage, and data processing system breakdown, property and fire damage above \$250,000, excess liability and commercial crime coverage. The Commission is responsible for reimbursing the Program, the full amount of all self-insured claims with the exception of property loss claims which are limited to \$250,000 reimbursement after which point, group commercial insurance policies provide protection. Outside the "Program" coverages, and other coverages for specialized needs. The Commission did not pay any claim settlements in excess of \$250,000 in fiscal years 2014, 2015 or 2016. No insurance coverages were reduced in fiscal year 2016.

The Commission's employees and retirees have various options in their selection of health insurance benefits. The Commission self-insures the following medical plans: two exclusive provider organizations (EPO) which is a Health Maintenance Organization (HMO) without a PCP as a gatekeeper, a point of service (POS), and a Medicare complement plan (retirees and employees on long term disability with Medicare only), as well as the prescription drug plan. All other group health insurance plans are fully insured including a dental plan and a vision plan with three coverage options. The Commission expenses (net of employee, Medicare Part D and retiree contributions) were for all group health benefits in fiscal year 2016. The basis for estimating incurred but not reported (IBNR) claims at year-end is an annual analysis performed by the plans' administrators.

Premiums are paid into the Risk Management Internal Service Fund by the General Fund and Enterprise Funds and are available to pay claims, claim reserves and administrative costs of the Program. Claims paid during fiscal year 2016 totaled \$3,844,943. Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for IBNR claims which is determined annually based on an actuarial valuation. In addition, individual claim liabilities are established for each case based on the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors. Changes in the balances of claims liabilities during the past two years are as follows:

			Risk
	<b>Medical</b>	N	lanagement
Unpaid Claims, June 30, 2014	\$ 1,278,604	\$	12,919,365
Incurred Claims, Fiscal Year 2015	23,140,585		6,308,425
Claims Paid, Fiscal Year 2015	(22,832,379)		(3,744,162)
Unpaid Claims, June 30, 2015	 1,586,810		15,483,628
Incurred Claims, Fiscal Year 2016	22,768,631		4,899,542
Claims Paid, Fiscal Year 2016	(22,289,612)		(3,844,943)
Unpaid Claims, June 30, 2016	\$ 2,065,829	\$	16,538,227

The medical column excludes expenses that are fully insured.

Unpaid claims reconcile to the amounts shown in the Statement of Net Position as follows:

	Risk							
	 Medical	Management			Total			
Due within One Year	\$ 2,065,828	\$	4,166,174	\$	6,232,002			
Due in more than One Year	-		12,372,053		12,372,053			
Total	\$ 2,065,828	\$	16,538,227	\$	18,604,055			

# (B) Related Party Transactions

The Commission was involved in the following related party transactions during fiscal year 2016:

**Payments and Obligations to Prince George's County** - The Commission paid or is obligated to pay Prince George's County for the following:

Reimbursements to County Council for planning, zoning, and audio/visual (Comm. Ofc)	\$ 1,137,300
Dept. of Environ. Resources Zoning Enforcement and Inspection of New Construct.	1,761,900
Property Tax Collection Fees	78,500
Office Space Rental at the County Administrative Building	864,452
Geographic Information Systems - GIS	340,500
Peoples Zoning Counsel (Stan Derwin Brown)	250,000
Department of Environmental Resources - Water and Sewer Planning	155,300
Economic Development for Enterprise Zone	65,000
EDC - General Plan Goals	316,800
Permits & Inspection for M-NCPPC-DER	1,816,200
Permits & Inspection & Permitting - DPW&T	929,800
Redevelopment Authority	844,500
Property Tax Collection Fees (Parks & Recreation)	344,900
Clean Up, Green Up Program {Green to Greatness}- Tree Planting	225,000
Prince George's Community College -Park Police Security	300,000
Prince George's Community College -Outreach Facilities	300,000
Prince George's Community College -Team Building Program	100,000
Prince George's County - Police Department	36,800
Prince George's County - Library Recreation Program	 2,712,770
Total (1)	\$ 12,579,722

(1) Of this amount, \$11,399,372 is in Accounts Payable at June 30, 2016.

# (C) Contingencies

<u>Grant Program</u> – The Commission, as grantee or sub-grantee, participates in several Federal and State grant programs, which are subject to financial and compliance audits. The Commission believes it has complied, in all material respects, with applicable grant requirements and the amount of expenditures that may be disallowed by the granting agencies, if any, would be immaterial.

<u>Litigation</u> – The Commission is a defendant in various legal actions that fall into three major categories – those arising from the Commission's planning and zoning powers, those arising from incidents occurring on the Commission property and those arising from personnel actions. The Commission's management and its General Counsel estimate that the resolution of claims resulting from all litigation against the Commission not covered by insurance will not materially affect the financial position or operations of the Commission.

# (D) Employees' Retirement System and Pension Plans

### Defined Benefit Pension Plan

### General Information about the Plan

**Plan Description** - The Commission contributes to The Maryland-National Capital Park and Planning Commission Employees' Retirement System (the System), a single-employer defined benefit public employee retirement plan. Benefit provisions and obligations to contribute to the plans and all other requirements are established by a Trust Agreement between the Commission and the Board of Trustees of the System which has been periodically amended since the System was established July 1, 1972. Accounting and financial reporting for the system is performed by non-Commission employees who are employed directly by the System. The System's financial records are not maintained on a separate county basis. The assets of the System are invested with the objective of ensuring sufficient funds will be available for meeting benefit payments. As the System's investment asset pool provides collectively for benefit payments of all five plans, the System is considered a single "pension plan" for purposes of financial reporting in accordance with GAAP. Publicly available Financial Statements that include management's discussion and analysis, financial statements and required supplementary information for the System can be obtained at the administrative offices of The Maryland-National Capital Park and Planning Commission Employees' Retirement System, 6611 Kenilworth Avenue, Suite 100, Riverdale, Maryland 20737.

**Benefits Provided** – Benefit payments for Plans A, B, C, and D are determined by the application of a benefit formula considering the average of an employee's annual base pay during the three consecutive years that produce the highest total earnings prior to retirement, and the number of years of credited service, up to 40 years for members of Plan A, 35 years for members of Plan B, 30 years for members of Plan C and 32 years for members of Plan D. Benefit payments in Plan E are determined by application of a benefit formula considering the average of an employee's annual base pay during the five consecutive years that produce the highest total earnings prior to retirement and credited service up to 35 years. Under certain conditions, participants may elect to take early retirement at a reduced benefit level. Joint and survivor options are also available under all the plans.

Prior to August 1, 1982, disability benefits were available under the plans. Effective August 1, 1982, applications for disability retirement benefits were discontinued. All members who were receiving disability benefits, or who applied for disability benefits prior to August 1, 1982, continue to be covered under the terms of Plans A, B, and C. All applications for disability benefits subsequent to August 1, 1982, are covered under the Commission's Long-Term Disability Insurance Plan, which is not part of the System.

On July 1 of each year, retirement income for participants retired at least six months is adjusted for changes in the costof-living as determined by the Consumer Price Index-All Items Annual Average, Urban Index for Major U. S. Cities (CPI). Plans A, B, C and D provide COLAS at 100% of the change in the CPI up to 3%, plus half of the change in the CPI in excess of 3%, up to a 5% maximum COLA for the portion of a member's benefit attributable to credited service earned prior to July 1, 2012, including earned and unused sick leave prior to January 1, 2013. The portion of a member's benefit attributable to credited service earned after July 1, 2012, including earned and unused sick leave on and after January 1, 2013, will be subject to a maximum COLA of 2.5%. Plan E provides COLAs at 100% of the change in the CPI up to a maximum COLA of 2.5%.

Effective July 9, 1986, the plans were amended to provide a \$10,000 post-retirement death benefit to beneficiaries of current and future retired members.

Effective September 1, 1988, the plans were amended to permit members to use up to a maximum of 301 days of earned and unused sick leave to meet the length of service requirements for retirement qualification.

Although the Commission has not expressed any intent to terminate the Plans, it may do so at any time. In the event that the Plans are terminated, beneficiaries receiving benefits at the date of termination shall be entitled to an allocation of the remaining assets based upon the relationship of each individual's actuarial reserve to total actuarial reserves, the balance to be allocated (pro rata) to the remaining members or beneficiaries.

*Employees Covered by Benefit Terms* – As of July 1, 2015, membership in the System was as follows:

Active	2,104
Retired	1,324
Terminated Vested	260
Total Participants	<u>3,688</u>

<u>Contributions</u> – The Commission has agreed to make actuarially determined periodic contributions sufficient to provide the ERS with assets for payment of pension benefits. The rate for the Commission's employee group as a whole is expected to remain level as a percentage of annual covered payroll. The contribution rate is based on current service cost plus amortization of the unfunded actuarial accrued liability.

Active plan members in Plan A are required to contribute 7% of their base pay. Plan B members contribute 4% of their base pay up to the maximum Social Security Wage Base and 7% in excess of the maximum Social Security Wage Base for the calendar year. Plan C members contribute 9% of their base pay and Plan D members contribute 8% of their base pay. Plan E members contribute 4% of their base pay up to the maximum Social Security Wage Base and 8% in excess of the maximum Social Security Wage Base for the calendar year.

### Net Pension Liability

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015.

<u>Actuarial Assumptions</u> – The total pension liability of the Defined Benefit Pension Plan was determined by an actuarial valuation as of July 1, 2015, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation: 2.75% Salary Increases: 2.75% plus service based increases Investment Return: 7. 25%, net of investment expense and including inflation

Mortality rates were based on the RP-2000 Healthy Annuitant Mortality table projected to 2010, with generational adjustments for mortality improvements based on Scale AA factors. An alternative table was used for the valuation of disabled members.

A Post Retirement Cost of Living Adjustment of 2.75% was made for benefits based on credited service accrued until July 1, 2012, and sick leave accrued until January 1, 2013; a 2.5% adjustment for benefits accrued thereafter.

The total pension liability as of June 30, 2016 is equal to the July 1, 2015 Entry Age actuarial accrued liability, adjusted for total normal cost, one year of interest, and reduced by benefits paid during the year, adjusted by one half year of interest.

The following changes in actuarial assumptions were made since the prior valuation:

- 1. The investment return assumption was changed from 7.3% to 7.25% with a corresponding decrease in the salary scale assumption by .05%
- 2. The post retirement cost of living adjustment was changed from 3.0% to 2.75% for benefits based on credited service accrued until July 1, 2012 and sick leave accrued as of January 1, 2013.

An experience study was completed for the Retirement system in April 2016. The recommended assumption changes were approved by the Board and will be reflected in the next fiscal year GASB Report.

Employer contributions are determined annually, based on an annual valuation of the System. The Entry Age cost method is used for this purpose, with a 15 year open amortization of the unfunded actuarial liability, and a five year smoothing of investment gains and losses.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each asset class, based on inputs from a survey of investment professionals. These allocations are combined to produce a long-term expected rate of return by weighting the expected future real rates of

return by the target asset allocation percentage and by adding expected inflation. This is then modified through a Monte-Carl simulation process, by which returns are simulated over a 30 year period, and a risk adjustment is applied to the baseline expected return. This method accounts for not only expected returns, but adjusts for volatility of returns by asset class as well as correlations between the different classes.

Best estimates of long-term real rates of return for each major asset class included in the System's target asset allocation and the final investment return assumption, are summarized in the table below:

	Long-Term Expected Real	
	Return -	Target
Asset Class	Portfolio	Allocation
Domestic Equity	5.80%	23.00%
International Equity - Developed	5.90%	13.00%
International Equity - Emerging	6.70%	10.00%
Fixed Income & Bank Loans - U.S.	2.10%	14.00%
Fixed Income - U.S. High Yield	4.00%	7.50%
Fixed Income - International	2.50%	7.50%
Public Real Assets	2.40%	5.00%
Private Equity	7.80%	5.00%
Private Real Assets	4.10%	15.00%
Cash	0.80%	0.00%
Total Weighted Average Real Return	4.68%	100.00%
Plus Inflation	2.75%	
Total Return without Adjustment	7.43%	
Risk Adjustment	-0.18%	
Total Expected Investment Return	7.25%	

**Discount Rate** – The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Commission contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

Therefore, the long-term expected rates of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

## **Changes in the Net Pension Liability**

	Increase (Decrease)						
	Total Pension	Plan Fiduciary	Net Pension				
	Liability (a)	Net Position (b)	Liability (a) - (b)				
Balances at June 30, 2015	\$ 922,012,171	\$ 791,995,626	\$ 130,016,545				
Changes for the year:							
Service cost	18,125,110	-	18,125,110				
Interest	61,280,153	-	61,280,153				
Changes in benefit terms*	(4,863)	-	(4,863)				
Differences between expected and							
actual experience	(20,701,234)	-	(20,701,234)				
Changes in assumptions	(13,818,623)	-	(13,818,623)				
Benefit Payment, including refunds	(42,718,801)	(42,718,801)	-				
Contributions - Employer	-	27,191,305	(27,191,305)				
Contributions - Employee	-	6,418,154	(6,418,154)				
Net Investment Income	-	(4,851,526)	4,851,526				
Administrative expenses		(1,696,334)	1,696,334				
Net changes	2,161,742	(15,657,202)	17,818,944				
Balances at June 30, 2016	\$ 924,173,913	\$ 776,338,424	\$ 147,835,489				

\* Effective March 1, 2015, employee contributions for Plan C were changed from 8.00% of base pay to 8.5% of base pay and for Plan D were changed from 7.00% of base pay to 7.50% of base pay.

<u>Sensitivity of the Net Pension Liability to Changes in the Discount Rate</u> – The following table presents the net pension liability of the Commission, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1.00% lower or 1.00% higher than the current rate.

	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Net Pension Liability	\$ 267,820,652	\$ 147,835,489	\$ 40,926,609

## Pension Expense and Deferred Outflows of Resources and Deferred Inflow of Resources Related to Pensions -

For the year ended June 30, 2016, the Commission recognized pension expense of \$36,834,744. As of June 30, 2016, the Commission reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments Differences between expected and actual experience Changes in assumptions	\$	83,535,747 435,853 6,534,066 90,505,666		\$ - (17,743,913) (11,844,531) \$ (29,588,444)

<u>Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will</u> be recognized in pension expense as follows:

Year Ended June 30	Net Amount of Outflow/(Inflow)
2017	\$ 20,120,071
2018	20,120,071
2019	20,120,071
2020	9,025,748
2021	(3,537,335)
After 2021	(4,931,409)

### Maryland State Retirement and Pension System

Certain employees/retirees of the Commission elected to remain in the Maryland State Retirement and Pension System (MSRS) which is a cost sharing employer public employee retirement system. The Commission entered into an agreement to reimburse the State for the unfunded present value of benefits as of June 30, 1985 over a period of 35 years. The Commission made its contractually required contribution of \$441,470 in FY 2016. The balance due to the State as of June 30, 2016 is \$1,997,932 of which \$1,022,440 of cash is reflected in Exhibit 1. The final payment is scheduled to be made in fiscal year 2020.

### **Deferred Compensation Plans**

The Commission offers its employees deferred compensation plans created in accordance with Internal Revenue Code Section 457. One plan, available to all career Commission employees, permits them to defer a portion of their salary to future years. The deferred compensation is not available to employees or beneficiaries until termination, retirement, death or unforeseeable emergency. The Commission also offers a separate deferred compensation plan to its officers and to the staff of the Employees' Retirement System. These plans are not included in the financial statements.

## (E) Other Postemployment Benefits

**Plan Description** - In addition to the pension benefits provided by the System, the Commission provides postretirement healthcare benefits, a single-employer defined benefit healthcare plan, in accordance with Commission approval, to all full-time and part-time career employees, directors appointed by Montgomery County and Prince George's County Planning Boards, Merit System Board Members, Commissioners, appointed officials and Employees' Retirement System employees who retire under a Commission Retirement Plan or the State of Maryland Retirement Plan at the end of their Commission or System service, and who have been insured under any Commission-sponsored group medical plan during the three years immediately preceding the date of retirement or ability to prove similar coverage in another plan immediately prior to retirement. Currently 1,023 retirees and survivors are participating in the Commission's medical plans. The Commission contributes 80 percent of the amount of medical, prescription drug, and dental insurance rates and 80 percent of the low coverage option for all three coverage options of vision benefit rates. The System contributes the same percentages for its full-time and part-time employees and retiree Benefits levels are established annually by resolution of the Commission. Separate financial statements are not issued for the Trust.

**Funding Policy** - On July 1, 1999, the Commission established a 115 Trust account (the "Trust") for the purpose of prefunding a portion of retiree insurance costs in the future. The Commission executed a Discretionary Investment Management Agreement with a Financial Advisor (Custodial Trustee) of the account. Per the Post-Retirement Insurance Benefits Program Trust Agreement I - Contributions, the Commission may elect to contribute additional amounts as deemed necessary to meet its benefit costs. Prior to fiscal year 2008, the Trust account had not been funded based on actuarial information. The fund was used in certain prior fiscal years to pay the net cost of postretirement health care benefits, net of the retiree contributions. A minimal balance was retained in the fund to maintain the legal status of the trust.

In fiscal year 2008, the Commission began phasing in over an 8 year period actuarially based funding of Other Postemployment Benefits in connection with the implementation of the accounting requirements of GASB Statement No. 45 "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions".

<u>Annual OPEB Cost and Net OPEB Obligation</u> – The Commission's annual other postemployment benefit (OPEB) cost (Expense) is calculated based on the annual required contribution of the employer (ARC) an amount actuarially determined in accordance with parameters established in current GASB accounting standards. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the components of the Commission's annual OPEB cost for the year, the amount actually contributed to the plan, and the calculation of the year end net OPEB obligation (dollar amounts in thousands).

Annual required contribution (expense)	\$ 18,044
Interest on net OPEB obligation	5,168
Adjustment to annual required contribution	(4,020)
Annual OPEB cost (Expense)	19,192
Contribution made	16,847
Increase in Net OPEB obligation	2,345
Net OPEB obligation, beginning of year	72,728
Net OPEB obligation, end of year	\$ 75,073

The Commission's annual OPEB cost, the percentage of the annual OPEB cost contributed to the plan, and the net OPEB obligation (NPO) to the System for fiscal years 2014, 2015 and 2016 is presented below (\$000):

	<u>2014</u>	<u>2015</u>	<u>2016</u>
Annual OPEB Cost	\$ 19,943	\$ 20,585	\$ 19,192
Percentage of Annual OPEB Cost			
Contributed	93%	77%	88%
Net OPEB Obligation	\$ 68,044	\$ 72,728	\$ 75,073

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

<u>Actuarial Valuation</u> - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the Commission and plan members) and include the types of benefits provided at the time of the valuation and the historical pattern of sharing of benefit costs between the Commission and plan members to that point. The actuarial methods and assumptions include techniques that are designed to reduce short-term volatility in actuarially accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

<u>Actuarial Methods for Retiree Health Care Benefits Plan</u> - The actuarial value of assets is the fair value of the investments. This year's asset value is based on the July 1, 2015 actuarial valuation.

The Projected Unit Credit Cost method is used, with level percentage of pay amortization of the unfunded actuarial liabilities over an open 30 year amortization period.

The actuarial accrued liability was estimated as part of an actuarial valuation performed as of July 1, 2015. Significant actuarial assumptions used in the valuation are as follows:

<u>**Rate of Return**</u> – The assumed rate of return on the investment of present and future assets is at 7.25% a year compounded annually.

Salary Increases - Salary increases of 3.00% per year are projected for calculating the level percentage of pay.

<u>Healthcare Cost Trend Rates</u> – The expected rate of increase for healthcare costs in 2016 was estimated at 6.25% for prescription drugs and medical costs, 4.00% for dental and 3.50% for vision. Declining rates of increase were used, with 2022 and later rates at 4.00% for prescription drugs, medical and dental, and 3.50% for vision.

The funded status of the plan as of the most recent actuarial date, July 1, 2015, is as follows (\$000's):

Actuarial Valuation of Plan Assets Actuarial Accrued Liability Funded Ratio	\$ 44,668 274,045 16.30%
Unfunded Actuarial Accrued Liability Annual Covered Payroll	229,377 134,536
Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll	170.5%

The 115 Trust is reported by the Commission as a pension trust fund, the Other Post-Employment Benefits Fund.

The Trust's financial records are not maintained on a separate county basis.

# (F) Pension Trust Funds

Combining schedules of the pension trust funds follow:

# Combining Schedules of Net Position Pension Trust Funds June 30, 2016

	Employees' Retirement Fund	Other Post Employment Benefits Fund	Total Pension Trust Funds
ASSETS	•		• • • • • • • • •
Equity in Pooled Cash and Investments	\$	- \$ 1,220,333	\$ 1,220,333
Cash	22,2		22,229
Fixed Income Securities	205,713,4		219,501,039
International Fixed Income Securities	3,560,9		3,560,907
Venture Capital/Alternative Investments	73,242,7		73,242,760
Corporate Stock	323,720,1		323,720,189
International Corporate Stock	74,839,1		74,839,195
Real Estate Investments	67,750,2		68,582,294
Short Term Investments	29,510,6		29,510,641
Mutual Funds		- 33,358,534	33,358,534
Collateral for Securities Lending Transactions	38,265,3		38,265,355
Accrued Income on Investments	717,4		717,403
Accounts Receivable	297,4		297,449
Other	51,8		51,800
Total Assets	817,691,6	43 49,198,485	866,890,128
LIABILITIES			
Investments Payable	1,397,4	- 89	1,397,489
Accounts Payable	1,085,1	88 604,034	1,689,222
Claims Payable		- 620,022	620,022
Obligation for Collateral Received			
under Securities Lending Transactions	38,870,5	- 42	38,870,542
Total Liabilities	41,353,2	1,224,056	42,577,275
NET POSITION Assets Held in Trust for:			
Pension Benefits	776,338,4	- 24	776,338,424
Other Postemployment Benefits		- 47,974,429	47,974,429
Total Net Position	\$ 776,338,4		\$ 824,312,853

# Combining Schedules of Changes in Net Position Pension Trust Funds For the Year Ended June 30, 2016

	Employees' Retirement Fund		Other Post Employment Benefits Fund		Totals
ADDITIONS:					
Contributions:					
Employer	\$	27,191,305	\$ 15,812,653	\$	43,003,958
Plan Members		6,418,154	-		6,418,154
Plan Members for Current Benefits		-	2,522,481		2,522,481
Total Contributions		33,609,459	18,335,134		51,944,593
Federal Grants - Medicare		-	1,034,165		1,034,165
Investment Earnings:					
Interest		7,105,900	39		7,105,939
Dividends		2,144,205	473,636		2,617,841
Net increase in the Fair Value of Investments		(10,886,208)	(2,246,931)		(13,133,139)
Total Investment Earnings		(1,636,103)	(1,773,256)		(3,409,359)
Less Investment Advisory and Management Fees		(3,344,453)	-		(3,344,453)
Net Income from Investing Activities		(4,980,556)	(1,773,256)		(6,753,812)
Converting Londing Activity					
Securities Lending Activity		204 002			204 002
Securities Lending Income Securities Lending Fees		204,993	-		204,993
Net Income from Securities Lending Activity		(75,963) 129,030			(75,963) 129,030
Net income from Securities Lending Activity		129,030			129,030
Total Net Investment Earnings		(4,851,526)	(1,773,256)		(6,624,782)
Total Additions and Investment Earnings		28,757,933	17,596,043		46,353,976
DEDUCTIONS:					
Benefits		10 057 605	14 200 267		56 547 052
Refunds of Contributions		42,257,685 461,116	14,289,367		56,547,052 461,116
Administrative expenses		1,696,334	-		1,696,334
Total Deductions		44,415,135	14,289,367		58,704,502
Change in Net Position		(15,657,202)	3,306,676		(12,350,526)
Net Position - Beginning		791,995,626	44,667,753		836,663,379
Net Position - Ending	\$	776,338,424	\$ 47,974,429	\$	824,312,853
5		, ,		<u> </u>	, , -

# 6) – COUNTY FINANCIAL DATA

The following financial data pertains to both Montgomery and Prince George's Counties.

Page	
Note 6A Summary of Assets, Liabilities, Deferred Inflow of Resources and Fund Balances, Governmental Funds and Accounts - Montgomery County	
<b>Note 6B</b> Summary of Revenues, Expenditures, and Changes in Fund Balances, Governmental Funds and Accounts – Montgomery County	
Note 6C Administration Account – General Fund Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual – Montgomery County	
Note 6D Park Account – General Fund Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual Montgomery County	
<b>Note 6E</b> Summary of Assets, Liabilities Deferred Inflow of Resources and Fund Balances, Governmental Funds and Accounts - Prince George's County	
<b>Note 6F</b> Summary of Revenues, Expenditures, and Changes in Fund Balances, Governmental Funds and Accounts – Prince George's County	
<b>Note 6G</b> Administration Account – General Fund Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual – Prince George's County	
Note 6H Park Account – General Fund Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual – Prince George's County	
Note 6I         Recreation Account – General Fund           Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance           Budget (Non-GAAP Budgetary Basis) and Actual – Prince George's County	

Note 6A

#### MONTGOMERY COUNTY Summary of Assets, Liabilities, Deferred Inflow of Resources and Fund Balances Governmental Funds and Accounts June 30, 2016

		iene	ral Fund Acco	unts			Capital		Nonmajor Governmental		Total Governmental
ASSETS	Administration		Park		Total		Projects		Funds		Funds
Equity in Pooled Cash and Investments	14,917,659	\$	2,917,640	\$	17,835,299	\$		\$	6,443,618	\$	24,278,917
Receivables - Taxes (net of allowance		•	2,0 // (0 / 0	•		•		•	0,110,010	•	24,270,011
for uncollectibles)	252,443		721,975		974,418				23,574		997,992
Receivables - Other	9,348		38,297		47,645		-				47,645
Due from Other Funds	-		14,192,430		14,192,430		-		-		14,192,430
Due from County Government	-		78,407		78,407		17,187,700		63,687		17,329,794
Due from Other Governments	-		267,775		267,775		9,740,021		6,000		10,013,796
Restricted Cash - Unspent Debt Proceeds	-		-		-		3,631,544		-		3,631,544
Other	12,389				12,389		-		-		12,389
Total Assets s	15,191,839	• <sup>\$</sup> •	18,216,524	= * =	33,408,363	*=	30,559,265	• <sup>\$</sup> •	6,536,879	\$	70,504,507
LIABLITIËS											
Liabilities:											
Accounts Payable	1,167,190	\$	1,138,495	\$	2,305,685	\$	5,105,226	\$	113,488	\$	7,524,399
Accrued Liabilities	1,568,737		4,202,852		5,771,589		-		27,612		5,799,201
Retainage Payable	-		-		-		1,805,765		-		1,805,765
Due to Other Funds	-		-		-		14,192,430		-		14,192,430
Due to County Government	60		-		60		-		30		90
Deposits and Fees Collected in-Advance	2,075,246		316,016		2,391,262		-		263,107		2,654,369
Total Liabilities	4,811,233		5,657,363		10,468,596		21,103,421		404,237		31,976,254
DEFERRED INFLOW OF RESOURCES											
Property Taxes Collected in-advance	136,439		390,720		527,159		-				527,159
Total Deferred Inflow of Resources	136,439		390,720		527,159				-		527,159
Fund Balance:											
Restricted for:											
Parks			-				3,631,544		8,174		3,639,718
Committed to:											
Planning	4,840,083		-		4,840,083		-		81,451		4,921,534
Parks	-		3,939,706		3,939,706		19,688,581		591,477		24,219,764
Assigned to:											
Planning	2,093,752		-		2,093,752		-		4,608,535		6,702,287
Parks			1,453,388		1,453,388		-		843,005		2,296,393
Unassigned:	3,310,332		6,775,347		10,085,679		(13,864,281)	· .			(3,778,602)
Total Fund Balances	10,244,167		12,168,441		22,412,608		9,455,844		6,132,642		38,001,094
Total Liabilities, Deferred Inflow of Resources and Fund Balances	\$ 15,191,839	= \$ ]	18,216,524	= \$ _	33,408,363	\$	30,559,265	\$	6,536,879	\$	70,504,507

#### Note 6B

#### MONTGOMERY COUNTY Summary of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds and Accounts For the Year Ended June 30, 2016

	General Fund Accounts			Capital	Nonmajor Governmental	Total Governmental
	Administration	Park	Total	Projects	Funds	Funds
REVENUES	\$ 27,931,521	\$ 85,610,387	\$ 113,541,908	<b>s</b> -	\$ 1,794,531	\$ 115,336,439
Property Taxes	\$ 27,931,521	\$ 05,010,307	\$ 113,341,900	<b>э</b> -	φ 1,/94,001	φ 110,000,409
Intergovernmental:		272,792	272,792			272,792
Federal	-	,		-	-	
State	-	8,877	8,877	7,829,190	-	7,838,067
County	403,617	2,770,489	3,174,106	18,587,734	919,862	22,681,702
Charges for Services	397,401	1,875,472	2,272,873	-	2,930,203	5,203,076
Rentals and Concessions	-	1,860,236	1,860,236	-	371,438	2,231,674
Interest	68,041	(19,835)	48,206	12,187	16,796	77,189
Contributions	-	-	-	1,516,289	164,583	1,680,872
Miscellaneous	6,854	150,631	157,485	2,251	66,014	225,750
Total Revenues	28,807,434	92,529,049	121,336,483	27,947,651	6,263,427	155,547,561
EXPENDITURES						
Current:						
General Government	7,469,148	-	7,469,148	-	-	7,469,148
Planning and Zoning	20,240,616	-	20,240,616	-	3,285,436	23,526,052
Park Operations and Maintenance	-	87,953,100	87,953,100	-	1,433,488	89,386,588
Contributions	-	-	-		1.663.867	1,663,867
Debt Service:						.,,
Principal	-	-	-	-	2,865,000	2,865,000
Interest	-	-	-	-	1,349,880	1,349,880
Other Debt Service Costs	-	-	-	-	268,713	268,713
Capital Outlay:						
Park Acquisition	-	-	-	3,430,100		3,430,100
Park Development	-		-	32,409,998		32,409,998
Total Expenditures	27,709,764	87,953,100	115,662,864		10,866,384	162,369,346
Excess (Deficiency) of Revenues over	21,103,104	07,000,100	110,002,004	00,040,000	10,000,004	102,003,040
Excess (Denciency) of Revenues over	1,097,670	4,575,949	5,673,619	(7,892,447)	(4,602,957)	(6,821,785)
Expenditures	1,097,670	4,575,949	5,075,019	(7,092,447)	(4,602,957)	(0,021,705)
OTHER FINANCING SOURCES (USES)						
General Obligation Bonds Issued	-	-	-	12,000,000		12,000,000
Refunding Bonds Issued	-	-	-	-	7,195,000	7,195,000
Premiums on Bonds Issued	-	-	-	701,657	784,282	1,485,939
Payment to Refunding Bond Escrow Account	-	-	-	-	(7,883,660)	(7,883,660)
Transfers In	-	1,488,659	1,488,659	366,891	4,318,635	6,174,185
Transfer Out	(700,000)	(4,668,635)	(5,368,635)		-	(5,368,635)
Total Other Financing Sources (Uses)	(700,000)	(3,179,976)	(3,879,976)	13,068,548	4,414,257	13,602,829
Net Change in Fund Balances	397,670	1,395,973	1,793,643	5,176,101	(188,700)	6,781,044
Fund Balances - Beginning	9,846,497	10,772,468	20,618,965	4,279,743	6,321,342	31,220,050
Fund Balances - Ending	\$ 10,244,167	\$ <u>12,168,441</u>	\$ 22,412,608	\$ 9,455,844	\$6,132,642	\$38,001,094

Note 6C

#### MONTGOMERY COUNTY ADMINISTRATION ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2016

	_	Budgete	ed A	mounts		Variance with Final Budget -
		Original		Final	Actual	Positive (Negative)
Revenues:	-		-			<u>_</u>
Property Taxes	\$	27,895,118	\$	27,895,118	\$ 27,931,521	\$ 36,403
Intergovernmental -						
State		150,000		150,000	-	(150,000)
County		400,400		400,400	403,617	3,217
Charges for Services		144,000		144,000	397,401	253,401
Interest		35,000		35,000	68,041	33,041
Miscellaneous	-	-		-	6,854 28,807,434	6,854
Total Revenues	-	28,624,518		28,624,518	20,007,434	182,916
Expenditures/Encumbrances:						
Commissioners' Office		1,277,509		1,277,509	1,146,609	130,900
Central Administrative Services -		.,,		.,,	.,,	,
Department of Human Resources and Management		2,009,626		2,009,626	1,901,251	108,375
Department of Finance		3,176,734		3,176,734	3,176,505	229
Internal Audit Division		200,933		200,933	194,567	6,366
Legal Department		1,467,883		1,467,883	1,439,845	28,038
Support Services		623,857		623,857	566,351	57,506
Merit System Board	_	<u>70,780</u>		70,780	66,958	3,822
Total Central Administrative Services		7,549,813		7,549,813	7,345,477	204,336
Planning Department -						
Office of the Planning Director		947,780		927,780	966,725	(38,945)
Management and Technology Services		2,264,227		2,284,227	2,255,297	28,930
Functional Planning and Policy		2,909,732		2,754,732	2,587,549	167,183
Area 1		1,496,107		1,486,107	1,457,174	28,933
Area 2		2,225,852		2,210,852	2,021,749	189,103
Area 3		2,124,532		2,034,532	1,953,446	81,086
Dev. Applications and Regulatory Coordination		979,655		962,655	825,997	136,658
Information Technology and Innovation		3,324,914		3,496,914	3,473,924	22,990
Support Services		1,821,504		1,936,504	1,849,757	86,747
Research and Special Projects		1,250,489		1,250,489	1,063,288	187,201
Grants		150,000		150,000	-	150,000
Total Planning Department	_	19,494,792		19,494,792	18,454,906	1,039,886
Non-Departmental		1,701,483		1,701,483	992,084	709,399
Total Expenditures/Encumbrances	-	30,023,597	•	30,023,597	27,939,076	2,084,521
Total Expenditales/Enditionances	-	00,020,007		00,020,007	27,000,070	2,004,021
Excess of Revenues over						
Expenditures/Encumbrances	-	(1,399,079)		(1,399,079)	868,358	2,267,437
Other Financing Sources (Uses): Transfers In (Out) -						
Park Fund		(700,000)		(700,000)	(700,000)	-
Total Other Financing Sources (Uses)	-	(700,000)		(700,000)	(700,000)	
Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses	\$	(2,099,079)	\$	(2,099,079)	168,358	\$ 2,267,437
Fund Balance - Budget Basis, Beginning Fund Balance - Budget Basis, Ending					\$ 5,235,726 5,404,084	

### MONTGOMERY COUNTY PARK ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2016

	Budgeted Amounts					Variance with Final Budget -		
_	-	Original	-	Final		Actual		Positive (Negative)
Revenues:	\$	85,538,361	\$	85.538.361	\$	85.610.387	\$	72,026
Property Taxes Intergovernmental -	φ	05,556,501	φ	65,556,501	φ	05,010,507	φ	72,020
Federal		-		-		272,792		272,792
State		400,000		400,000		8,877		(391,123)
County		2,739,782		2,739,782		2,770,489		30,707
Charges for Services		1,791,168		1,791,168		1,875,472		84,304
Rentals and Concessions		1,757,075		1,757,075		1,860,236		103,161
Interest		8,000		8,000		(19,835)		(27,835)
Miscellaneous		126,300		126,300		150,631		24,331
Total Revenues	-	92,360,686		92,360,686		92,529,049		168,363
Total Revenues	-	92,300,000		92,300,000		92,329,049		100,303
Expenditures/Encumbrances:								
Director of Montgomery Parks		1,337,666		1,337,666		1,329,509		8,157
Management Services		1,577,278		1,577,278		1,611,923		(34,645)
Information Technology & Innovation		2,189,818		2,192,318		2,141,019		51,299
Facilities Management		11,533,316		11,608,848		11,517,350		91,498
Park Planning and Stewardship		4,313,004		4,385,356		3,815,672		569,684
Park Development		3,432,987		3,432,987		3,192,238		240,749
Park Police		14,057,738		14,063,338		14,467,666		(404,328)
Horticulture, Forestry & Environmental Education		8,280,827		9,071,837		9,485,432		(413,595)
Public Affairs and Community Service		2,428,748		2,260,617		2,316,133		(55,516)
Northern Parks		9,671,007		9,671,583		9,246,887		424,696
Southern Region		13,077,629		13,127,628		12,892,188		235,440
Support Services		10,262,238		10,300,541		10,959,305		(658,764)
Grants		400,000		400,000		282,761		117,239
Property Management		1,126,800		1,126,800		1,059,506		67,294
Non-Departmental		5,337,546		4,954,536		3,602,579		1,351,957
Total Expenditures/Encumbrances		89,026,602	•	89,511,333		87,920,168		1,591,165
Evenes of Bevenues ever								
Excess of Revenues over Expenditures/Encumbrances		3,334,084		2,849,353		4,608,881		1,759,528
Expenditures/Encumbrances		3,334,004		2,049,333		4,000,001		1,759,520
Other Financing Sources (Uses):								
Transfers In/(Out)-								
Capital Projects Funds		10.000		10.000		(16,891)		(26,891)
Capital Equipment Fund		805,550		805,550		805,550		(20,001)
Administration Fund		700,000		700,000		700,000		_
Debt Service Fund		(5,059,085)		(4,659,085)		(4,256,316)		402,769
Capital Projects Funds - Development		(350,000)		(350,000)		(350,000)		402,100
Special Revenue		(000,000)		(000,000)		(62,321)		(62,321)
Total Other Financing Sources (Uses)		(3,893,535)		(3,493,535)		(3,179,978)		313,557
Excess of Revenues and Other Financing Sources								
over (under) Expenditures and Other Financing Uses	\$	(559,451)	\$	(644,182)	:	1,428,903	\$	2,073,085
Fund Balance - Budget Basis, Beginning						6,799,832		
Fund Balance - Budget Basis, Ending					\$	8,228,735		
					+			

#### PRINCE GEORGE'S COUNTY Summary of Assets, Liabilities, Deferred Inflow of Resources and Fund Balances Governmental Funds and Accounts June 30, 2016

				General F	und	Accounts				Capital		Nonmajor Governmental		Totai Governmental
		Administration		Park		Recreation	-	Total		Projects		Funds		Funds
ASSETS														
Equity in Pooled Cash and Investments	\$	42,208,079	\$	136,755,034	\$	43,120,589	\$	222,083,702	\$	51,900,287	\$	8,306,082	\$	282,290,071
Receivables - Taxes (net of allowance														
for uncollectibles)		712,647		1,658,871		1,321,081		3,692,599		-		•		3.692,599
Receivables - Other		61,706		4,538		27,109		93,353		-		•		93,353
Due from County Government		9,806		9,845		-		19,651		-		-		19,651
Due from Other Governments		4,213		153,148		18,175		175,536		7,154,840		456,016		7,786,392
Inventories		-		-		-		•		-		709,067		709,067
Restricted Cash - Unspent Debt Proceeds		-		-		-		-		7,880,376		-		7,880,376
Other	_	10,191		-		-		10,191		106,568		<u> </u>	_	116,759
Total Assets	\$	43,006,642	\$_	138,581,436	\$	44,486,954	\$	226,075,032	\$	67,042,071	\$	9,471,165	\$ _	302,588,268
LIABLITIES AND FUND BALANCES														
Liabilities:														
Accounts Pavable	s	1,719,099	s	3,547,646	s	1,702,388	\$	6,969,133	\$	7.478.132	\$	189,590	\$	14,636,855
Accrued Liabilities	•	1,904,374	•	4,418,277		2,661,740	•	8,984,391	•	-		384,723	•	9.369.114
Retainage Payable		-		-		-		-		2.370,702		-		2,370,702
Deposits and Fees Collected in-Advance		65,020		(907,729)		5,443,708		4,600,999		1,014,392		24,300		5,639,691
Total Liabilities	_	3,688,493		7,058,194	-	9,807,836		20,554,523		10,863,226		598,613	_	32,016,362
DEFERRED INFLOW OF RESOURCES														
Property Taxes Collected in-advance		379,410		1,628,900		888,300		2,896,610		-				2,896,610
Total Deferred Inflow of Resources	_	379,410		1,628,900	-	888,300		2,896,610		-			-	2,896,610
Fund Balance:														
Nonspendable to:														
Recreation		-		-				-		-		709.067		709,067
Restricted for:														
Parks		-		-		-		-		7,880,376		-		7,880,376
Committed to:														
Planning		15,411,154		-		-		15,411,154				-		15,411,154
Parks				11,097,455		-		11.097,455		70,135,240		29,926		81,262,621
Recreation		-		-		8,732,285		8,732,285		-		405,261		9,137,546
Assigned to:														
Planning		701.496		-		-		701,496		-		2.686		704,182
Parks				3,368,882		-		3,368,882				1,517,159		4,886,041
Recreation		-				-		-		-		6,208,453		6,208,453
Unassigned:		22,826,089		115,428,005		25,058,533		163,312,627		(21,836,771)		-		141,475,856
Total Fund Balances	-	38,938,739		129,894,342	-	33,790,818		202,623,899	-	56,178,845	-	8.872.552	-	267.675.296
Total Liabilities, Deferred Inflow of Resources and Fund Balances	\$	43,006,642	\$	138,581,436	\$	44,486,954	\$	226,075,032	\$	67,042,071	\$		\$_	302,588,268

Note 6E

#### Note 6F

#### PRINCE GEORGE'S COUNTY Summary of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds and Accounts For the Year Ended June 30, 2016

				General Fund	1 Ace	counts				Capital				Total Governmental
		Administration	-	Park		Recreation	-	Total	_	Projects	-	Funds	-	Funds
REVENUES														
Property Taxes	\$	45,830,924	\$	125,218,112	\$	65,306,808	\$	236,355,844	\$	-	\$	774	\$	236,356,618
Intergovernmental:														
Federal		85,631		48,239		-		133,870		-		-		133,870
State		-		-		270,042		270,042		4,336,032		-		4,606,074
County		166,707		137,198		900		304,805		-		456,016		760,821
Charges for Services		538,876		183,551		7,283,645		8,006,072		-		1,031,534		9,037,606
Rentals and Concessions				2,762,833		1,301,358		4,064,191		-		5,577,575		9,641,766
Interest		156,768		320,405		160,535		637,708		258,232		27,465		923,405
Contributions				-		-		-		862,739		58,201		920,940
Miscellaneous		43,261		325,690		152,160		521,111		156		47,103		568,370
Total Revenues	_	46,822,167	_	128,996,028	_	74,475,448		250,293,643	_	5,457,159		7,198,668	-	262,949,470
EXPENDITURES														
Current:														
General Government		10,800,032		-		-		10,800,032		-		-		10,800,032
Planning and Zoning		31,973,181		-		-		31,973,181		-		-		31,973,181
Park Operations and Maintenance		-		111,834,866		-		111,834,866		-		916,585		112,751,451
Recreation				-		58,362,003		58,362,003		-		5,682,031		64,044,034
Contributions		-		-		-		-		-		774		774
Debt Service:														
Principal		-		-		-		-		-		7,568,171		7,568,171
Interest		-		-		-		-		-		1,902,586		1,902,586
Other Debt Service Costs		-		-		-		-				166.302		166,302
Capital Outlay:														
Park Acquisition				-		-		-		1,493,422		-		1,493,422
Park Development				-		-		-		30,142,743		-		30,142,743
Total Expenditures		42,773,213		111,834,866	-	58,362,003		212,970,082	-	31,636,165	~	16,236,449	-	260,842,696
Excess (deficiency) of Revenues over	_							, ,	_		-		-	
Expenditures		4,048,954_		17,161,162		16,113,445		37,323,561	_	(26,179,006)		(9,037,781)	_	2,106,774
OTHER FINANCING SOURCES (USES)														
General Obligation Bonds Issued										19,500,000				19,500,000
Refunding Bonds Issued				_		_				10,000,000		5,320,000		5,320,000
Premiums on Bonds Issued				_						1,592,643		876,620		2,469,263
Deposit of Bond Proceeds with Escrow Agent				_						1,002,040		(6,157,722)		(6,157,722)
Transfers In		-		21,630,771				21,630,771		6,300,000		9,628,161		37,558,932
Transfer Out		(30,000)		(15,868,161)		(9,071,347)		(24,969,508)		(21,623,232)		(37,539)		(46,630,279)
Total Other Financing Sources (Uses)		(30,000)		5,762,610	-	(9,071,347)		(3,338,737)	-	5,769,411	-	9,629,520	-	12,060,194
Total Other Financing Sources (Uses)	_	(30,000)		5,762,610		(9,071,347)	• •	(3,330,737)	-	5,709,411		9,029,320	-	12,000,194
Net Change in Fund Balances		4,018,954		22,923,772		7,042,098		33,984,824		(20,409,595)		591,739		14,166,968
Fund Balances - Beginning	_	34,919,785		106,970,570		26,748,720		168,639,075	-	76,588,440		8,280,813		253,508,328
Fund Balances - Ending	\$	38,938,739	. * _	129,894,342	\$_	33,790,818	\$	202,623,899	\$_	56,178,845	\$	8,872,552	\$_	267,675,296

Note 6G

#### PRINCE GEORGE'S COUNTY ADMINISTRATION ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2016

	_	Budgete	d Ar	nounts			Variance with Final Budget -
		Original		Final	_	Actual	Positive (Negative)
Revenues:							
Property Taxes	\$	43,886,700	\$	43,886,700	\$	45,830,924	\$ 1,944,224
Intergovernmental -							
Federal		-		85,631		85,631	-
County		209,600		209,600		166,707	(42,893)
Charges for Services		653,000		653,000		538,876	(114,124)
interest		130,000		130,000		156,768	26,768
Miscellaneous	_	10,000		10,000	_	43,261	33,261
Total Revenues		44,889,300		44,974,931	-	46,822,167	1,847,236
Expenditures/Encumbrances:							
Commissioners' Office		3,156,299		3,156,299		2,953,958	202,341
Central Administrative Services -							
Department of Human Resources and Management		2,468,422		2,468,422		2,324,264	144,158
Department of Finance		3,750,789		3,750,789		3,749,970	819
Internal Audit Division		354,986		354,986		340,713	14,273
Legal Department		1,019,042		1,019,042		994,852	24,190
Support Services		771,795		771,795		700,654	71,141
Merit System Board		70,780		70,780		66.958	3.822
Total Central Administrative Services	_	8,435,814		8,435,814	_	8,177,411	258,403
Planning Department -							
Director's Office		4,440,445		3,904,983		4,058,475	(153,492)
Development Review		6.058.982		6,058,982		5,192,528	866,454
Community Planning		5,151,753		4,127,370		3.254.760	872,610
Information Management		5,749,892		5,190,572		3,993,206	1,197,366
Countywide Planning		7,271,636		6,957,780		6,486,693	471,087
Support Services		8,493,833		8,493,833		7,551,410	942,423
Grants		144,600		240,825		240,825	
Total Planning Department		37,311,141	_	34,974,345	_	30,777,897	4,196,448
Non-Departmental		(257,542)		2,175,479		1,708,982	466,497
Total Expenditures/Encumbrances		48,645,712	_	48,741,937	-	43,618,248	5,123,689
			-			10,010,210	0,120,000
Excess (Deficiency) of Revenues over							
Expenditures/Encumbrances	_	(3,756,412)	_	(3,767,006)	_	3,203,919	6,970,925
Other Financing Sources (Uses):							
Transfers In (Out) -							
Special Revenue Fund		(30,000)	_	(30,000)		(30,000)	-
Total Other Financing Sources (Uses)		(30,000)	_	(30,000)	_	(30,000)	
Excess of Revenues and Other Financing Sources							
over (under) Expenditures and Other Financing Uses	\$	(3,786,412)	\$_	(3,797,006)		3,173,919	\$ 6,970,925
Fund Balance - Budget Basis, Beginning						20,353,666	
Fund Balance - Budget Basis, Ending					\$	23,527,585	
					* =	20,021,000	

#### PRINCE GEORGE'S COUNTY PARK ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2016

	_	Budgete	ed Ar	mounts	-			Variance with Final Budget Positive
		Original		Final		Actual		(Negative)
Revenues:	¢	440 005 000	•	110 005 000	•	105 010 110	•	5 0 50 0 10
Property Taxes Intergovernmental -	\$	119,265,800	\$	119,265,800	\$	125,218,112	\$	5,952,312
Federal				49 220		49.000		
County		-		48,239		48,239		-
Charges for Services		148,500		137,198 148,500		137,198 183,551		25.054
Rentals and Concessions		2,641,300		2.641.300		2,762,833		35,051
Interest		350,000		350,000		320,405		121,533
Miscellaneous		300,000		300,000		325,690		(29,595) 25,690
Total Revenues	_	122,705,600	-	122,891,037	• •	128,996,028	-	6,104,991
	_	122,700,000	-	122,001,001		120,000,020	-	0,104,331
Expenditures/Encumbrances:								
Office of The Director -								
Office of the Director		2,438,574		2,373,574		2,060,854		312,720
Park Police		18,797,353		18,484,853		18,833,720		(348,867)
Administration and Development -								
Administrative Services		5,161,592		5,141,592		4,817,350		324,242
Administration and Development		341,414		336,414		306,055		30,359
Support Services		13,688,200		13,634,200		14,527,250		(893,050)
Park Planning and Development		6,490,194		6,400,559		6,211,573		188,986
Info Tech and Communications		5,321,318		5,229,162		5,091,434		137,728
Facility Operations -								
Deputy Director		664,816		664,816		465,900		198,916
Public Affairs & Marketing		2,212,089		2,212,089		1,979,175		232,914
Maintenance and Development		27,879,174		27,746,174		27,517,841		228,333
Natural and Historical Resources		6,128,683		6,008,673		6,071,138		(62,465)
Arts and Cultural Heritage		1,998,593	-	1,968,593		1,934,888	_	33,705
Total Facility Operations		38,883,355		38,600,345		37,968,942		631,403
Area Operations -								
Deputy Director		342,038		333,438		356,556		(22 110)
Northern Area Operations		6,726,489		6,666,030		6,621,092		(23,118)
Central Area Operations		6,665,715		6,553,257		5,931,736		44,938 621,521
Southern Area Operations		6,383,477		6,286,019		6,020,203		265,816
Total Area Operations	_	20,117,719	-	19,838,744	• •	18,929,587		909,157
						10,020,000		000,107
Grants		-		238,088		238,088		-
Non-Departmental	_	5,542,009	_	6,742,285		5,043,120	_	1,699,165
Total Expenditures/Encumbrances	_	116,781,728	_	117,019,816		114,027,973	_	2,991,843
Excess of Revenues over								
Expenditures/Encumbrances		5 000 070		5,871,221		44.000.055		0 000 00 /
Experiences/Encombrances		5,923,872	-	5,671,221	-	14,968,055	_	9,096,834
Other Financing Sources (Uses):								
Transfers In (Out) -								
Capital Projects Funds - Interest		215,000		215,000		258,232		43,232
Capital Projects Funds - Transfer In		21,365,000		21,365,000		21,365,000		
Special Revenue Fund		-		-		7,539		7,539
Debt Service - Park Fund		(11,853,237)		(11,853,237)		(9,598,161)		2,255,076
Capital Projects Funds - Development		(6,295,000)		(6,295,000)		(6,270,000)		25,000
Total Other Financing Sources (Uses)	_	3,431,763	_	3,431,763	-	5,762,610	_	2,330,847
					-		_	·
Excess of Revenues and Other Financing Sources	~	0.077.007	•					
over Expenditures and Other Financing Uses	\$_	9,355,635	\$ =	9,302,984		20,730,665	\$ _	11,427,681
Fund Balance - Budget Basis, Beginning						00 000 000		
Fund Balance - Budget Basis, Beginning					e -	98,066,222		
					Ψ=	118,796,887		

Note 6i

#### PRINCE GEORGE'S COUNTY RECREATION ACCOUNT- GENERAL FUND Summary of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual For the Year Ended June 30, 2016

	Budgeted Amounts							Variance with Final Budget Positive
	_	Original		Final	_	Actual		(Negative)
Revenues: Property Taxes	\$	62,626,100	\$	62,626,100	\$	65,306,808	\$	2,680,708
Intergovernmental -	Ψ	02,020,100	Ψ	02,020,100	Ψ	00,000,000	Ŷ	2,000,100
State		-		270,042		270,042		-
County		-		900		900		-
Charges for Services		7,672,000		7,672,000		7,283,645		(388,355)
Rentals and Concessions		1,093,700 125,000		1,093,700 125,000		1,301,358 160,535		207,658 35,535
Interest Miscellaneous		82,800		82,800		152,160		69,360
Total Revenues	-	71,599,600		71,870,542		74,475,448		2,604,906
	-				-			
Expenditures/Encumbrances:								
Administration and Development- Support Services		7,169,365		7,016,951		8,297,703		(1,280,752)
Total Director's Office	-	7,169,365		7,016,951		8,297,703		(1,280,752)
		.,		,,		_,,		(*)===(*==)
Facility Operations:								
Public Affairs & Marketing		924,039		910,589		722,223		188,366
Sports, Health and Wellness		11,277,997		11,108,091		11,250,317		(142,226)
Natural and Historical Resources		1,361,674 4,031,203		1,361,674 3,985,423		1,161,702 3,601,118		199,972 384,305
Arts and Cultural Heritage Grants		4,031,203		358,622		358,622		
Total Facility Operations	-	17,594,913	-	17,724,399		17,093,982		630,417
Area Operations:								
Deputy Director		65,727		65,727		39,132		26,595
Northern Area Operations		7,653,790		7,569,315		6,587,124		982,191
Central Area Operations		7,593,727		7,478,993		6,588,935		890,058
Southern Area Operations		8,491,522		8,346,588		7,487,785		858,803
Special Programs		8,539,156	-	8,464,156		8,603,281		(139,125)
Total Area Operations		32,343,922		31,924,779		29,306,257		2,618,522
Non-Departmental		6,337,259		7,137,952		6,355,336		782,616
Total Operating Expenditures/Encumbrances		63,445,459	-	63,804,081		61,053,278		2,750,803
Excess of Revenues over								
Expenditures/Encumbrances	-	8,154,141	-	8,066,461		13,422,170		5,355,709
Other Financing Sources (Uses): Transfers In (Out) -								
Enterprise		(9,071,347)		(9,071,347)		(9,071,347)		
Total Other Financing Sources (Uses)		(9,071,347)	-	(9,071,347)		(9,071,347)	-	-
Excess of Revenues and Other Financing Sources over Expenditures and Other Financing Uses	\$	(917,206)	\$	(1,004,886)	=	4,350,823	\$	5,355,709
Fund Balance - Budget Basis, Begninning Fund Balance - Budget Basis, Ending					\$	20,707,710		

# Schedule of Required Supplementary Information for Defined Benefit Pension Plans (Unaudited)

# Schedule of Changes in the Commission's Net Pension Liability and Related Ratios\*

	2016	2015	2014
Total Pension Liability			
Service Cost	\$ 18,125,110	\$ 19,015,744	\$ 16,635,683
Interest	61,280,153	64,188,829	60,003,715
Changes in benefit terms	(4,863)	-	-
Difference between expected and actual experience	(20,701,234)	610,807	-
Changes in assumptions	(13,818,623)	9,147,692	-
Benefit payments including refunds	(42,718,801)	(40,382,818)	(38,407,073)
Net change in total pension liability	2,161,742	52,580,254	38,232,325
Total pension liability - beginning	922,012,171	869,431,917	831,199,592
Total pension liability - ending (a)	\$ 924,173,913	\$ 922,012,171	\$ 869,431,917
Plan Fiduciary Net Position			
Contributions - employer	\$ 27,191,305	\$ 28,149,976	\$ 28,750,323
Contributions - employee	6,418,154	6,339,732	5,413,595
Net investment income	(4,851,526)	3,340,520	107,897,795
Benefit payments, including refunds	(42,718,801)	(40,382,818)	(38,407,073)
Administrative expenses	(1,696,334)	(1,587,371)	(1,487,210)
Net change in plan fiduciary net position	(15,657,202)	(4,139,961)	102,167,430
Plan fiduciary net position - beginning	791,995,626	796,135,587	693,968,157
Plan fiduciary net position - ending (b)	\$ 776,338,424	\$ 791,995,626	\$ 796,135,587
Net pension liability - ending (a-b)	\$ 147,835,489	\$ 130,016,545	\$ 73,296,330
Plan fiduciary net position as a percentage of total pension liability	84.0%	85.9%	91.6%
Covered employee payroll	135,041,803	129,134,125	129,911,593
Net pension liability as a percentage of covered payroll	109.5%	100.7%	56.4%

\*This schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

# Schedule of Required Supplementary Information for Defined Benefit Pension Plans (Unaudited)

(continued)

		Employees' R	etirement System		-					
					Actual					
Fiscal Year	Actuarially		Contribution		Contribution as a					
ended June	Determined	Actual	Actual Deficiency/							
30	Contribution	Contribution	Contribution (Excess) Covered Payroll							
2007	\$ 9,824,590	\$ 9,824,590	\$-	\$ 109,579,279	9.0%					
2008	10,561,434	10,561,434	-	109,579,279	9.6%					
2009	13,983,669	14,933,506	(949,837)	122,825,271	12.2%					
2010	17,614,908	17,614,908	-	132,240,949	13.3%					
2011	35,206,700	25,633,000	9,573,700	142,590,713	18.0%					
2012	32,182,287	32,182,287	-	140,407,414	22.9%					
2013	23,806,058	23,806,058	-	132,490,722	18.0%					
2014	28,750,323	28,750,323	-	129,911,593	22.1%					
2015	28,149,976	28,149,976	28,149,976 - 129,134,125							
2016	27,191,305	27,191,305	-	135,041,803	20.1%					

### Notes to Required Supplementary Information

### (1) Changes in Actuarial Assumptions

The investment rate of return was changed from 7.3% to 7.25% with a corresponding decrease in the salary scale assumption by 0.05%.

The post retirement cost of living adjustment was changed from 3.0% to 2.75% for benefits based on credited service accrued until July 1, 2012 and sick leave accrued as of January 1, 2013.

## (2) Methods and Assumptions used in Calculations of Actuarially Determined Contributions

Actuarial Amortization Method	Entry Age Prior to July 1, 2013 - Amortize July 1, 2005 unfunded actuarial accrued liability in equal payments to January 1, 2016. Amortize subsequent changes in unfunded actuarial accrued liability in equal payments over 15 years. After July 1, 2013 – Open 15 year amortization of the unfunded actuarial accrued liability.
<b>Remaining Amortization Period</b>	15 years
Asset Valuation Method	5 year asset smoothing
Inflation	2.75%
Salary Increases	2.75% plus service based increases
Investment Rate of Return	7.25%, net of investment expense and including inflation
Mortality	RP-2000 Healthy Annuitant Mortality table projected to 2010, with generational adjustments for mortality improvements based on Scale AA factors. An alternate table was used for the valuation of disabled members.

## Required Supplementary Information for Other Postemployment Benefits (Unaudited)

<u>Schedule of Funding Progress for Other Postemployment Benefits Plan (the Plan)</u> - The actuarial accrued liability at the valuation date shown on the Schedule of Funding Progress is a measure of the present value of pension benefits, adjusted for the effects of projected salary increases and step-rate benefits, estimated to be payable in the future as a result of employee service to date. The measure is intended to help users assess the funding status of the System on a going-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among employers.

Funding activity for the last three years is summarized as follows:

## SCHEDULE OF FUNDING PROGRESS (000'S)

	Ju	ly 1, 2013	July	<u>, 1, 2014</u>	July	<u>/ 1, 2015</u>
Actuarial Valuation of Plan Assets	\$	28,069	\$	40,465	\$	44,668
Actuarial Accrued Liability		275,804		296,498		274,045
Funded Ratio		10.18%		13.65%		16.30%
Unfunded Actuarial Accrued Liability		247,735		256,033		229,377
Annual Covered Payroll		119,966		126,868		134,536
Unfunded Actuarial Accrued Liability as a Percentage of Covered						
Payroll		206.5%		201.8%		170.5%

Analysis of the dollar amounts of plan net position, actuarial accrued liability and unfunded actuarial accrued liability in isolation can be misleading. Expressing plan net position as a percentage of the actuarial accrued liability provides one indication of the system's funding status on a going-concern basis. Analysis of this percentage over time indicates whether the system is becoming financially stronger or weaker and generally, the greater this percentage, the stronger the system. Trends in the unfunded actuarial accrued liability (or excess of) and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of the system's progress made in accumulating sufficient assets to pay benefits when due and generally, the smaller the unfunded percentage, the stronger the system.

## ◆ PART IIB ◆

## FINANCIAL SECTION

## **Combining Statements and Schedules**



King and Queen Playground in Cheverly-Euclid Neighborhood Park

## $S_{\text{PECIAL}} \; R_{\text{EVENUE}} \; F_{\text{UNDS}}$

The Special Revenue Funds account for certain revenues which are dedicated by the Commission to certain purposes other than debt service, and are used in general operations comprised of park operation and maintenance, recreation (Prince George's County only), and planning administration.

## $D_{\text{EBT}} \; S_{\text{ERVICE}} \; F_{\text{UNDS}}$

The Debt Service Funds are used to account for the accumulation of resources and the payment of general obligation bond principal, interest, and related costs. The Commission maintains Park Debt Service and Advance Land Acquisition Debt Service Funds for each County.

			MONTGOMERY	COUNTY					PRINCE GEOI	PRINCE GEORGE'S COUNTY			
	Sp	Special Revenue Funds	spi		Advance Land		ŭ	Special Revenue Funds	spu		Advance Land		Total
	Daning	Darke	Total Special Benerito	Park Debt Service	Acquisition Debt Service	Totol	1	Parks and	Total Special	Park Debt	Acquisition Debt	i ti	Nonmajor Governmental
ASSETS	2	220	on in Any	2014100	OEI MICE	1 0101	6 III III	Redealion	anilavan	SELVICE	Service	10(8)	Lunds
Equity in Pooled Cash and Investments \$	4,936,878	\$ 1,471,740 \$	\$ 6,408,618 \$	35,000 \$	<del>ده</del> ۱	9	3 2,686 \$	8,303,396	\$ 8,306,082 \$	<b>9</b> 1	<b>ب</b>	8,306,082 \$	14,749,700
Taxes Receivable	•			ł	23,574	23,574	1	1				. 1	23,574
Due from County Government Due from Other Government	- 9 000	63,687	63,687 6.000	1 1		63,687 6 000	1	- 456 016	156 016			160 010	63,687 462,046
Inventories		t	,	1		-	: 1	709,067	709,067			709.067	709.067
Total Assets	\$ 4,942,878	\$ 1,535,427 \$	\$ 6,478,305 \$	35,000 \$	23,574 \$	6,536,879 \$	2,686 \$	9,468,479	\$ 9,471,165 \$	\$	69   1	9,471,165 \$	16,
LIABILITIES													
Accounts Payable	\$ 14,508	\$ 63,980 \$		35,000 \$	<b>9</b> 3	113,488 \$	<del>ب</del>			<b>9</b>	\$ <del>9</del> 1	189,590 \$	
Accrued Liabilities	,	27,612	27,612		3	27,612		384,723	384,723	1	ı	384,723	412,335
Due to County Government Demosits and Deferred Devenue	30 738 254	0.363	30	'	15 400	30 263 107		- 000 PC	-	t	1		30
Total Liabilities	252,802	100 945	353 837	35,000	15,400	404 237		E08 E13	500 213	-	•	24,300	1 000 050
	700'707	212 221	100'000	200100	001-01	107 101		CIDDED	C10,050	-	•	230,013	000'700'1
FUND BALANCES Fund Balance: Nonspendable to:													
Recreation	1	ŀ	t	·	1	,	'	709,067	709,067	t	•	709,067	709,067
Resurced for: Parks		,	E	ı	8.174	8.174		1	,	1			8 174
Committed to:					-								ĩ
Planning	81,451		81,451 504 437	,	ŧ	81,451 For 457	ì				,		81,451
Recreation		1/1-1 PC	114,180			1/14/1.60		29,920 AD5 761	29,926 AD5 261		I	29,926	621,403 405 264
Assigned to:						1	ł	- 07'001	07'001	•		107'00+	107'00+
Planning	4,608,535		4,608,535	·	ı	4,608,535	2,686	,	2,686	,	I	2,686	4,611,221
Parks	I	843,005	843,005		•	843,005	ı	1,517,159	1,517,159	•	I	1,517,159	2,360,164
Kecreation			1		•		•	6,208,453	6,208,453	· 	-	6,208,453	6,208,453
I otal Fund Balances	4,689,986	1,434,482	6,124,468	-	8,174	6,132,642	2,686	8,869,866	8,872,552		1 	8,872,552	15,005,194
Total Liabilities and Fund Balances	010 010 1 D	\$ 1 505 107 B											

Schedule 1

Special Revenue Funds         Cotal           Total         Total           REVENUES:         5         - \$         \$         - \$         - \$         \$         - \$         \$         - \$         - \$         - \$         - \$         \$         - \$         - \$         > \$         - \$         - \$         -	Park Debt Service \$ 2.745.000	Advance Land Debt Service 1,794,531 1,794,531	Total Total 1774.533 \$ 2.930,203 371,438 166,014 164,553 166,014 164,553 166,014 164,553 166,014 164,553 166,014 162,533,427	Spec	Special Revenue Funds Parts and Recreation 1,031,534 5,577,575 2,577,575 2,201 47,103 7,197,679 2,201 5		Park Debt Service	Advance Land Acquisition Debt Service 774 \$	Total	Total Nonmajor Governmental Funds
Y S S S 919,662 S S 919,662 2,839,100 91,103 15,172 1,624 15,172 1,624 15,172 1,624 15,172 1,624 15,172 1,624 15,289 2,284 1,430,833 1,520,833 1,530,833 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,835 1,530,855 1,530,855 1,530,855 1,530,855 1,530,855 1,530,855	Park Deti Service * *	Acquisition Debt Service 1,794,531 \$ - - - - - -			Parks Parks and Recreation	2, 2, 2, 1	Park Debt Service	Acquisition Debt Service 774 \$	Total	Nonmajor Governmental Funds
y <b>5 5 5 5 5 5 5 5 5 5</b>	Service \$	Service 1,784,531 \$ - - - - - - -		Planning s	Recreation 456,016 1,031,534 5,577,575 2,71,450 58,201 58,201 58,201 7,197,679	- Special Revenue 456,016 1,033,534 5,577,575 27,465 27,465 27,465 27,465	Service .	Service 774 \$	Total	Funds
y <b>\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 </b>	2,745,000	1,784,531 <b>\$</b> - - - - - - -		່, , , , ເບັ ເອ	- \$ 456,016 1,031,534 5,577,575 27,450 58,201 88,201 47,103 7,197,879	- \$ 456,016 1,031,534 5,577,575 27,465 58,201	<del>69</del> 1	77 <b>4 \$</b> ,		
y 2.839,100 919,862 2.839,100 31,103 15,172 1,624 15,172 1,624 15,172 1,624 15,172 1,624 1,430,833 1,430,833 1,430,833 tenance 1,433,488 1,438,4888 1,438,4888 1,438,488 1,438,4888 1,438,4888 1,438,4888 1,	2.745.000	1,794,531		5 .	456,016 1,031,534 5,577,575 27,450 58,201 47,103 7,197,879	456,016 1,031,534 5,577,575 27,465 27,465		- 3 3	774 \$	1,795.305
2.839,100 91,103 15,172 1624 15,172 1624 162,1492 2.264 21,492 2.264 3,038,063 1,44,522 3,038,063 1,44,522 3,038,063 1,44,522 3,038,063 1,430,833	2,745,000	- - 1,794,531	2,930,203 371,438 16,796 164,583 66,014 6,263,427	יי <u>ל</u> יי	1,031,534 5,577,575 27,450 58,201 47,103 7,197,879	1,031,534 5,577,575 27,465 58,201			456,016	1,375,878
15,172 1,138 15,172 1,524 162,299 2,284 <u>3,038,063</u> 1,430,833 <u>3,038,063</u> 1,430,833 <u>3,038,063</u> 1,430,833 <u>3,285,436</u> tenance tenance	2.745,000	- - 1,794,531	371,438 16,796 164,583 66,014 6,263,427	. <del>5</del> .	5,577,575 27,450 58,201 47,103 7,197,879	5,577,575 27,465 58,201			1,031,534	3,961,737
16,172 1,624 16,2,299 2,284 21,422 44,522 3,038,063 1,430,833	2.745,000	- 1,794,531	16,796 164,583 66,014 6,263,427	15	27,450 58,201 47,103 7,197,879	27,465 58,201		,	5,577,575	5,949,013
11,229 2.284 21,422 44,522 3,038,063 1,430,833	2,745,000	- 1,794,531	164,583 66,014 6,263,427	,	58,201 47,103 7,197,879	58,201		1	27,465	44,261
21.482 44.522	2,745,000	1,794,531	66,014 6,263,427		47,103 7,197,879			,	58,201	222,784
	2,745,000	1,04,001	175'007'0	, t	610,161,1	7 107 804			47,103 7 108 668	113,117 13 462 005
	2,745,000									
	2,745,000									
		120,000	2,865,000	•		•	7,568,171	,	7,568,171	10,433,171
	1,326,450	23,430	1,349,880		•	•	1,902,586		1,902,586	3,252,466
	264,518	4,195	268,713		•	•	166,302		166,302	435,015
3,285,436 - - 1,433,488		1,663,867	1,663,867	,				774	774	1,664,641
- 1,433,488			3,285,436		•	•	•			3,285,436
			1,433,488		916,585	916,585	•		916,585	2,350,073
1	-		-		5,682,031	5,682,031	•	'	5,682,031	5,682,031
Total Expenditures 3,285,436 1,433,488 4,718,924	4,335,968	1,811,492	10,866,384	•	6,598,616	6,598,616	9,637,059	774	16,236,449	27,102,833
Excess (deficiency) of revenues over (247,373) (2.655) (250,028)	(4,335,968)	(16,961)	(4,602,957)	15	599,263	599,278	(9,637,059)	•	(9,037,781)	(13,640,738)
OTHER FINANCING SOURCES (USES): Perinding Brands Issued	6 120 000	1.075.000	7.195.000				5.320.000	1	5.320.000	12.515.000
	747 188	12 004	784 787				R76.620		876 620	1 660 902
	(6 700 525)	14 101 1351	707,501		I		16 157 723)		IE 157 7231	114 041 3821
	(0,/ 02,000) A 756 215	(021,101,1)	1 310 625	- 000 02			0, 101, 124)		0,131,122)	302 9V0 21
			-	(30,000)	(7.539)	(37 539)	, un une une une une une une une une une		(37,539)	(37.539)
Total Other Financing Sources (Uses) - 62,320 62,320	4,335,968	15,969	4,414,257		(7,539)	(7,539)	9,637,059	•	9,629,520	14,043,777
Mat at and in find halanses		10007	(188 700)	15	501 774	501 730			601 730	103 030
		(200)	(100,000) 6 224 242	2 C	671'160	601'160 610 Vac a	•		001,100 010 010 0	
4 1901,309 1001 1011,011 4 1680 086 4 1 121 187 4	,	8 174 C	6 120 647 ¢	2 686 ¢	BROBER C	8 877 557 ¢			8 877 557 C	15,005,104

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmaria (Eurometral Fundametral Funda

Schedule 2

Combining Schedule of Revenues, Expenditures/Encumbrances, and Changes in Fund Balance Budget (Non-GAAP Budgetary Basis) and Actual - Special Revenue Funds For the Year Ended June 30, 2016

(343,984) (339,166) (763,996) 7,460 (44,399) (3,797) (1,487,882) (7,539) (7,539) 2,084,228 3,023,081 938,853 1,535,199 1,527,660 Variance Positive (Negative) φ 1,031,534 5,577,575 27,465 58,201 47,103 7,197,894 5,520,543 6,404,196 (37,539) (7,539) 30,000 786,159 456,016 883,653 793,698 7,656,464 8,442,623 Actual Prince George's County ю θ 800,000 1,370,700 6,341,571 20,005 102,600 50,900 8,685,776 30,000 (741,501) 7,604,771 9,427,277 (741, 501)1,822,506 Budgeted Amounts Final Э 6,341,571 20,005 102,600 50,900 8,685,776 30,000 (30,000) (741, 501)800,000 1,370,700 1,822,506 (741,501) 7,604,771 9,427,277 Original ь æ (309,417) 7,516 890,598 53,362 1,048,203 80,438 10,496 603,953 592,785 62,320 2,149,656 1,196,738 2,087,336 62,320 Variance (Negative) Positive မာ θ 2,930,203 371,438 16,796 164,583 66,014 4,468,896 3,218,080 1,242,009 4,460,089 8,807 62,320 62,320 71,127 919,862 5,451,538 5,380,411 Actual Montgomery County θ 69 291,000 6,300 474,000 58,498 3,578,298 3,822,033 1,834,794 (2,078,529) 866,500 (2,078,529) 1,882,000 5,656,827 Budgeted Amounts iginal Final ь 6,300 474,000 58,498 3,578,298 3,822,033 1,834,794 \$ (2,078,529) 866,500 (2,078,529) 291,000 1,882,000 5,656,827 Original ю Excess (Deficiency) of Revenues and Other Financing Sources over Expenditures/Encumbrances and Other Financing Sources (Uses) - Budget Basis Excess (Deficiency) of Revenues over Fund Balances - Budget Basis, June 30 Fund Balances - Budget Basis, July 1 otal Expenditures/Encumbrances County Planning and Zoning Park Operations and Maintenance Other Financing Sources (Uses): Expenditures/Encumbrances Total Other Financing (Uses) Expenditures/Encumbrances Operating Transfers In Charges for Services Recreation Activities Intergovernmental Total Revenues Miscellaneous Fransfers Out Contributions Recreation Revenues: Current Interest

The funds budgets are approved by the respective County Council only for the total of both funds

Schedule 3



Visitors enjoying puppet show at the Cabin John Amphitheater

## ENTERPRISE FUNDS

Enterprise Funds are used to account for recreational and cultural facilities that are operated in a manner similar to private business enterprises, where the Commission's intent is that the costs of providing goods or services to the general public will be recovered primarily through user charges.

Schedule 4

## Schedule of Net Position Enterprise Funds June 30, 2016 and 2015

			Recreational a	and Cultural Facilities		
	Montrom	ery County	Brince Ge	eorge's County	Tota	
-	June 30,	June 30,	June 30,	June 30,	June 30,	June 30,
	2016	2015	2016	2015	2016	2015
ASSETS						
Current Assets:						
Equity in Pooled Cash and Investments \$ Restricted Cash, Cash Equivalents and Investments;	8,080,992	\$ 7,705,866	\$ 5,399,659	\$ 5,233,398	\$ 13,480,651 \$	12,939,264
Accounts Receivable	314	1,270	1,369	1,359	1,683	2,629
Due from County Government	209,408	-	9,440	9,440	218,848	9,440
Inventories Total Current Assets	<u>175,148</u> 8,465,862	<u>158,889</u> 7,866,025	<u>736,951</u> 6,147,419	<u> </u>	<u>912,099</u> 14,613,281	913,137
	8,403,802	7,886,025	0,147,419	5,990,445	14,013,201	13,864,470
Noncurrent Assets:						
Capital Assets:	44 504 400					
Land	11,584,468	11,584,468	7,779,131	7,779,131	19,363,599	19,363,599
Buildings and Improvements Infrastructure	27,216,080	27,181,703	74,108,617	72,348,323	101,324,697	99,530,026
Machinery, Equipment and Intangibles	35,510 2,610,895	- 2,472,401	134,686 4,718,533	4,954,034	170,196	7 400 405
Construction in Progress	2,810,895	2,472,401 884,458	4,7 10,033	4,904,034	7,329,428 2,197,686	7,426,435 884,458
-	43,644,639	42,123,030	86,740,967	85,081,488	130,385,606	127,204,518
Less - Accumulated Depreciation	(23,765,441)	(22,696,100)	(43,787,655)		(67,553,096)	(64,889,058)
Total Capital Assets (net of depreciation)	19.879,198	19,426,930	42,953,312	42,888,530	62,832,510	62,315,460
Total Noncurrent Assets	19,879,198	19,426,930	42,953,312	42,888,530	62,832,510	62,315,460
Total Assets	28,345,060	27,292,955	49,100,731	48,886,975	77,445,791	76,179,930
DEFERRED OUTFLOWS OF RESOURCES						, <u>`</u>
Changes in pension plan assumptions Difference between projected and actual earnings	72,149	88,602	158,138	188,963	230,287	277,565
on pension plan investments	994,473	501,462	1,993,574	1,069,494	2,988,047	4 570 050
Difference between expected and actual experience	4,818	5,916	10,121	12,617	2,988,047 14,939	1,570,956 18,533
Total Deferred Outflows of Resources	1,071,440	595,980	2,161,833	1,271,074	3,233,273	1,867,054
LIABILITIES					<u>·</u>	
Current Liabilities:	000 107					
Accounts Payable	293,137	242,384	430,197	431,502	723,334	673,886
Accrued Salaries and Benefits Compensated Absences	349,414	329,592	713,073	619,948	1,062,487	949,540
Revenue Collected in Advance	65,940 1,014,463	156,353	262,005	274,118	327,945	430,471
Total Current Liabilities	1,722,954	<u> </u>	23,073	153,085 1,478,653	<u> </u>	1,049,434 3,103,331
-	.,			,470,000	0,101,002	3,103,331
Noncurrent Liabilities:						
Compensated Absences	223,718	133,306	418,995	390,653	642,713	523,959
Net Other Post Employment Benefit Obligations	686,957	661,017	2,531,179	2,466,200	3,218,136	3,127,217
Net Pension Liability Total Noncurrent Liabilities	1,688,586	1,464,243	3,629,395	3,209,089	5,317,981	4,673,332
Total Liabilities	2,599,261 4,322,215	2,258,566 3,883,244	<u>6,579,569</u> 8,007,917	6,065,942	<u>9,178,830</u> 12,330,132	8,324,508 11,427,839
	4,022,210	0,000,244	0,007,017	7,044,090	12,330,132	1,427,039
DEFERRED INFLOWS OF RESOURCES						
Changes in pension plan assumptions	149,128	-	279,383	-	428,511	-
Difference between expected and actual experience	223,401		418,536	-	641,937	
Total Deferred Inflows of Resources	372,529		697,919	-	1,070,448	
NET POSITION						
	19,879,198	19,426,930	42,953,312	42,888,530	62,832,510	00.045.400
Net Investment in Capital Assets	13,075,150	19,420,930	42,900,012	÷z,000,000	02,032,510	62,315,460
Net Investment in Capital Assets Unrestricted	4,842,558	4,578,761 24,005,691	\$ 42,555,312 (396,584) \$ 42,556,728	(275,076)	4,445,974	4,303,685

### Schedule of Revenues, Expenses, and Changes in Fund Net Position Enterprise Funds For the Years Ended June 30, 2016 and 2015

				Reci	eati	onal and Cultur	al F	acilities				
		Montgor	ner	y County		Prince Ge	еого	ge's County		т	ota	s
		Year End	ded	June 30,	-	Year En	dec	d June 30,	-	Year End	ded	June 30,
	•	2016		2015	-	2016		2015	_	2016		2015
Operating Revenues:												
Sales	\$	552,860	\$	567,467	\$	2,063,089	\$	2,133,192	\$	2,615,949	\$	2,700,659
Charges for Services		6,638,154		6,039,974		4,484,990		4,455,258		11,123,144		10,495,232
Rentals and Concessions		3,220,579		3,260,550		3,058,853		2,947,675		6,279,432		6,208,225
Total Operating Revenues		10,411,593		9,867,991		9,606,932		9,536,125	_	20,018,525		19,404,116
Operating Expenses:												
Cost of Goods Sold		348,488		375,685		1,251,366		1,335,438		1,599,854		1,711,123
Personnel Services		5,070,507		4,697,737		11,391,306		11,290,923		16,461,813		15,988,660
Supplies and Materials		764,192		653,247		1,485,453		1,749,886		2,249,645		2,403,133
Communications		48,675		47,928		470,762		542,324		519,437		590,252
Utilities		1,103,551		1,081,880		1,842,878		1,708,981		2,946,429		2,790,861
Maintenance		288,385		282,070		955,682		719,704		1,244,067		1.001,774
Contractual Services		613,806		830,338		692,264		703,209		1,306,070		1,533,547
Other Services and Charges		367,618		190,269		340,575		556,846		708,193		747,115
Administrative Services		-		-		315,300		290,700		315,300		290,700
Depreciation		1,153,949		1,241,603		1,924,328		2,662,796		3,078,277		3,904,399
Total Operating Expenses		9,759,171		9,400,757	-	20,669,914		21,560,807	-	30,429,085	•	30,961,564
Operating Income (Loss)		652,422		467,234	-	(11,062,982)		(12,024,682)	-	(10,410,560)		(11,557,448)
Non-Operating Revenues (Expenses):												
Investment Earnings		58,618		59,900		39,929		38,404		98,547		98,304
Loss on Disposal of Asset		5,025		(2,047)		-		-		5,025		(2,047)
Total Non-Operating Revenue (Expense)		63,643		57,853	-	39,929		38,404	-	103,572	•	96,257
Loss before Transfers		716,065		525,087	-	(11,023,053)		(11,986,278)	-	(10,306,988)		(11,461,191)
Contribution from General Government Assets		-		-		1,894,980		-		1,894,980		-
Transfers In		-		-	_	9,071,347		9,725,804		9,071,347		9,725,804
Total Contributions and Transfers		-		-	_	10,966,327		9,725,804	-	10,966,327	•	9,725,804
Change in Net Position		716,065		525,087	•	(56,726)		(2,260,474)	-	659,339	•	(1,735,387)
Total Net Position - Beginning		24,005,691		23,480,604	_	42,613,454		44,873,928	_	66,619,145	_	68,354,532
Total Net Position - Ending	\$	24,721,756	\$	24,005,691	\$	42,556,728	\$	42,613,454	\$ ]	67,278,484	\$	66,619,145

Schedule 5

Schedule 6

## Schedule of Cash Flows - Enterprise Funds For the Years Ended June 30, 2016 and 2015

			1	Recreational a	nd	Cultural Facilities	s				
		Montgome	ry C	County		Prince Geo			_		
	_	Year Ende	d Ju			Year End	led .	. ,		Year Ended	
		2016		2015		2016		2015		2016	2015
Cash Flows from Operating Activities:											
Receipts from Customers and Users	\$	10,321,255	\$	9,496,086	\$	9,476,910	\$	9,649,936	\$	19,798,165 \$	19,146,022
Payments to Suppliers		(1,758,216)		(1,699,184)		(7,022,985)		(7,191,330)		(8,781,201)	(8,890,514)
Payments to Employees		(4,654,821)		(4,203,081)		(10,989,507)		(11,035,585)		(15,644,328)	(15,238,666)
Payments for Interfund Services Used		(248,512)		(323,601)		-		-		(248,512)	(323,601)
Payments for Administrative Charges		(1,742,005)		(1,697,555)		(315,300)		(290,700)		(2,057,305)	(1,988,255)
Net Cash Provided (Used) by Operating Activities		1,917,701		1,572,665		(8,850,882)		(8,867,679)		(6,933,181)	(7,295,014)
Cash Flows from Noncapital Financing Activities:											
Transfers In from Other Funds		-		-		10,966,327		9,725,804		10,966,327	9,725,804
Net Cash Flows from Noncapital Financing Activities	_	-		-		10,966,327		9,725,804		10,966,327	9,725,804
Cash Flows from Capital and Related Financing Activities	5:	(1.004.400)		(4 000 500)		(4.000.440)		(100.010)		(0.500.000)	(1.100.105)
Acquisition and Construction of Capital Assets		(1,601,193)		(1,003,523)		(1,989,113)		(192,642)		(3,590,306)	(1,196,165)
Net Cash Used by Capital and Related Financing Activities		(1,601,193)		(1,003,523)		(1,989,113)		(192,642)		(3,590,306)	(1,196,165)
		(1,001,130)	• •	(1,000,020)		(1,303,113)		(132,042)		(3,330,300)	(1,130,103)
Cash Flows from Investing Activities:											
Interest on Investments		58,618		59,900		39,929		38,404		98,547	98,304
Net Increase in Cash and Cash Equivalents		375,126		629,042		166,261		703,887		541,387	1,332,929
Cash, Cash Equivalents and Restricted Cash, July 1	_	7,705,866		7,076,824		5,233,398		4,529,511		12,939,264	11,606,335
Cash, Cash Equivalents and Restricted Cash, June 30	\$	8,080,992	\$	7,705,866	\$	5,399,659	\$	5,233,398	\$	13,480,651 \$	12,939,264
Reconciliation of Operating Income/(Loss) to Net Cash Provided (Used) by Operating Activities:											
Operating Income (Loss)	\$	652,422	\$	467,234	\$	(11,062,982)	\$	(12,024,682)		(10,410,560) \$	(11,557,448)
Adjustments to Reconcile Operating Income (Loss) to	•	,	•	,	•	(,,	•	(,,		(,,,, .	(11,007,110)
Net Cash Provided (Used) by Operating Activities:											
Depreciation		1,153,949		1,241,603		1.924.328		2,662,796		3,078,277	3,904,399
Effect of Changes in Operating Assets and Liabilities in	:										
Accounts Receivable		956		6,594		(10)		(1,209)		946	5,385
Due from County Government		(209,408)		2,333		-		-		(209,408)	2,333
Inventories, at Cost		(16,259)		(12,287)		17,297		(9,168)		1,038	(21,455)
Accounts Payable		50,753		76,965		(1,305)		134,228		49,448	211,193
Accrued Salaries and Benefits		19,822		64,852		93,125		33,756		112,947	98,608
Compensated Absences		-		16,627		16,229		(15,985)		16,229	642
Net Pension Obligation		121,412		44,957		227,469		95,881		348,881	140,838
Net Other Post Employment Obligations		25,940		44,619		64,979		141,686		90,919	186,305
Revenue Collected in Advance	_	118,114		(380,832)		(130,012)		115,018		(11,898)	(265,814)
Total Adjustments		1,265,279	_	1,105,431		2,212,100		3,157,003		3,477,379	4,262,434
Net Cash Provided (Used) by Operating Activities	\$	1,917,701	\$	1,572,665	\$	(8,850,882)	\$	(8,867,679)	\$	(6,933,181) \$	(7,295,014)



## Tucker Road Playground INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the consolidated financing of certain goods or services provided to other Commission funds on a cost-reimbursement basis.

## Capital Equipment Funds

The Montgomery County Capital Equipment Fund is used to account for the acquisition of equipment through the use of tax exempt financing and the leasing of the equipment to other Commission funds.

## Executive Building Fund

The Executive Building Fund is used to account for the cost of operating the Executive Office Building in Prince George's County and was used to account for the renovation costs of that building which was acquired in February of 1992.

## Employee Benefits Funds

The Employee Benefits Funds are used to account for the costs related to employees' life and health insurance coverage, and the flexible spending program.

## Risk Management Fund

The Risk Management Funds are used to account for the activity related to general liability, property damage, and workers compensation.

## Commission Wide Initiatives Fund

The Commission Wide Initiatives Fund is used to account for the acquisition of equipment through the use of tax exempt financing for certain projects which benefit the entire Commission.

Schedule 7		Commission Total Wide IT June 30, Initiatives 2016	3,656,698 \$ 59,714,464 - 1,203,161 - 500,000 - 601,360 - 3,656,698 62,018,985	- 748,497 - 3286,613 - 15,657 - 15,657 - 15,657 - 15,657 - 15,657 - 15,657 - 15,657 - 14,256,974 - 4,544,166 - 76,294,959		8.527 44.197 107,598 603,016 570 2.961 116,695 650,164		236,284 1,291,359 6,232,002 3,025 6,232,002 49,657 52,475 52,475 52,475 239,309 7,633,535	- 12,372,053 26,644 19,105 526,164 17,9,730 968,476 198,835 113,893,337 438,144 21,526,872	15,096 89,777 22,615 134,495 37,711 224,272		887,468 14,275,974 3,297,538 40,918,005 4 185,006 \$ 55,133,979
NOI	VIDE FUNDS	Employee Benefits	15,738,958 \$ 1,119,002 601,360 17,459,320	- - - - - - -		14,552 206,418 971 221,941		262,170 2,065,828 35,272 20,791 20,791	6,432 30,546 325,288 362,266 2,746,327	31,564 47,285 78,849		14,856,085 14,856,085 \$
THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION Internal Service Funds Combining Statement of Net Position	COMMISSION WIDE FUNDS	Executive Building	\$ 2,242,128 <b>\$</b>	748,497 3,168,865 15,657 15,657 15,657 15,657 15,657 4,527 4,007,653		4,584 58,186 53,076 63,076		45,140 11,360 3,047 59,547	10,027 52,455 96,891 159,373 218,920	8,201 12,290 20,491		1,765,525 2,065,793 3,831,318 \$
( AND PLANN unds Net Position		CAS Capital Equipment	\$ 122,619 - - - 122,619	- 1,633,900 (979,106) 654,794 777,413				1,950 - - - 1,950	1,950	1 1		654,794 120,669 \$ 775,463 \$
ATIONAL CAPITAL PARK AND PLANN Internal Service Funds Combining Statement of Net Position	PRINCE GEORGE'S COUNTY	Risk Management	\$ 22,338,902 56,496 250,000 22,645,398	738,713 738,713 (738,713) 22,645,398		8,267 115,407 552 124,226		219,599 2,582,719 14,318 8,042 2,824,678	7,684,924 5,092 2,12,029 183,284 8,085,329 10,910,007	17,458 26,153 43,611		11,816,006 11,816,006
NATIONAL C Inter Combining	PRINCE GEOF	Capital Equipment	\$ 1,716,092 - - 1,716,092	36,748 5,500,222 (1,897,199) 3,639,781 5,355,873		ı ı ı		95,503   95,503	 	τ 4		3,639,781 1,620,589 \$ 5,260,370
MARYLAND-	MONTGOMERY COUNTY	Risk Management	\$ 12,230,312 27,663 250,000 - 12,507,975	123,590 (122,963) (122,963) 627 12,508,602		8,267 115,407 552 124,226		219,598 1,583,455 14,319 - 1,817,372	4,687,129 5,033 212,029 183,202 5,087,534 6,904,906	17,458 26,152 43,610		627 5,683,685 \$.5684,312
ТНЕ	MONTGOME	Capital Equipment	\$ 1,668,755 	81,000 27,898,807 (20,652,028) <u>7,327,779</u> 8,996,534		1 I I		211,115 - - - 211,115	211,115			7,327,779 1,457,640 \$ 8,785,419 \$
		ASETS	Current Assets: Equity in Pooled Cash and Investments Accounts Receivable Decounts County Government Deposits and Other Total Current Assets	Noncurrent Assets: Capital Assets: Land Buildings and Improvements Infrastructure Infrastructure Less-Accumulated Depreciation Total Assets (net of accumulated depreciation) Total Assets	DEFERRED OUTFLOWS OF RESOURCES	Changes in pension plan assumptions Difference boween projected and actual earnings on pension plan investments Difference boween expected and actual experience Total Deferred Outflows of Resources	LIABILITIES	Current Liabilities: Accounts Payable Current Portion of Claims Payable Accrued Salaries and Benefits Current Portion of Compensated Absences Revenue Collected in Advance Total Current Liabilities	Noncurrent Liabilities: Claims Payable - Net of Current Portion Compensated Absences - Net of Current Portion Net Other Post Employment Benefit Obligations Net Pension Liability Total Noncurrent Liabilities Total Liabilities DEFERRED INFLOWS OF RESOURCES	Changes in pension plan assumptions Difference beween expected and actual expenence Total Deferred Inflows of Resources	NET POSITION	Net Investment in Capital Assets Unrestricted Total Net Position

		THE MAI	RYLAND-NATION	THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION	K AND PLANNING	COMMISSION			Schodulo 8
		Combining	Statement of Re- For	Internal Service Funds Combining Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2016	Funds , and Changes in Fi ne 30, 2016	und Net Position			
	MONTGOM	MERY COUNTY	PRINCE GEOF	PRINCE GEORGE'S COUNTY		COMMISSION WIDE FUNDS	VIDE FUNDS		
	Capital Equipment	Risk Manage <b>me</b> nt	Capital Equipment	Risk Management	CAS Capital Equipment	Executive Building	Employee Benefits	Commission Wide IT Initiatives	Totał June 30, 2016
Upta any versilice. Charges for Services Claim Recoveries Total Operating Revenues	<pre>\$ 2,778,329 2,778,329</pre>	<pre>\$ 2,770,200 \$ 544,877 3,315,077</pre>	2,584,000 \$ 2,584,000 2,584,000	4,189,600 \$ 391,844 4,581,444	148,300 \$ 148,300	1,187,247 \$ - 1,187,247	33,436,474 \$ 33,436,474	673,704 \$ 673,704	47,767,854 936,721 48,704,575
Operating Expenses: Personal Services Supplies and Materials Other Contractual Services		399,798 31,052 340,097	- 15,023 -	399, 798 31,053 533 515	- 57,775	186,748 36,012	715,052 347.430	94,857 34,665	1,796,253 205,580 1 221 042
Claims Incurred Insurance	1 1	1,855,096 122,746	1 1	3,044,440 192,552	τI	. :	23,156,276 7,746,362	5 2	28,055,812 8,061,660
Other Services and Charges Depreciation Total Operating Expenses	31,500 1,664,879 1,696,379	408,447 1,252 3,158,488	89,757 703,042 807,822	376,277 4,577,635	63,454 171,737 292,966	344,347 165,984 733,091	323,740 32,288,860	824,844 188,017 1,142,383	2,462,366 2,894,911 44,697,624
Operating Income (Loss)	1,081,950	156,589	1,776,178	3,809	(144,666)	454,156	1,147,614	(468,679)	4,006,951
Nonoperating Revenues (Expenses): Interest Income Gain (Loss) on Disposal of Asset Total Nonoperating Revenues (Expenses)	4,253 136,583 140,836	42,451 42,451	4,793 - 4,793	74,759 74,759	293 (81,200) (80,907)	7,181 - 7,181	60,266 60,266	13,697 (16,192) (2,495)	207,693 39,191 246,884
Income (Loss) Before Contributions and Transfers	1,222,786	199,040	1,780,971	78,568	(225,573)	461,337	1,207,880	(471,174)	4,253,835
Contributions and Transfers In (Out) : Transfers Transfers (Out) Net Operating Transfers	200,342 (805,550) (605,208)		1 1	ı t I	1 1 1		3 4 3	(200,342) (200,342)	(805,550) (805,550)
Change in Net Position	617,578	199,040	1,780,971	78,568	(225,573)	461,337	1,207,880	(671,516)	3,448,285
Total Net Position, July 1, as restated Total Net Position, June 30	\$ 8,167,841 \$ 8,785,419	\$ 5,485,272 5,684,312 \$	3,479,399 5,260,370 \$	11,737,438 11,816,006 \$	1.001,036 775,463 \$	3,369,981 3,831,318 \$	13,648,205 14,856,085 \$	4,856,522 4,185,006 \$	51,745,694 55,193,979

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Schedule 9

## Combining Statement of Cash Flows - Internal Service Funds For the Year Ended June 30, 2016



Young men playing chess at Festival Day in Burtonsville

## FIDUCIARY FUNDS

Fiduciary Funds are used to account for assets held by the Commission in a trustee capacity or as an agent for employees, individuals, private organizations, other governmental units, and/or other funds.

## **Pension Trust Funds**

The Pension Trust Funds are used to account for activities related to benefits for retired employees. This includes all activities of the Employees' Retirement System including accumulation of resources for, and payment of, retirement annuities and/or other benefits and the administrative costs of operating the system. This also includes all activities related to the Commission's portion of medical costs of retirees.

## **Private Purpose Trust Funds**

The Private Purpose Trust Funds are used to account for funds whose principal and interest must be expended in accordance with their designated purposes.

## Agency Funds

The Agency Funds are used to account for funds where the Commission is merely acting in an agent capacity for another organization.

## Combining Statements of Net Position Fiduciary Fund Types June 30, 2016

PRIVATE PURPOSE

	đ	PENSION TRUST FUNDS	S		TRUST FUNDS		Ā	AGENCY FUNDS	
	Employees' Retirement	Other Post Employment Benefits	Total Pension Trust	Montgomery	Prince George's	Total Private Purpose		Prince	Total Agency
	Fund	Fund	Funds	County	County	I rust rungs	Montgomery	Ceorges	Funds
ASSETS									
Equity in Pooled Cash and Investments		\$ 1,220,333 \$	1,220,333 \$	9,876,876 \$	9,406,211 \$	19,283,087	\$ 1,157,183 \$	7,587 \$	1,164,770
Cash	22,229	I	22,229	ı	,	ı	•	,	1
Fixed Income Securities	205,713,476	13,787,563	219,501,039	ı	ı	ı	ı	I	ı
International Fixed Income Securities	3,560,907	•	3,560,907	ı	ı	ı	·	1	'
Venture Capital/Alternative Investments	73,242,760	•	73,242,760	'	ı	'		I	ı
Corporate Stock	323,720,189	•	323,720,189	ı	'	·	•	ı	I
International Corporate Stock	74,839,195	'	74,839,195	ı	ı	I	·	1	I
Real Estate Investments	67,750,239	832,055	68,582,294	ı	ı	•		I	I
Short Term Investments	29,510,641		29,510,641	ı	ı	ı	ı	ı	ı
Mutual Funds	•	33,358,534	33,358,534	ı	ı	I	,	,	ı
Collateral for Securities Lending									
Transactions	38,265,355	•	38,265,355	I	I	ı	ı	ı	,
Accounts Receivable	297,449	ı	297,449	I	ı	I	ı	ı	
Accrued Income on Investments	717,403	'	717,403	ı	'	'	•	1	
Land Held for Other Governments	•	ı	•	47,498,083	17,921,342	65,419,425	ŗ	,	
Other	51,800	ı	51,800		,	•	'	ı	'
Total Assets	817,691,643	49,198,485	866,890,128	57,374,959	27,327,553	84,702,512	1,157,183	7,587	1,164,770
LIABILITIES									
Investments Payable	1,397,489	•	1,397,489	•		•			ı
Accounts Payable	1,085,188	604,034	1,689,222	'	83	83	ı	ı	ı
Claims Payable		620,022	620,022	ı		,	'	ı	ı
Obligation for Collateral Received									
under Securities Lending Transactions	38,870,542		38,870,542	ı	•	I	ı	ı	I
Deposits	•	•	•	ı	1	ı	1,157,183	7,587	1,164,770
Total Liabilities	41,353,219	1,224,056	42,577,275	I	83	83	1,157,183	7,587	1,164,770
NET POSITION Assets Held in Trust for									
Land Held for Transfer	•	•		47,514,643	17,921,342	65,435,985	ı	I	ı
Pension Benefits	776,338,424	•	776,338,424	ł	'	•	ı	'	•
Other Postemployment Benefits	•	47,974,429	47,974,429	•	'	'	,	ı	ı
Other Purposes	'	'	·	9,860,316	9,406,128	19,266,444	ı	1	
Total Net Position	\$ 776,338,424 \$	\$ 47,974,429 \$	824,312,853 \$	57,374,959 \$	27,327,470 \$	84,702,429 \$	•	<del>ه</del> ۲	-

## Combining Statements of Changes in Net Position Fiduciary Fund Types For the Year Ended June 30, 2016

	I	đ	PENSION TRUST FUNDS	FUNDS			PRIV	PRIVATE PURPOSE TRUST FUNDS	
		Employees' Retirement	Other Post Employment Benefits	Ŧ		Montochuck		Prince Georgia	
	ł	Fund	Fund		Totals	County	tty .	County	Totals
ADDITIONS: Contributions: Employer Plan Members Private Donations Total Contributions	\$	27,191,305 6,418,154 - - - - - - - - - - - - -	\$ 15,812,653 - 2,522,481 - 18,335,134	*	43,003,958 6,418,154 2,522,481 51,944,593	\$	3,578 3,578	13,509 13,509 13,509	- - 17,087
Contributions from Commission Debt Service Funds Federal Grants - Medicare		3 8	1,034,165	2.	1,034,165	1,6	1,663,867 -	774	1,664,641
Investment Earnings: Interest Dividends Net increase/(decrease) in the Fair Value of Investments Total Investment Earnings Less Investment Advisory and Management Fees Net Income from investing Activities		7,105,900 2,144,205 (10,886,208) (1,636,103) (3,344,453) (4,980,556)	39 473,636 (2,246,931) (1,773,256) (1,773,256)	39 336 336 331) 331) 56)	7,105,939 2,617,841 (13,133,139) (3,409,359) (5,753,812)		28,868 28,868 28,868 28,868	29,044 29,044 29,044 29,044	57,912 57,912 57,912 57,912
Securities Lending Activity Securities Lending Income Securities Lending Fees Net Income from Securities Lending Activity		204,993 (75,963) 129,030		].]	204,993 (75,963) 129,030		       · ·	· ·   ·	1 1
Total Net Investment Income	I	(4,851,526)	(1,773,256)		(6,624,782)		28,868	29,044	57,912
r oral Additions and investment income Benefits Benefits Contributions Administrative expenses Other Total Deductions Change in Net Position Net Position - Ending Net Position - Ending	ا       ب <del>ن</del>	28,757,855 42,257,685 461,116 1,696,334 1,696,334 (15,657,202) 791,995,626 776,338,424	11, 399, 443 14, 289, 367 14, 289, 367 3, 306, 676 44, 667, 753 44, 667, 753 47, 974, 429		40,535,547,052 56,547,052 461,116 1,696,334 58,704,502 836,663,379 836,663,379 836,663,379	- 1,00 -	1,096,313 37,043 37,043 55,715,689 55,374,959 57,374,959 57,374,959	43,527 (78,308) (78,308) (78,308) (78,308) 121,635 27,205,835 27,205,835 \$	1,739,640 (41,265) (41,265) 1,780,905 82,921,524 84,702,429

Schedule 11

	Combining Statement For the Ye	Combining Statement of Changes in Assets and Liabilities Agency Funds For the Year Ended June 30, 2016	d Liabilities	Schedule 12
	July 1, 2015	Additions	Deductions	June 30, 2016
MONTGOMERY COUNTY FUND ASSETS Equity in Pooled Cash and Investments Total Current Assets	\$ 1,016,968 \$ 1,016,968	\$ 140,215 \$ 140,215	, , ,	\$ 1,157,183 \$ 1,157,183
LIABILITIES Deposits Total Current Liabilities	\$ 1,016,968 \$ 1,016,968	\$ 140,215 \$ 140,215	, , , ,	\$ 1,157,183 \$ 1,157,183
PRINCE GEORGE'S COUNTY FUND ASSETS Equity in Pooled Cash and Investments Total Current Assets	\$ 3,336 \$ 3,336	\$ 4,251 \$ 4,251	ч Ч	\$ 7,587 \$ 7,587
LiABILITIES Deposits Total Current Liabilities	\$ 3,336 \$ 3,336	\$ 4,251 \$ 4,251	, , , , , , , , , , , , , , , , , , , ,	\$ 7,587 \$ 7,587
TOTALS - ALL AGENCY FUNDS ASSETS Equity in Pooled Cash and Investments Total Current Assets	\$ 1,020,304 \$ 1,020,304	\$ 144,466 \$ 144,466	, , , , , , , , , , , , , , , , , , , ,	\$ 1,164,770 \$ 1,164,770
LIABILITIES Deposits Total Current Liabilities	\$ 1,020,304 \$ 1,020,304	\$ 144,466 \$ 144,466	ся ся С	\$ 1,164,770 \$ 1,164,770

120

## PART III

## STATISTICAL SECTION



**Montpelier Historic Landmark** 



## STATISTICAL SECTION

This part of The Maryland-National Capital Park and Planning Commission's (Commission) Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Commission's overall financial health.

## Contents

## Page

Financial Trends These schedules contain trend information to help the reader understand how the Commission's financial performance and well-being have changed over time.	124
Revenue Capacity	129
These schedules contain information to help the reader assess the Commission's most significant local revenue source, the property tax.	
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the Commission's current levels of outstanding debt and the Commission's ability to issue additional debt in the future.	133
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the Commission's financial activities take place.	137
Operating Information	140
These schedules contain service and infrastructure data to help the reader understand how the information in the Commission's financial report relates to the services the Commission provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year.

2012 2013 2014	611,517,276 \$ 653,877,083 \$ 693,097,777 \$ 736,481,893 \$ 246,549,209 255,869,413 2255,827,877 8 150,941,241 858,066,485 909,746,496 928,925,654 887,423,134	70, 761, 443         68, 756, 299         65, 025, 744         62, 315, 460           2,835, 118         4, 105, 493         5,596, 649         4, 303, 685           73, 596, 561         72, 861, 792         70, 622, 393         66, 619, 145	682.278.719 722.633.382 758.123.521 798.797.353 249.384.327 259.974.906 241.424.556 155.244.926 931.663.046 \$ 982.608.288 \$ 999.546.047 \$ 954.042.279 \$
2011	\$ 569,890,944 \$	72,823,330	642.714.274
	257,331,391	1,781,166	259.112.557
	827,222,335	74,604,496	\$ <u>901,826,831</u> \$
2010	\$ 536,147,424	75,033,816	611,181,240
	282,484,768	1,754,184	284,238,952
	818,632,192	76,788,000	\$ 895,420,192
2009	9 \$ 492,930,779	7 77,400,952	6 570,331,731
	9 282,047,368	7 1,855,610	5 283,902,978
	774,978,147	4 79,256,562	2 \$ 854,234,709
2008	7 \$ 456,767,669	1 79,384,327	8 536,151,996
	3 253,129,079	4 2,763,707	7 255,892,786
	0 709,896,748	5 82,148,034	5 792,044,782
2007	\$ 416,140,797	81,455,721	497,596,518
	201,822,613	3,881,454	205,704,067
	617,963,410	85,337,175	\$ <u>703,300,585</u>
	Governmental Activities:	Business-type Activities:	Primary Government:
	Net Investment in Capital Assets	Net Investment in Capital Assets	Net Investment in Capital Assets
	Unrestricted	Unrestricted	Unrestricted
	Subtotal Governmental Activities Net Position	Subtotal Business-type Actictivities Net Position	Total Government Net Position

(1) Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets; restricted; and unrestricted Net positions are considered restricted only when an external party places a restriction on how the resources may be used. FY14 was not restated per GASB 68.

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Net Position by Category (1) Last Ten Fiscal Years Entity-wide Basis

TABLE T-1

768,265,017 160,074,081 928,339,098

2016

62,832,510 4,445,974 67,278,484

831,097,527 164,520,055 995,617,582

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Change in Net Position Last Ten Fiscal Years Entity-wide Basis

Γ	2007	2008	2009	2010 Fisc	Fiscal Year 2011	2012	2013	2014	2015	2016
cyterimmerial Activities: General Government County Planning and Zoning Park Operations and Maintenance Recreation Programs Interest on Long-term Debt Subtotal Governmental Activities	<ul> <li>\$ 15,062,982</li> <li>\$ 15,062,982</li> <li>\$ 150,531</li> <li>\$ 145,957,331</li> <li>\$ 46,907,937</li> <li>\$ 5,693,542</li> <li>\$ 252,772,152</li> </ul>	<pre>\$ 17,397,550 1 48,649,825 165,753,521 52,688,859 5,902,190 290,391,945</pre>	18,875,258 60,370,641 181,359,243 68,011,470 5,211,728 333,828,340	<ul> <li>\$ 19,765,804</li> <li>58,695,074</li> <li>224,848,872</li> <li>68,427,714</li> <li>4,295,266</li> <li>376,032,730</li> </ul>	<ul> <li>\$ 18,965,709</li> <li>55,915,733</li> <li>232,698,656</li> <li>68,827,893</li> <li>3,830,828</li> <li>3830,238,839</li> </ul>	\$ 18,141,138 \$ 18,141,138 \$ 200,435,112 \$ 200,435,112 \$ 3,403,501 \$ 344,011,077	\$ 16,859,031 \$ 45,516,295 199,288,578 55,799,559 3,097,948 3,097,948	17,923,030 \$ 58,569,504 204,795,846 66,430,209 3,413,225 351,131,814	21,133,262 \$ 49,147,835 227,849,660 65,247,292 3899,873 367,277,822	18,943,664 57,308,580 243,036,037 50,263,579 4,048,509 373,600,369
Business-type Activities: Recreational and Cultural Facilities Total Government Expenses	28,861,349 281,633,501	30,626,723 321,018,668	30,899,133 364,727,473	30,924,994 406,957,724	30,999,452 411,238,291	31,821,425 375,832,502	29,529,919 350,091,330	31,055,261 382,187,075	30,963,611 398,241,433	30,424,060 404,024,429
Program Revenues Governmental Activities: County Planning and Zoning Park Operations and Maintenance Recreation Programs Subtotal Governmental Activities	6.452,620 29,883,255 12,445,128 48,781,003	4,737,677 46,784,958 12,452,371 63,975,006	4,677,020 26,817,082 13,533,938 45,028,040	3,490,317 30,605,467 13,125,268 47,221,052	4,018,192 33,309,195 13,778,536 51,105,924	6,720,072 25,600,847 14,393,407 46,714,326	6,427,774 32,345,050 14,253,411 53,026,235	3,684,750 38,430,533 15,447,503 57,562,846	5,009,943 51,261,581 14,594,279 70,865,803	4,665,238 50,130,304 15,308,306 70,103,848
Business-type Activities: Recreational and Cultural Facilities Total Government Program Revenues	19,705,376 68,486,379	18,078,627 82,053,633	18,269,548 63,297,588	18,722,911 65,943,963	18,994,769 70,100,693	20,615,539 67,329,865	19,955,060 72,981,295	19,857,218 77,420,064	19,404,116 90,269,919	21,913,505 92,017,353
Net Government Expenses	(213,147,122)	(238,965,035)	(301,429,885)	(341,013,761)	(341,137,598)	(308,502,637)	(277,110,035)	(304,767,011)	(307,971,514)	(312,007,076)
General Revenues and Other Changes in Net Position Governmental Activities Business-type Activities Total Primary Government	278,535,189 8,073,533 286,608,722	318,350,277 9,358,955 327,709,232	353,881,699 9,738,113 363,619,812	372,465,723 9,733,521 382,199,244	337,723,057 9,821,179 347,544,236	328,140,900 10,197,951 338,338,851	319,215,187 8,840,090 328,055,277	312,748,126 8,958,644 321,706,770	317,896,201 9,824,108 327,720,309	344,420,407 9,169,894 353,590,301
Change in Net Position Governmental Activities Business-type Activities Total Primary Government	74,544,040 (1,082,440) \$ 73,461,600	91,933,338 (3,189,141) \$ <u>88,744,197</u> \$	65,081,399 (2,891,472) 62,189,927	43,654,045 (2,468,562) \$	8,590,142 (2,183,504) 6,406,638	30,844,149 (1,007,935) \$ <u>29,836,214</u>	\$1,680,011 (734,769) \$ 50,945,242 \$	19,179,158 (2,239,399) 16,939,759 \$	21,484,182 (1,735,387) 19,748,795 \$	40,923,886 659,339 41,583,225

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-2

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ANNING	
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PARK	
CAPITAL	
ND-NATIONAL CAPITAL PARK AND PLAN	
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E MARYLA	
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Government Wide Revenues Last Ten Fiscal Years Entity-wide Basis

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Program Revenues Governmental Activities: County Planning and Zoning Charges for services Operating grants and contributions Total County Planning and Zoning	\$ 5,703,337 749,283 6,452,620	\$ 3,612,794 \$ 1,124,883 4,737,677	3,257,841 \$ 1,419,179 4,677,020	2,851,449 \$ 638,868 3,490,317	3,127,500 \$ 890,692 4,018,192	5,283,065 \$ 1,437,007 6,720,072	4,684,322 \$ 1,743,452 6,427,774	2,798,897 \$ 885,853 3,684,750	4,031,622 \$ 978,321 5,009,943	3,846,984 818,254 4,665,238
Park Operations and Maintenance Charges for services Operating grants and contributions Capital grants and contributions Total Park Operations and Maintenance	5,553,868 1,122,332 23,207,055 29,883,255	5,473,310 1,272,686 40,038,962 46,784,958	5,381,156 891,923 20,544,003 26,817,082	5,048,728 1,894,538 23,662,201 30,605,467	5,830,735 1,288,151 26,190,310 33,309,196	6,475,293 2,469,032 16,656,522 25,600,847	6,627,653 3,891,896 21,825,501 32,345,050	7,467,087 4,091,322 26,872,184 38,430,593	7,670,790 4,078,663 39,512,128 51,261,581	8,075,175 4,837,912 37,217,217 50,130,304
Recreation Programs Charges for services Operating grants and contributions Total Recreation Programs Total Governmental Activities	12,052,358 392,770 12,445,128 48,781,003	11,916,298 536,073 12,452,371 63,975,006	12,725,930 808,008 13,533,938 45,028,040	12,819,658 305,610 13,125,268 47,221,052	13,388,956 389,580 13,778,536 51,105,924	14,035,495 357,912 14,393,407 46,714,326	13,807,912 445,499 14,253,411 53,026,235	14,624,585 822,918 15,447,503 57,562,846	14,259,526 334,753 14,594,279 70,865,803	14,986,083 322,223 15,308,306 70,103,848
Business-type Activities: Recreational and Cultural Facilities Charges for services Operating grants and contributions Capital grants and contributions Total Recreational and Cultural Facilities	19,286,008 145,596 272 19,705, <u>376</u>		18,177,611 91,937 - 18,269,548	18,572,911 150,000 - 18,722,911	18,992,169 2,600 18,994,769	20,284,112 331,427 20,615,539	19,943,177 11,883 - 19,955,060	19,790,531 66,687 19,857,218	19,404,116 - - 19,404,116	20,018,525 - 21,913,505
Total Government Program Revenues <u>General Revenues and Other Changes in Net Position</u> Governmental Activities Unrestricted Investment Eamings Transfers Total Governmental Activities	<ul> <li>68,486,379</li> <li>68,486,379</li> <li>272,927,451</li> <li>13,361,838</li> <li>77,754,100)</li> <li>278,535,189</li> </ul>	\$ 82,053,633         \$           82,053,633         \$           13,613,140         \$           13,601,237         \$           318,350,277         \$	63,297,588 \$ 63,297,588 \$ 354,329,523 \$ 9,152,076 (9,599,900) 353,881,699	65,943,963 \$ 65,943,963 \$ 380,067,118 \$ 2,097,505 (9,698,900) 377,505 3772,465,723	70,100,693 \$ 345,841,894 \$ 1,670,713 (9,789,550) 337,723,057	67,329,865 \$ 336,318,601 \$ 1,971,299 (10,149,000) 328,140,900	72,981,295 \$	77,420,064 \$ 320,703,674 \$ 966,672 (8,922,220) 312,748,126	90,269,919 \$, 326,435,823 \$ 1,186,182 (9,725,804) 317,896,201	92,017,353 352,283,467 1,208,287 (9,071,347) 344,420,407
Business-type Activities Unrestricted Investment Earnings Transfers Total Business-type Activities Total Primary Government	319,433 7,754,100 8,073,533 <b>8</b> 286,608,722 <b>1</b>	294,855 9,064,100 9,358,955 \$ 327,709,232 \$	138,213 9,599,900 9,738,113 363,619,812 \$	34,621 9,698,900 9,733,521 382,199,244 \$	31,629 9,789,550 9,821,179 347,544,236	48,951 10,149,000 10,197,951 338,338,851 \$	14,190 8,825,900 8,840,090 328,055,277 \$	36,424 8,922,220 8,958,644 3,21,706,770 \$	98,304 9,725,804 9,824,108 327,720,309 \$	98,547 9,071,347 9,169,894 353,590,301

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-3

							NOICE		Toble T A
			та Ц	nd Balances c Last Tei iodified accruá	Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)	° (			abe
	1 1	2007		2008	2009				
General Fund Reserved	÷	19,064,712	بې م	21,618,725 \$	31,406,415				
Unreserved, reported in: Montgomery Administration Account Montromery Park Account		2,870,039 7 240 864		2,149,543 10 702 580	3,133,034 7 548 971				
Prince George's Administration Account		15,888,797		18,658,565	14,420,070				
Prince George's Park Account Prince George's Recreation Account		54,213,314 23,875,520		64,078,004 33,487,704	56,642,003 30,404,917				
Total General Fund		123,153,246	15(	150,695,121	143,555,410				
All Other Govenmental Funds Reserved		27,311,293	ĬĨ.	25,013,746	29,845,493				
Unreserved (deficit), reported in: Special Deviance Funds		000 101 0		6 007 786	5 340 030				
Special Revenue Funds Capital Projects Funds		9,421,909 40,535,220	ő	0,392,700 69,407,232	3,340,039 110,264,080				
Total All Other Governmental Funds		77,268,422	10	101,413,764	145,449,612				
Total All Governmental Funds	φ	200,421,668	\$ 25	252,108,885 \$	289,005,022				
		2010		2011	2012	2013	2014	2015	2016 (1)
General Fund Committed	\$	20,087,780	ў Ф	24,964,873 \$	22,569,621 \$	40,161,623 \$	34,526,773 \$		\$ 44,020,683
Assigned Unassigned		16,343,650 99,092,516	÷.0	19,271,830 92,831,681	4,539,255 135,512,477	45,483,383 157,066,229	43,892,210 131,532,584	10,096,236 141_069_582	7,617,518 173.398.306
Total General Fund		135,523,946	13	137,068,384	162,621,353	242,711,235	209,951,567	189,260,702	225,036,507
All Other Govenmental Funds Nonspendable		,		,				441,934	709,067
Restricted		23,712	•	6,372,978	4,721,415	3,012,510	35,891,912	10,801,732	11,520,094
Committed Assignment		46,032,175 131 465 297	4 5	47,780,344 120 601 078	41,712,327 121 437 924	44,051,299 53 020 056	58,578,055 45 053 357	73,077,026 30 805 040	90,931,936 13 170 838
Unassigned		(11.055.627)	1 C	(17,525,176)	(20,735,656)	(21,738,490)	(21,538,004)	(28,741,034)	(35,701,052)
Total All Other Governmental Funds		166,465,557	16	166,229,224	147,136,010	79,246,275	117,985,320	95,475,598	80,639,883
Total All Governmental Funds	\$	301,989,503	Ś	303,297,608 \$	309,757,363 \$	321,957,510 \$	327,936,887 \$	284,736,300	\$ 305,676,390

(1) The increase in 2016 total governmental fund balance in comparison with the prior year is explained in Management's Discussion and Analysis.

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

T-5	
TABLE	

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accruat basis of accounting)

		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Revenues											-
Property Taxes	¢	273,443,221 \$	313,628,421 \$	353,966,263 \$	380,292,455 \$	345,254,763 \$	337,691,448 \$	326,432,203 \$	320,991,095 \$	326,780,905 \$	351,693,057
Intergovernmental		20,395,468	38,609,800	17,411,704	20,281,231	27,617,494	18,129,050	23,361,183	24,926,111	29,264,973	36,293,326
Charges for Services		13,302,886	11,457,579	11,572,219	11,024,346	11,614,064	14,395,378	13,876,989	12,690,918	13,785,655	14,240,682
Rentals and Concessions		8,872,522	8,977,209	9,017,218	8,929,134	9,759,475	10,102,872	10,381,093	11,274,636	11, 118, 577	11,873,440
Interest		10,582,784	10,996,141	7,565,096	1,816,538	1,421,095	1,723,915	312,015	845.032	985,395	1.000.594
Miscellaneous		2,004,402	1,749,098	3,666,197	3,260,261	1,321,762	2,239,456	1,665,051	2.029,981	2.049.264	3,395,932
Total Revenues		328,601,283	385,418,248	403,198,697	425,603,965	396,988,653	384,282,119	376,028,534	372,757,773	383,984,769	418,497,031
Evnanditurae											
General Government		15 307 979	16 809 827	18 355 N98	18 7ED 282	16 900 334	17 286 400	16 RRR 747	17 915 857	20 711 512	18 260 180
Planning and Zoning		30 453 463	A7 002 136	57 130 743	56 761 002	51 677 579	53 ADD 274	AE 421 142	50 145 500	40 366 3E4	EE 400 222
Park Onerations and Maintenance		121 788 561	148 112 743	162 BD3 732	201,163,797	185 124 386	168 000 077	176 AED 196	101 014 322	40,000,204	20,439,233
		45 466 125	51 245 007	66.011.514	66.071.567	64 079 717	63 824 544	55 118 442	735 440 161	E4 802 563	EU 001039
Contributions		1 269 884	662 451	859 223	1 012 532	943 482	21 125		100121100	1 465 716	1 664 641
Debt Service											
Principal		11,630,000	13.131.800	13.705.849	13.181.597	14.172.757	11.999.335	11.719.539	10.741.975	12.094.850	10.433.171
Interest		5,321,528	5,504,890	5.065.685	4.223.697	3,888,860	3.361.761	3 218 877	2 984 223	3 687 985	3 252 466
Other Debt Service Costs		258,155	87.937	178,835	113.412	(95.874)	427,602	10,860	539 209	30.197	435 015
Capital Projects		39.382.789	40,868,140	37.968.742	41.632.678	49.199.758	59.679.383	46.159.542	49.513.661	65.106.465	67 476 263
Total Expenditures		289,878,484	324,416,931	362,088,421	402,920,584	385,890,998	379,081,501	354,997,336	400,297,134	417,467,474	423,212,042
Other Financing Sources (Uses)				000 010 1							
Proceeds from General Ubligation Bonds		13,600,000	17,300,000	5,250,000	- 000 000	,	10,500,000	•	40,565,000	\$	31,500,000
relation bortus issued		- 000 880		0,400,000	14,060,000	ŧ	10,425,000	,	1	•	000,616,21
Premiums on Ronds Issued		002 200		381 617	769 574	• •	2 614 073	: 1	- 1 870 807		3 055 202
Payment to Refunding Bond Escrow Account		200		(8.650.856)	(14.849.574)	1	(18 130 936)	. 1			(14 041 382)
Transfers In		46.882.822	54.409.188	84.117.596	62.185.114	41.616.423	28.262.071	66 307 473	38 972 506	33 406 016	43 733 117
Transfers Out		(54,636,922)	(63,723,288)	(93.717.496)	(71.884.014)	(51.405.973)	(38.411.071)	(75, 133, 373)	(47.894.726)	(43, 131, 820)	(51.998.914)
Total Other Financing Sources (Uses)		6,223,609	(9,314,100)	(4,214,139)	(9,698,900)	(9,789,550)	1,259,137	(8,825,900)	33,513,587	(9,725,804)	25,663,023
Net Change in Fund Balances		44,946,408	51,687,217	36,896,137	12,984,481	1,308,105	6,459,755	12,205,298	5,974,226	(43,208,509)	20,948,012
Beginning Fund Balance	•	I	200,421,668	252,108,885	289,005,022	301,989,503	303,297,608	309,757,363	321,962,661	327,936,887	284,728,378
Ending Fund Balance	بم م	200,421,668 \$	252,108,885 \$	289,005,022 \$	301,989,503 \$	303,297,608 \$	309,757,363 \$	321,962,661 \$	327,936,887 \$	284,728,378 \$	305,676,390
Debt Service as a Percentage of Noncapital Expenditures		6.77%	6.56%	5.86%	4.84%	5.20%	4.72%	4.79%	3.89%	4.43%	3.79%

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-6

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Assessed and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

## (Dollars in Thousands)

## MONTGOMERY COUNTY

Total (2) Assessed Value	To Total	Assessed Estimated Estimated	Value Actual Value Actual Value
	Total	Direct Asse	Tax Rate Va
Personal Property (1)	Assessed/ 1	Estimated	Actual Value Ta:
	Total	Direct	Tax Rate /
Real Property		Estimated	Actual Value
Real I		Assessed	Value
		Fiscal	Year

% Actual Value Estimated 87.86 88.95 86.08 93.58 91.84 To Total 98.14 98.92 97.99 96.91 95.23 72,327,750 85,132,349 79,191,593 83,358,932 102,973,618 98,933,553 79,374,539 105,284,234 86,147,960 77,294,958 Actual Value Estimated ω 78,518,921 75,744,055 76,747,781 79,385,919 63,544,195 75,728,883 88,636,874 98,521,803 90,863,504 84,542,285 Assessed Value ω Tax Rate 2.312 2.327 2.294 2.272 2.000 2.000 2.283 2.268 Direct 2.278 2.372 Total ω 2,772,044 2,734,464 2,743,679 2,741,339 2,731,339 2,731,340 2,884,495 2,966,106 2,827,545 2,888,299 2,987,437 Actual Value Assessed/ Estimated θ Tax Rate 0.924 0.915 0.907 0.900 0.905 0.903 0.902 0.945 0.897 Direct Total ю 69,500,205 82,244,050 99,986,181 102,512,190 96,199,089 83,404,281 74,563,618 76,307,098 80,392,826 76,633,200 Actual Value Estimated ю 95,749,759 88,129,040 73,012,715 73,863,286 60,716,650 81,798,606 75,777,582 72,840,584 85,649,437 76,419,813 Assessed Value ю Fiscal 2007 2008 2009 2011 2011 2013 2015 2015 2015 Year

For personal property, the assessed value and estimated value are the same.
 Total includes real property, business personal property, public utility operating property and

domestic shares.

Note:

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THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMIS
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TABLE T-7

Property Tax Rates - Direct and Overlapping Governments Last Ten Fiscal Years

M-NCPPC TAXES

## MONTGOMERY COUNTY (1)

0.0170/0.0430 0.0560/0.1400 0.0267/2.2873 0.0010/0.0030 0.0740/0.1860 0.9207/2.2873 0.0180/0.0450 0.0152/0.1380 0.0010/0.0025 0.017/2/0.1855 0.9116/2.2643 0.017/2.2643 0.012/2.2643 0.0012/2.2643 0.012/2.2643 0.022/2.26/2.26/2.26/22/2.2643 0.022/2.26/23/20/2.26/23/20/2.26/23/2.26/23/20/20/20/20/20/20/20/20/20/20/20/20/20/	Total \$ 0.9020/2.2440 0.9020/2.2410 0.9040/2.2470 0.9040/2.2470 0.9470/2.3570 0.9900/2.4630 1.0080/2.4630 0.9907/2.4630 0.9967/2.4498 0.9858/2.4498	County-wide Property Taxes Within County \$ 0.8240/2.0480 0.8240/2.0460 0.8290/2.0590 0.8250/2.0740 0.8810/2.1910 0.8810/2.1910 0.9170/2.2800 0.9360/2.3280 0.9360/2.3280 0.9360/2.2873 0.9116/2.2643	Total 0.0780/0.1960 0.0780/0.1960 0.0730/0.1950 0.0690/0.1730 0.0660/0.1660 0.0660/0.1660 0.0730/0.1830 0.0720/0.1810 0.0720/0.1855 0.0742/0.1855	<del>ω</del>	Advance Land Acquisition \$ 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030 0.0010/0.0030	Park Operations 0.0570/0.1430 0.0580/0.1450 0.0580/0.1320 0.0550/0.1250 0.0480/0.1250 0.0480/0.1250 0.0480/0.1350 0.0540/0.1350 0.0552/0.1380	↔	Administration 0.0200/0.0500 0.0190/0.0470 0.0190/0.0470 0.0180/0.0430 0.0170/0.0430 0.0180/0.0450 0.0180/0.0450 0.0180/0.0450 0.0180/0.0450	↔ 	Fiscal Year 2007 2008 2010 2011 2011 2011 2011 2011 2011
		County-wide			PRINCE GEORGE'S COUNTY (1)					
	1.0080/2.5090	0.9360/2.3280	0.0720/0.1810		0.0010/0.0030	0.0530/0.1330		0.0180/0.0450		2014
0.0180/0.0450 0.0530/0.1330 0.0010/0.0030 0.0720/0.1810 0.9360/2.3280	0.9900/2.4630	0.9170/2.2800	0.0730/0.1830		0.0010/0.0030	0.0540/0.1350		0.0180/0.0450		2013
0.0180/0.0450         0.0540/0.1350         0.0010/0.0030         0.0720/0.1830         0.9360/2.3280           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1810         0.9360/2.3280	0.9470/2.3570	0.8810/2.1910	0.0660/0.1660		0.0010/0.0030	0.0480/0.1200		0.0170/0.0430		2012
0.0170/0.0430         0.0480/0.1200         0.0010/0.0030         0.0660/0.1660         0.8810/2.1910         0.0           0.0180/0.0450         0.0530/0.1350         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800         0           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1810         0.9360/2.3280         0	0.9040/2.2470	0.8430/2.0940	0.0610/0.1530		0.0010/0.0030	0.0450/0.1120		0.0150/0.0380		2011
0.0150/0.0380         0.0450/0.1120         0.0010/0.0030         0.0610/0.1530         0.8430/2.0940         0           0.0170/0.0430         0.0480/0.1200         0.0010/0.0030         0.0660/0.1660         0.8810/2.1910         0           0.0180/0.0450         0.0530/0.1350         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800         0           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.07720/0.1810         0.9360/2.3280         0	0.9040/2.2470	0.8350/2.0740	0.0690/0.1730		0.0010/0.0030	0.0500/0.1250		0.0180/0.0450		2010
0.0180/0.0450         0.0500/0.1250         0.0010/0.0030         0.0690/0.1730         0.8350/2.0740         0           0.0150/0.0380         0.0450/0.1120         0.0010/0.0030         0.0610/0.1530         0.8430/2.0940         0           0.0170/0.0430         0.0480/0.1200         0.0010/0.0030         0.0660/0.1660         0.8810/2.1910         0           0.0180/0.0450         0.0540/0.1350         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800         0           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0730/0.1810         0.9360/2.3280         0	0.9020/2.2410	0.8290/2.0590	0.0730/0.1820		0.0010/030	0.0530/0.1320		0.0190/0.0470		2009
0.0190/0.0470         0.0530/0.1320         0.0010/0.0030         0.0730/0.1820         0.8290/2.0590           0.0180/0.0450         0.0560/0.1250         0.0010/0.0030         0.0690/0.1730         0.8350/2.0740           0.0150/0.0380         0.0460/0.120         0.0010/0.0030         0.0610/0.0330         0.8430/2.0940           0.0170/0.0430         0.0480/0.1200         0.0010/0.0030         0.0660/0.1530         0.8430/2.0940           0.0180/0.0450         0.0540/0.1350         0.0010/0.0030         0.0710/0.0330         0.07170/0.1530         0.8430/2.1910           0.0180/0.0450         0.0540/0.1350         0.00110/0.0030         0.0710/0.0330         0.07170/0.1830         0.9170/2.2800           0.0180/0.0450         0.0530/0.1330         0.00110/0.0030         0.0720/0.1810         0.9360/2.3280	0.9020/2.2410	0.8240/2.0460	0.0780/0.1950		0.0010/0.0030	0.0580/0.1450		0.0190/0.0470		2008
0.0190/0.0470         0.0580/0.1450         0.0010/0.0030         0.0780/0.1950         0.8240/2.0460           0.0190/0.0470         0.0530/0.1320         0.0010/0.0030         0.0730/0.1820         0.8290/2.0590           0.0180/0.0450         0.0560/0.1730         0.08260/0.1730         0.8250/2.0740           0.0150/0.0380         0.0560/0.1730         0.8250/2.0740           0.0170/0.0430         0.0660/0.1730         0.8430/2.0940           0.0170/0.0430         0.0660/0.1730         0.8430/2.0940           0.0170/0.0430         0.0510/0.1660         0.8430/2.1910           0.0170/0.0450         0.0540/0.1350         0.00110/0.0030         0.0730/0.1660         0.8430/2.1910           0.0180/0.0450         0.0540/0.1350         0.00110/0.0030         0.07730/0.1830         0.9170/2.2800           0.0180/0.0450         0.0530/0.1330         0.00110/0.0030         0.07720/0.1810         0.9360/2.3280	\$ 0.9020/2.2440	\$ 0.8240/2.0480	0.0780/0.1960	φ		0.0570/0.1430	φ	0.0200/0.0500	\$	2007
\$         0.0200/0.0500         \$         0.0570/0.1430         \$         0.0010/0.0030         \$         0.0780/0.1960         \$         0.8240/2.0480           0.0190/0.0470         0.0580/0.1450         0.0010/0.0030         \$         0.0780/0.1950         \$         0.8240/2.0480           0.0190/0.0470         0.0580/0.1450         0.0010/0.0030         \$         0.0780/0.1950         \$         0.8240/2.0460           0.0190/0.0470         0.0530/0.1320         0.0010/0.0030         0.07730/0.1820         0.8290/2.0590         0.8290/2.0590           0.0180/0.0450         0.0550/0.1250         0.0010/0.0030         0.0010/0.0030         0.0690/0.1730         0.8350/2.0740           0.0150/0.0430         0.0540/0.1120         0.0010/0.0030         0.0010/0.0030         0.0660/0.1530         0.8430/2.0940           0.0180/0.0450         0.0540/0.1320         0.0010/0.0030         0.0660/0.1530         0.9810/2.1910           0.0180/0.0450         0.0540/0.1330         0.0010/0.0030         0.0720/0.1650         0.9360/2.3280           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1810         0.9360/2.3280           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1810         0.9360/2.3280	Total	Within County	Total		Acquisition	Operations		Administration	]	Year
Administration         Operations         Acquisition         Total         Within County           \$ 0.0200/0.0500         \$ 0.0570/0.1430         \$ 0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0480           \$ 0.0190/0.0470         0.0580/0.1450         0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0460           0.0190/0.0470         0.0530/0.1250         0.0010/0.0030         0.0780/0.1950         0.8240/2.0460           0.0180/0.0450         0.0560/0.1250         0.0010/0.0030         0.07730/0.1320         0.82350/2.0740           0.0150/0.0380         0.0560/0.1120         0.0010/0.0030         0.0010/0.0030         0.0730/0.1730         0.8430/2.0940           0.0150/0.0450         0.0460/0.1200         0.0010/0.0030         0.0010/0.0030         0.0660/0.1730         0.8430/2.1910           0.0180/0.0450         0.0550/0.1330         0.0010/0.0030         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1830         0.9170/2.2800		Taxes			Land	Park				Fiscal
Park         Land         Taxes           Administration         Operations         Coperations         Total         Within County           \$ 0.0200/0.0500         \$ 0.0570/0.1430         0.0010/0.0030         \$ 0.0780/0.1960         \$ 0.8240/2.0460           \$ 0.0190/0.0470         0.0580/0.1450         0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0460           0.0190/0.0470         0.0530/0.1250         0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0460           0.0180/0.0450         0.0550/0.1250         0.0010/0.0030         0.07730/0.1950         0.8250/2.0740           0.0180/0.0450         0.0560/0.1120         0.0010/0.0030         0.07730/0.1950         0.8430/2.0940           0.0180/0.0450         0.0540/0.1120         0.0010/0.0030         0.0660/0.1730         0.8430/2.1910           0.0180/0.0450         0.0530/0.1350         0.0010/0.0030         0.0730/0.1830         0.9360/2.3280           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0730/0.1830         0.9360/2.3280           0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1830         0.9360/2.3280		Property			Advance					
Advance         Advance         Property           Administration         Derations         Land         Taxes           Administration         Operations         0.0570/0.1430         S 0.0070/0.0030         Nithin County           \$ 0.0200/0.0500         0.0580/0.1450         0.0010/0.0030         S 0.0780/0.1950         S 0.8240/2.0460           \$ 0.0190/0.0470         0.0530/0.1450         0.0010/0.0030         S 0.0780/0.1950         0.8240/2.0460           \$ 0.0190/0.0470         0.0530/0.1320         0.0010/0.0030         S 0.0780/0.1950         0.8240/2.0460           \$ 0.0180/0.0470         0.0530/0.1250         0.0010/0.0030         0.0730/0.1820         0.8250/2.0740           \$ 0.0150/0.0450         0.0550/0.1120         0.0010/0.0030         0.0669/0.1730         0.8430/2.0460           \$ 0.0170/0.0450         0.0540/0.1320         0.0010/0.0030         0.0730/0.1530         0.8430/2.0460           \$ 0.0170/0.0450         0.0540/0.1320         0.0010/0.0030         0.0730/0.1530         0.8430/2.0460           \$ 0.0180/0.0450         0.0540/0.1350         0.0010/0.0030         0.0730/0.1610         0.9810/2.1910           \$ 0.010/0.0030         0.010/0.0030         0.0730/0.1810         0.9360/2.2800           \$ 0.0180/0.0450         0.0530/0.1330         0.0010/0		County-wide								
Advance         Advance         County-wide           Administration         Park         Land         Property           Administration         Operations         0.0570/0.1430         X cquisition         Taxes           \$ 0.0200/0.0500         \$ 0.0570/0.1430         \$ 0.0010/0.0030         \$ 0.0780/0.1960         \$ 0.8240/2.0480           \$ 0.0190/0.0470         0.0530/0.1450         0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0480           \$ 0.0180/0.0470         0.0530/0.1120         0.0010/0.0030         \$ 0.0780/0.1950         0.8240/2.0480           \$ 0.0180/0.0470         0.0530/0.1120         0.0010/0.0030         \$ 0.0780/0.1950         0.8230/2.0590           \$ 0.0180/0.0450         0.0560/0.1120         0.0010/0.0030         0.0730/0.1820         0.8350/2.0740           \$ 0.0180/0.0450         0.0540/0.1120         0.0010/0.0030         0.0730/0.1820         0.8330/2.0940           \$ 0.0180/0.0450         0.0540/0.1330         0.0010/0.0030         0.0730/0.1830         0.9360/2.1910           \$ 0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0730/0.1830         0.9170/2.2800           \$ 0.0180/0.0450         0.0530/0.1330         0.0010/0.0030         0.0720/0.1810         0.9360/2.1810										

Fiscal				Park			Advance Land			Property Taxes	
Year	I	Administration		Operations		Recreation	Acquisition		Total	Within County	Total
2007	φ	0.0466/0.1165 \$	<i>ب</i> م	0.1719/0.4298	φ	0.0592/0.1480	\$ 0.0013/0.0032	φ	0.2790/0.6975	\$ 1.1165/2.7916	\$ 1.3955/3.4891
2008		0.0466/0.1165		0.1719/0.4298		0.0592/0.1480	0.0013/0.0032		0.2790/0.6975	1.1069/2.8069	1.3859/3.5044
2009		0.0466/0.1165		0.1719/0.4298		0.0592/0.1480	0.0013/0.0032		0.2790/0.6975	1.0986/2.7740	1.3776/3.4715
2010		0.0466/0.1165		0.1719/0.4298		0.0592/0.1480	0.0013/0.0032		0.2790/0.6975	1.0915/2.7524	1.3705/3.4499
2011		0.0466/0.1165		0.1719/0.4298		0.0592/0.1480	0.0013/0.0032		0.2790/0.6975	1.0918/2.4800	1.3708/3.1775
2012		0.0466/0.1165		0.1719/0.4298		0.0605/0.1512	0.0000/0.0000		0.2790/0.6975	1.0974/2.4800	1.3764/3.1775
2013		0.0541/0.1353		0.1544/0.3860		0.0705/0.1762	0.000.0/0000.0		0.2790/0.6975	1.0948/2.7630	1.3738/3.4605
2014		0.0541/0.1353		0.1544/0.3860		0.0705/0.1762	0.0000.0/0000.0		0.2790/0.6975	1.0891/2.7484	1.3681/3.4459
2015		0.0541/0.1353		0.1544/0.3860		0.0705/0.1762	0.000.0/0000.0		0.2790/0.6975	1.0939/2.7580	1.3729/3.4555
2016		0.0566/0.1415		0.1594/0.3985		0.0780/0.1950	0.0000/0/0000		0.2940/0.7350	1.3711/2.8523	1.6651/3.5873
Note:		Rates are per \$100 of assessed valuation. (1) Rates shown are for Real/Personal.	f as: for F	sessed valuation. 3eal/Personal.							

### Principal Taxpayers

### Current Fiscal Year and Nine Years Ago

## MONTGOMERY COUNTY

	_	2	2016			2	007	
Taxpayer	-	Total Assessment	Rank	Percentage of Total Assessed Valuation		Total Assessment	Rank	Percentage of Total Assessed Valuation
Potomac Electric Power Company	\$	825,783,493	1	0.47	%\$	705,060,996	1	0.54 %
Federal Realty Investment Trust		577,517,398	2	0.33		-	-	-
Washington Metropolitan Area Transit Authority		352,330,267	3	0.20		-	-	-
Verizon - Maryland		336,926,560	4	0.19		670,608,660	2	0.52
Montgomery Mali LLC		335,389,300	5	0.19		335,367,236	3	0.26
Street Retail Inc.		299,542,445	6	0.17		-	-	-
Chevy Chase Land Co		298,395,235	7	0.17		213,530,560	5	0.16
Washington Gas Light Company		277,048,240	8	0.16		229,028,830	4	0.18
WP Project Developer LLC		254,225,902	9	0.15		-	-	-
Wheaton Plaza Reg Shopping Center		226,272,500	10	0.14		174,942,430	8	0.13
Mirant Mid-Atlantic LLC		-	-	-		198,571,702	6	0.15
7501 Wisconsin Ave LLC		-	-	-		198,508,332	7	0.15
Bryant F. Foulger, Trustee		-	-	-		174,503,400	9	0.13
Camalier, Anne D et al, Trustee	_	-	-		_	172,456,415	10	0.13
Total	\$_	3,783,431,340		2.17	% \$	3,072,578,561		2.37 %
Total Assessable Base	\$_	174,060,795,069		100.00	% \$_	129,659,725,668		100.00_%

## PRINCE GEORGE'S COUNTY

	_	2	2016			2	007	
Taxpayer	_	Total Assessment	Rank	Percentage of Total Assessed Valuation		Total Assessment	Rank	Percentage of Total Assessed Valuation
Potomac Electric Power Company	\$	605,735,180	1	0.77	%\$	410,699,262	2	0.65 %
Gaylord National, LLC		568,000,000	2	0.72		-	-	-
Verizon Maryland		281,655,140	3	0.35		386,977,640	3	0.61
Empirian Village of Maryland, LLC		271,389,670	4	0.34		-	-	-
Washington Gas Light Company		255,900,780	5	0.32		199,172,318	4	0.31
JKC Stadium (FedEx Field)		208,927,300	6	0.26		181,825,166	5	0.29
Greenbelt Homes, Incorporated		177,279,700	7	0.22		91,519,960	10	0,14
Baltimore Gas and Electric Company		169,648,240	8	0.21		127,904,490	6	0.20
Summerfield Housing LTD Partnership		150,929,700	9	0.19		101,661,399	8	0.16
PR Prince George's Plaza, LLC		147,685,050	10	0.19		-	-	
Mirant Chalk Point, LLC		-		-		483,708,600	1	0.76
Silver Oaks Campus, LLC		-		-		115,463,500	7	0.18
Samuel Zeli TRS		-		-		97,583,750	9	0.15
		-		-		-	-	-
		-		-		-	-	-
Tetel	<u> </u>					<u> </u>	-	
Total	\$_	2,837,150,760		3.57	_% \$_	2,196,516,085		3.46 %
Total Assessable Base	\$_	79,385,918,996		100.00	_% \$_	63,544,194,607		100.00_%

Source: Montgomery County and Prince George's County Governments.

TABLE T-8

		Percent of Total Collections <u>to Tax Levy</u>	99.4 % 99.5 99.8	99.2 99.7	100.0 99.5	99.5 99.4 99.2	Percent of Total Collections to Tax Levy	9.66 99.6	0.06 0.86	98.1	98.3 99.3	97.2	c.88 7.66
		Total Collections	91,339,163 102,439,738 106,286,983	105,931,319 93,714,582	98,068,320 105,593,430	105,187,468 110,573,066 114,942,121	T otal Collections	177,729,829 209,341,835	245,331,956 270.674,145	250,027,070	233,743,984 218.450.363	213,400,110	z14,554,655 234,870,980
suoj		Collections in Subsequent Years	(8,170) \$ (142,417) 310,681	(671,003) 35,845	4,054 415,355	145,071 207,002 -	<u>Y</u> Collections in Subsequent Years	590,703 \$ 1,173,740	374,773 (508,155)	(384,899)	(483,139) (323.927)	1,757,158	(012,190) -
Property Tax Levies and Collections Last Ten Fiscal Years	MONTGOMERY COUNTY	Percent of Levy Collected	99.4 % 99.6 99.6	9.66 9.66	100.0 99.1	99.4 99.2 99.2	PRINCE GEORGE'S COUNTY Percent of Levy Collected	99.3 % \$ 99.0	98.9 98.4	98.2	98.5 99.4	96.4	99.79 99.7
L		Current Tax Collections	91,347,333 102,582,155 105,976,302	106,602,322 93,678,737	98,064,266 105,178,075	105,042,397 110,366,064 114,942,121	Current Tax Collections	177,139,126 208,168,095	244,957,183 271.182.300	250,411,969	234,227,123 218,774.290	211,642,952 215 267 042	z15,307,043 234,870,980
		Total Tax Levy	91,903,957 \$ 102,981,734 106,450,471	106,745,211 94,042,259	98,068,320 106,088,181	105,6/1,395 111,224,664 115,877,295	Total Tax Levy	178,448,928 \$ 210,271,715	247,780,995 275.536.417	254,998,038	237,755,078 220,093.844	219,461,895 215,646,150	z 15,659,561 235,659,561
		Fiscal Year	2007 \$ 2008 2009	2010 2011	2012 2013	2014 2015 2016	Fiscal Year	2007 <b>\$</b> 2008	2009 2010	2011	2012 2013	2014 2015	2016

TABLE T-9

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

Source: Montgomery County and Prince George's County Governments.

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Ratios of Outstanding Debt by Type Last Ten Fiscal Years

## MONTGOMERY COUNTY

	Outstanding Debt Per	Capita	51.86	44.93	44.13	37.70	31.73	37.39	33.57	45.23	41.83	49.97			Outstanding	Debt Per	Capita (2)	130.17	118.07	104.41	89.16	75.85	64.10	52.90	74.39	na	na	
SO	ů O	0	ŝ											os	Out	ă	Ca	Ś										
Ratios	Percentage Of Personal	Income	0.08 %	0.06	0.06	0.05	0.04	0.05	0.05	0.06	0.05	0.06		Ratios	Percentage	Of Personal	Income (2)	0.34 %	0.30	0.26	0.23	0.19	0.15	0.12	0.17	na	na	
	_	Debt (1)	\$ 48,316	42,362	42,324	36,794	31,464	37,559	34,127	46,046	42,664	52,474			[	Total (	Debt (1)	\$ 108,396	98,058	87,140	77,189	66,294	56,483	47,086	67,280	58,860	72,184	
Advance Land	Acquisition General	Obligation Bonds(1)	\$ 4,290	3,745	3,210	2,680	2,145	1,905	1,665	1,430	1,200	1,075		Advance Land	Acquisition	General	Obligation Bonds(1)	\$ 1,190	885	585	290	•	τ	ı	•		•	
s	Outstanding Debt Per	Capita	\$ 47	40.96	40.79	34.95	29.57	35.50	31.93	43.83	40.65	48.95		(0	Outstanding	Debt Per	Capita (2)	\$ 129	117.00	103.71	88.83	75.85	64.10	52.90	74.39	na	na	
Ratios	Percentage Of Personal	Income	0.07 %	0.06	0.06	0.05	0.04	0.05	0.04	0.06	0.05	0.06	PRINCE GEORGE'S COUNTY	Ratios	Percentage	Of Personal	Income (2)	0.34 %	0.29	0.26	0.22	0.19	0.15	0.12	0.17	na	na	and premiums.
	Total Primary	Government(1)	\$ 44,026	38,617	39,114	34,114	29,319	35,654	32,462	44,616	41,464	51,399	PRINCE GE		Total	Primary	Government(1)	\$ 107,206	97,173	86,555	76,899	66,294	56,483	47,086	67,280	58,860	72, 184	original issuance discounts and premiums
e Activities (1)	Notes	Payable	\$ 27	•	•				•			ı		e Activities (1)		Notes	Payable	ب ب	•	•	•	•		ı				d net of original is
Business-Type Activit	Revenue Bonds and	Notes	\$ 6,715	5,630	4,523	3,393	2,241	1,064	222	ı	ĩ	ı		Business-Type Activiti	Revenue	Bonds and	Notes	، ھ	t		ı	,		ı	ı	,	•	bonds presente
Activities (1)	Notes	Payable	\$ 5,259	3,522	2,301	1,041	368	I	t	ſ	1	ı		Activities (1)		Notes	Payable	\$ 1,806	1,438	1,054	653	369	120	ı	ı	t	•	leneral obligation
Governmental Activities (1)	General Obligation	Bonds	\$ 32,025	29,465	32,290	29,680	26,710	34,590	32,240	44,616	41,464	51,399		Governmental Activities (1)	General	Obligation	Bonds	\$ 105,400	95,735	85,501	76,246	65,925	56,363	47,086	67,280	58,860	72, 184	(1) 000's omitted and general obligation bonds presented net of
		Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016					Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Notes:

Source: The Maryland-National Capital Park and Planning Commission, Montgomery and Prince George's County Governments

(2) See Table 14 for personal income and population data. Data are not available for Prince George's County for FY 2015 and FY 2016.

TABLE T-10

TABLE T-11

Ratio of Net General Obligation Bonded Debt To Assessed Value and Net General Obligation Bonded Debt Per Capita Last Ten Fiscal Years

## MONTGOMERY COUNTY

Net Bonded Debt Per Capita	\$ 4.60 3.97 2.75 2.75 1.90 1.64 1.18 1.02	Net Bonded Debt Per Capita	\$ 1.43 0.70 0.33 0.33 0.33 0.33 0.33 0.33 0.3
cquisition Bonds Ratio of Net Bonded Debt to <u>Assessed Value</u>	% 00.0 00.0 00.0 00.0 00.0 00.0 00.0 00	aquisition Bonds Ratio of Net Bonded Debt to <u>Assessed Value</u>	8 00.0 00.0 00.0 00.0 00.0 00.0 00.0 00
Advance Land Acquisition Bonds General Ratio of Net Bonded Debt Bonded Debt to Outstanding (1) Assessed Value	\$ 4,290 3,745 3,210 2,680 2,145 1,905 1,905 1,200 1,200	Advance Land Acquisition Bonds General Ratio of Net Bonded Debt Bonded Debt to Outstanding (1) <u>Assessed Valu</u>	\$ 1,190 885 585 585 290 290
Assessed Value (2)	<pre>\$ 129,659,726 146,276,983 162,053,662 171,220,841 171,220,841 171,220,841 171,646,984 161,877,310 163,656,758 163,656,758 174,057,795</pre>	Assessed Value (2)	<ul> <li>\$ 63,544,195</li> <li>75,728,883</li> <li>88,636,874</li> <li>98,521,803</li> <li>90,863,504</li> <li>90,863,504</li> <li>84,542,585</li> <li>78,518,921</li> <li>75,744,055</li> <li>76,747,781</li> <li>79,385,919</li> </ul>
Net Bonded Debt Per Capita	<ul> <li><b>4</b>7.25</li> <li><b>4</b>0.96</li> <li><b>4</b>0.79</li> <li><b>4</b>0.79</li> <li><b>3</b>3.55</li> <li><b>3</b>3.55</li> <li><b>4</b>0.65</li> <li><b>8</b>.95</li> <li><b>8</b>.95</li> </ul>	PRINCE GEORGE'S COUNTY lent Bonds f Net Net Bonded Debt to Debt Per Value Capita	<ul> <li>\$ 126.58</li> <li>115.27</li> <li>102.45</li> <li>88.07</li> <li>75.43</li> <li>63.97</li> <li>63.97</li> <li>64.71</li> <li>64.71</li> <li>π.a.</li> </ul>
Park Acquisition and Development Bonds General Ratio of Net Bonded Debt Bonded Debt to Outstanding (1) <u>Assessed Value</u>	0.04 0.02 0.03 0.02 0.03 0.03 0.03 0.03 0.03	PRINCE GEC nd Development Bonds Ratio of Net of Bonded Debt to (1) <u>Assessed Value</u>	0.18 0.14 0.08 0.08 0.07 0.06 0.10 0.10
k Acquisition and L General Bonded Debt 1 Outstanding (1) <u>1</u>	<ul> <li>\$ 44,026</li> <li>38,617</li> <li>39,114</li> <li>39,319</li> <li>29,319</li> <li>32,462</li> <li>41,464</li> <li>51,399</li> </ul>	Park Acquisition and D General Bonded Deh Outstanding (1) <u>2</u>	<ul> <li>\$ 105,400</li> <li>95,735</li> <li>95,735</li> <li>85,501</li> <li>76,246</li> <li>65,925</li> <li>56,363</li> <li>56,363</li> <li>58,860</li> <li>58,860</li> <li>72,184</li> </ul>
Pa Assessed Value (2)	<pre>\$ 112,335,704 126,613,148 140,254,264 149,161,911 149,564,415 143,754,415 141,899,535 142,418,524 141,899,535 151,113,059</pre>	Par Assessed Value (2)	<ul> <li>\$ 59,177,385</li> <li>70,615,992</li> <li>82,671,572</li> <li>91,889,365</li> <li>84,718,780</li> <li>79,043,657</li> <li>73,123,809</li> <li>70,551,044</li> <li>71,578,363</li> <li>74,240,911</li> </ul>
Population	931,694 942,748 959,013 991,645 991,645 1,004,476 1,018,667 1,020,000 1,020,000	Population	832,699 830,514 834,560 865,705 865,705 884,045 881,138 890,081 904,430 909,535 n.a.
Year	2007 2008 2010 2011 2013 2013 2015 2015 2015	Year	2007 2008 2008 2010 2013 2014 2014 2015 2015

Notes: (1) 000's omitted and this is the general bonded debt of both governmental and business-type activities, net of the original issuance discounts and premiums

(2) Metropolitan District only Source: Assessed Value is from Montgomery County and Prince George's County Governments. Population estimates are from the U.S. Bureau of the Census, Population Estimates Branch except 2008 Montgomery County population estimated by the Montgomery County Office of Finance

Q	Direct and Overlapping Governmental Activities Debt June 30, 2016	aing Governmental Activi June 30, 2016	ties Debt		Table T-12
	Debt Outstanding	Estimated Percentage Applicable	Montgomery County Estimated Share of Overlapping Debt	Prince George's County Estimated Share of Overlapping Debt	Total Estimated Share of Overlapping Debt
Overlapping Debt: Montgomery County:					
Montgomery County Government Direct Debt \$ MCPS - canital leases	3,843,880,821 58 807 911	100.00% \$ 100.00%	3,843,880,821 58 807 911	ч ч Ф	\$ 3,843,880,821 58 807 911
MCC - capital leases	48,155,000	100.00%	48,155,000	: I	48,155,000
Kingsview Village Center - bonds	1,112,999	100.00%	1,112,999		1,112,999
West Germantown - bonds	11,440,000	100.00%	11,440,000	ſ	11,440,000
Towns, Cities and Villages	143,475,470	100.00%	143,475,470	I	143,475,470
Prince George's County:					
Prince George's County Direct Debt	1,394,548,405	100.00%		1,394,548,405	1,394,548,405
IDA of Prince George's County - lease revenue bonds	45,555,000	100.00%	I	45,555,000	45,555,000
Towns, Cities and Villages (2)	34,807,812	100.00%	1	34,807,812	34,807,812
Total Overlapping Debt			4,106,872,201	1,474,911,217	5,581,783,418
M-NCPPC Direct Debt Outstanding (1)		·	52,474,491	72,183,753	124,658,244
Total Direct and Overlapping Debt		θ,	4,159,346,692	\$ 1,547,094,970	\$ 5,706,441,662

 Direct Debt is comprised of Park bonds and ALA bonds.
 Source of Debt Outstanding for Towns, Cities and Villages is actual 2016 data from Prince George's County. Note:

Source: Montgomery County and Prince George's County Governments and The Maryland-National Capital Park and Planning Commission.

			THE MARYLAND-	NATIONAL CAPITAL P	THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION	NOISSIMWO				
				Computation of Legal Debt Margin Park Acquusition and Development Bonds Last Ten Fiscal Years	al Debt Margin evelopment Bonds sal Years					IABLE 1-13
				Park Acquisition and Development Bonds Guaranteed by Montgomery County	evelopment Bonds igomery County					
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assessed Valuation - Metropolitan District Real Property Personal Property Total Assessed Value	\$ 109,087,997,868 \$ 3,247,705,861 112,335,703,729	123,349,223,504 \$ 3,263,924,271 126,613,147,775	137,037,338,727 \$ 3,216,925,627 140,254,264,354	145,753,018,621 3,408,892,008 149,161,910,629	\$ 146,152,672,587 3,132,192,188 149,284,864,775	\$ 140,655,277,104 \$ 3,014,605,290 143,669,882,394	137,631,593,595 \$ 2,945,872,990 140,577,466,585	138,896,759,800 \$ 3,002,675,420 141,899,435,220	142,418,523,986 \$ 2,963,935,430 145,382,459,416	147,958,539,731 3,154,519,664 151,113,059,395
Annual Revenue from mandatory park tax levied for each \$100 of assessed valuation Real Property at 3.6 cents (9 cents for FY 2001 and prior) Personal Property at 9 cents	39.271,679 2,922,935 42,194,614	44,405,720 2,937,532 47,343,252	49,333,442 2,895,233 52,228,675	52,471,087 3,068,003 55,539,090	52,614,962 2,818,973 55,433,935	50,635,900 2,713,145 53,349,045	49,547,374 2,651,286 52,198,660	50,002,834 2,702,408 52,705,242	51,270,669 2,667,542 53,938,211	53,265,074 2,839,068 56,104,142
Revenue available from mandatory park tax over next thirty years - Legal Debt Limit	1,265,838,420	1,420,297,560	1,566,860,250	1,666,172,700	1,663,018,050	1,600,471,350	1,565,959,800	1,581,157,260	1,618,146,330	1,683,124,260
Debt Service Applicable to Limit	41,883,976	38,059,329	40,869,590	37,198,245	33,237,288	44,791,154	37,422,603	56,282,000	51,568,000	62,543,000
Legal Debt Margin	\$ 1,223,954,444 \$	1,382,238,231 \$	1,525,990,660 \$	1,628,974,455	\$ 1,629,780,762 \$	1,555,680,196 \$	1,528,537,197 \$	1,524,875,260 \$	1,566,578,330 \$	1,620,581,260
Debt Service Applicable to Limit as a Percentage of the Limit	3.31%	2.68%	2.61%	2.23%	2.00%	2.80%	2.39%	3.56%	3.19%	3.72%
				Park Acquisition and Development Bonds Guaranteed by Prince George's County	svelopment Bonds George's County					
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Assessed Valuation - Metropolitan District Real Property Personal Property Total Assessed Value	\$ 56,538,661,889 \$ 2,638,722,757 59,177,384,646	67,906,380,950 \$ 2,709,610,652 70,615,991,602	79,863,728,005 \$ 2,807,843,667 82,671,571,672	89,287,524,163 2,601,841,179 91,889,365,342	\$ 82,153,036,056 \$ 2,565,743,870 84,718,779,926	76,465,608,181 \$ 2,578,049,126 79,043,657,307	70,552,234,135 \$ 2,571,574,560 73,123,808,695	67,989,278,067 \$ 2,561,766,520 70,551,044,587	68,858,615,833 \$ 2,719,747,118 71,578,362,951	71,447,943,979 2,792,967,386 74,240,911,365
Annual Revenue from mandatory park lax levied for each \$100 of assessed valuation Real Property at 4 cents (10 cents for FY 2001 and prior) Personal Property at 10 cents	22,615,465 2,638,723 25,254,188	27,162,552 2,709,611 29,872,163	31,945,491 2,807,844 34,753,335	35,715,010 2,601,841 38,316,851	32,861,214 2,565,744 35,426,958	30,586,243 2,578,049 33,164,292	28,220,894 2,571,575 30,792,469	27,195,711 2,561,767 29,757,478	27,543,446 27,543,446 30,263,193	28,579,178 2,792,967 31,372,145
Revenue available from mandatory park tax over next thirty years - Legal Debt Limit	757,625,640	896,164,890	1,042,600,050	1,149,505,530	1,062,808,740	994,928,760	923,774,070	892,724,340	907,895,790	941,164,350
Debt Service Applicable to Limit	135,698,883	119,846,031	105,933,668	92,328,755	79,212,624	66,636,492	54,054,273	83,126,000	72,384,000	90,091,000
Legal Debt Margin	\$ 621,926,757 \$	776,318,859 \$	936,666,382 \$	1,057,176,775 \$	983,596,116 \$	928,292,268 \$	869,719,797 \$	809,598,340 \$	835,511,790 \$	851,073,350
Debt Service Applicable to Limit as a Percentage of the Limit	17.91%	13.37%	10.16%	8.03%	7.45%	6.70%	5.85%	9.31%	7.97%	9.57%

Source Montgomery County and Prince George's County Governments and The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-14

## Demographic Statistics Last Ten Fiscal Years

### MONTGOMERY COUNTY

Year	Population (1)	Total Personal Income 000's omitted (2,3)	Per Capita Income (4)	Labor Force (5)	Unemployment Rate (6)	Registered Pupils (7)
2007	931,694	\$ 64,365,237	\$ 69,084	509,769	2.6 %	137,798
2008	942,748	67,279,968	71,366	515,987	3.2	137,745
2009	959,013	65,858,231	68,673	522,421	5.3	137,763
2010	976,006	67,890,159	69,559	532,549	5.6	140,500
2011	991,645	71,081,967	71,681	536,636	5.2	143,309
2012	1,004,476	73,467,234	73,140	540,444	5.2	146,497
2013	1,016,677	73,958,785	72,746	542,029	5.0	149,018
2014	1,018,000	75,940,000	74,597	540,128	4.4	151,289
2015	1,020,000	79,300,000	77,745	544,313	4.0	154,230
2016	1,050,118	82,490,000	78,553	549,900	3.4	156,447

### PRINCE GEORGE'S COUNTY

		Total Personal				
		Income	Per Capita	Labor	Unemployment	Registered
Year	Population (8)	) 000's omitted (2)	Income (2) (	4) Force (9)	Rate (6)	Pupils (10)
2007	832,699	\$ 31,753,583	\$ 37,361	448,144	3.7 %	131,014
2008	830,514	33,026,742	38,847	454,201	4.5	129,752
2009	834,560	33,227,622	38,810	452,754	7.1	127,977
2010	865,705	34,302,938	39,647	462,138	7.7	127,039
2011	874,045	35,036,640	40,215	466,787	7.2	126,671
2012	881,138	38,481,250	43,672	469,150	6.8	123,833
2013	890,081	38,595,921	43,362	467,318	6.9	123,737
2014	904,430	40,215,913	44,465	469,359	6.2	125,136
2015	909,535	n. a.	n. a.	495,449	4.7	127,576
2016	n. <b>a</b> .	n. a.	n. a.	495,234	4.6	n.a.

Notes: n.a. represents information that was unavailable at the time the tables were updated

(1) Source: Data for 2007-2009 from the U.S. Bureau of the Census, data for 2010-2015 estimated by the Montgomery County Department of Finance

(2) Source: Bureau of Economic Analysis, U.S. Department of Commerce (Income data for 2015-2016 is not currently available for Prince George's County)

- (3) Source: Data for 2010 2016 are estimates derived by the Montgomery County Department of Finance
- (4) Source: Per Capita Income is derived by dividing personal income by population

(5) Source: Bureau of Labor Statistics, U.S. Department of Labor

- (6) Source: Maryland Department of Labor, Licensing and Regulations. Represents yearly average figures.
- (7) Source: Office of Management and Budget, Montgomery County
- (8) Source: Data for 2010-2015 are estimates derived by the Prince George's County Department of Finance from the U.S. Bureau of the Census. Estimates for 2016 are not available

Data for 2007-2009 estimates are provided by the U.S. Bureau of the Census, Population Estimates Branch.

- (9) Source: Maryland Department of Labor, Career and Workforce Information, updated June 2016. Prince George's County data for 2016 is an estimate
- (10) Source: www.mdreportcard.org, updated 2016 for Prince George's County

		Total (	Total Government Employees by Function Last Ten Fiscal Years	rnment Employees by Fun Last Ten Fiscal Years	ction					TABLE T-15
			MONTGOMERY COUNTY	<b>τΥ COUNTY</b>						
					Fiscal Year	Year				
Governmental Activities	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Government:	81.00	83.45	78.75	76.35	74.05	67.55	64.00	62.55	64.30	65.74
County Planning and Zoning: Office of the Planning Director	0.5 5	3 77	3 87	00 6	00 6	00.9	9	00 9	00	0
Management Services	9.30	7.60	25.57	28.35	3.00 29.02	22.39	21.60	0.00 21.65	15.45	4.00 16.75
Functional Ptanning and Policy		1	1	I	r	14.50	14.40 13.75	15.18 11 05	18.40	18.50
Area 2			8 1	1 1		15.49	16.25	16.15	15.50	15.15
Area 3		•	ı	ı	ı	16.19	15.50	15.95	16.20	16.20
Strategic Planning Comminity-Based Planning	33.30	4.30 38.77	22 22	24.17	- 21.20			1 1		t 1
County-Wide Planning	41.00	48.57			, <u>, ,</u>	. 1				
Environmental Planning	I	t	23.67	23.67	22.43	ł	t		1	١
Transportation Planning Urban Dasim	1	t	17.89	18.15 16.00	13.29 15.20	1	t	t	I	1
Development Review	35.60	35.00	32.32	31.48	15.60	1 1	1 1		, ,	1 1
Development Applications and Regulatory Coordination	ı	1	1	ı	ı	12.60	10.85	10.10	9.85	10.70
Center for Research and Information Systems	26.90	31.30	28.55	24.84	23.18	12.64	13.95	15.00	·	- 0,
Information Leconology and Innovation Research and Special Projects						ι ι	з r		15.90 8.00	16.00 8.00
Total County Planning and Zoning	157.40	169.31	171.05	170.65	142.92	111.30	111.30	111.98	115.30	116.30
Park Operations and Maintenance:				1	1					
Director of Parks Superintendent of Parks	24.20	23.65	21.57	5.55	5.55	5.00	6.00	7.80	7.80	10.20
Special Programs	. 1			6.00	6.00		. 1	t i	1 1	1 1
Park Information and Customer Service	,	3	ı	10.30	10.30	18.00	18.20	19.10	, ,	'
Public Arrairs and Community Parmersnips Management Services	3 3	7 22	7 13	7.67	7 50	20.60	20.10	20.20	19.60	20.40
Facilities Management	1	6.90	6.83	6.00	6.00	,	1	t	1	1
Technology Center	10.10	11.50	10.74	10.90	11.15	ı	1	ι	' 0	, 0 10
information Lectinology and Innovation Park Planning and Stewardship	- 18.85	79.88 29	33.43	31.96	31.62	25.70	24.80		8.10 20.50	8.10 38.30
Park Development	26.50	28.50	28.43	28.50	28.55	24.80	23.80	23.80	25.80	25.40
Park Police Locial Hundle Economy and Economy and Ed	117.50 ef ef	112.85 62.65	114.72 52.04	115.56 52.40	115.61 62 50	104.90	109.40	109.40	111.30	110.90
Facilities Management (formerly Central Maintenance)	101.30	102.77	104.76	102.90	102.65	91.10	89.80	00.00	95.20	95.90
Northern Region	115.10	114.71	116.25	116.52	116.52	101.00	100.00	103.20	107.90	115.00
Southern Region	174.22	179.11	180.51	182.14	181.84	153.90	151.20	153.50	154.20	156.40
Support Services Property Management	3.00	3.50	3.50	3.50	3.50	2.50	2.90	1.10 6.00	7 00 7 00	2.6U 7.00
Total Park Operations and Maintenance	656.42	683.24	691.71	692.00	691.39	621.80	630.60	641.10	665.00	690.00
Business-Type Activities Recreational and Cultural Facilities	109.70	110.30	104.60	113.10	110.90	117.20	118.90	116.00	110.30	110.00

Source: The Park and Planning Commission Adopted Annual Budget, various years

982.04

954.90

931.63

924.80

917.85

1,052.10 1,019.26

1,046.11

1,046.30

1,004.52

Totał Workyears

TABLE T-15

THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

	0.01	Last Ten Fise	Last Ten Fiscal Years							(continued)
	<u>a</u> .	PRINCE GEORGE'S COUNTY	SE'S COUNTY							
					Fiscal Year					
Governmental Activities	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Commissioners Office	13.90	14.30	14.30	14.30	14.30	14.00	13.50	13.50	13.50	13.50
Department of Human Resources and Management	27.50	28.50	29.75	24.75	24.25	25.25	23.15	23.65	24.90	24.20
Department of Finance	29.20	29.60	31.60	34.60	33.30	29.80	28.50	31.70	31.70	32.81
Internal Audit	0.00	0.00	0.00	0.00	0.00	2.50	2.50	2.50	3.00	3.00
Legal Department Merit Svetem Roard	8.50 0.25	10.00	11.00	0.25	0.25	9.75	9./5 0.25	0.25	0.25	0.25
General Government:	79.35	82.65	86.90	85.40	83.75	81.55	77.65	81.60	83.35	83.76
County Planning and Zoning:										
Director's Office	14.00	14.00	16.00 52.70	27.00	28.00	28.00 56.00	28.50	32.50	35.50	27.50
Levelopment Review Community Planning	33.63	45.80	43.80	43.60	43.60	42.60	39.60	37.75	33.75	26.63
Information Management	23.50	24.60	25.60	27.60	27.80	28.00	28.00	28.00	27.00	25.00
County-Wide Planning	35.50 23 E0	42.00	39.50 27.00	46.00	46.00	45.00	40.00	40.00	42.00	43.00
Total County Planning and Zoning	178.53	201.10	204.60	204.20	204.40	199.60	189.10	191.25	191.25	177.13
Dort Constitute and Maintenance.										
Contractions and maintenance.	39.70	25.10	27.50	4.00	4.00	3.00	3.00	3.00	13.00	19.00
Administrative Services	•	•		16.10	15.10	15.50	38.50	38.50	39.50	52.00
Administration and Development	•		'	, ,		2.00	6.00	6.00	2.00	2.00
Public Affairs and Marketing T & Communications		15 20	- 16.20	12.00	27.20	29.20	28.20	30.20	32.20	31.20
Park Police	130.80	137.60	143.50	146.50	151.50	146.50	146.50	150.50	150.50	155.50
Park Planning and Development	51.00	52.00	61.00	61.00	61.00	56.50	55.00	55.00	55.00	55.00
Facility Operations	243.50 219.60	250.50 228.10	271.60 240.10	269.50 240.10	266.50 249.10	291.90 241.50	285.60 247.50	293.10 255.50	310.60 262.50	315.10 263.00
Total Park Operations and Maintenance	684.60	708.50	759.90	765.40	789.40	800.10	824.30	845.80	865.30	892.80
Recreation Programs:										
Director's Office	9.50	9.50	19.50 _	20.50	- 18 50	18.00				
Public Affairs and Marketing				3.00	2.00	2.00	2.00	3.00	ı	
Administration and Development	•		2.00	2.00	2.00	3.00	,			
IT & Communications		9.00	9.00 164 70	9.00	226.50	179.40	- 212 40	215.40	- 222 40	250 90
Facility Operations Area Operations	654.60	670.60	718.30	700.30	733.30	723.70	689.20	713.20	722.20	792.20
Total Recreation Programs	825.20	849.80	913.50	952.10	982.30	926.10	903.60	931.60	944.60	1,043.10
Business-Type Activities Recreational and Cultural Facilities	215.50	218.00	213.00	202.00	200.50	193.00	188.00	180.00	181.00	202.00
Total Workyears	1,983.18	2,060.05	2,177.90	2,209.10	2,260.35	2,200.35	2,182.65	2,230.25	2,265.50	2,398.79

TABLE T-15

Total Government Employees by Function

Source: The Park and Planning Commission Adopted Annual Budget, various years

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THE MARYLAND-NATION
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TABLE T-16

Function	rears
Operating Indicators by	Last Ten Fiscal Y

		2016	85 442 52 10,552 38 5,238	4 4 4 234 256 24 21 90 72 899 126,197	5 5 5 32 314 14 646 90 117 17 8,491 85 41,226	88 532.732 83 115.777 85 662,538 54,376
		2015	99 285 52 10,552 88 5,238	ي 28 ۍ	5 5 432 55 432 76 414 87 90 83 9,117 57 40,985	12 520,388 13 117,283 1404,885 17 58,373
		2014	9 109 6 10,552 7 5,238	2 8 4 4 234 0 234 9 85 85 9 3,116	7 55 55 6655 2 2.076 4 87 1 6.583 3 39,157	4 375,912 6 124,713 4 333,689 9 47,347
		2013	7 109 5 10,226 7 4,957	2 284 7 40 1 5,521 7 22,017	8 75 5 34,942 8 948 3 6,801 4 32,183	8 432,154 5 110,826 3 519,704 3 50,509
	Fiscal Year	2012	) 147 15,926 2 4,547	2 352 4 47 9 47 8 81 8 3,225 0 3,225	8 355 6,300 6,300 5 6,453 8 27,274	402,438 106,435 106,435 1626,243 40,943
UNTY	Fis	2011	60 14,974 4,182	2 254 29 76 4,190 18,537	6 59 1,797 85 6,432 34,533	427,854 122,049 588,464 28,455
MONTGOMERY COUNTY		2010	109 14,048 3,830	220 262 3,439 23,602	10 877 1,642 1,642 8,556 8,556	424,638 121,715 500,679 31,834
NOM		2009	376 20,593 3,747	4 124 40 3,624 14,576	12 140 1,581 84 7,798 37,877	390,336 96,103 <b>4</b> 22,565 27,729
		2008	350 19,51 <b>4</b> 3,383	120 39 380 5,697	10 297 1,100 7,104 7,104	408,746 58,510 490,220 30,359
		2007	400 18,481 3,028	7 38 400 3,000 2,400	6 480 1,295 184 6,830 45,808	449,007 132,801 569,315 29,964
			Governmental Activities General Government, Commission-Wide: Number of Positions Advertised Number of MFD Vendors in Directory Number of MFD Vendors in Directory	County Planning and Zoning: Number of Master & Sectional Map Ammendment Plans Completed Number of Regulatory Planning Reviews Number of Transportation Studies Number of Transportation Studies Number of Daity Website Visits Number of GIS Updates	Park Operations and Maintenance: Number of Playground Renovations Completed Total Acres of Parkland Acquired Trees Planted for Reforestation Projects Major Maintenance Requests Completed Service Requests Completed Number of Customers Attending Nature Programs	Business-Type Activities Recreational and Cultural Facilities: Number of Ice Rink Customers Number of Indoor Tennis Customers Number of Park Facilities Customers Number of Conference Center Customers

Source: The Park and Planning Commission Proposed Annual Budget, various years n/a - not available.

	THE MARYL	THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION	NAL CAPITA	AL PARK AN	ID PLANNIN	IG COMMIS	SION			97 I 1 10 I
			Operating I Last 7	Operating Indicators by Function Last Ten Fiscal Years	inction s					continued
			PRINCE (	PRINCE GEORGE'S COUNTY	UNTY					
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Governmental Activities County Planning and Zoning: Autor Planning and Zoning:	Ċ	5	č	ŝ	Ş					
Number of New Applications for Preliminary Plans Number of New Zoning Applications	/0 29	53	00 42	90 54	34 34	07 I 61	071 60	34	200 64	200 64
Number of Help Desk Requests Completed	2,450	2,900	3,843	3,714	3,213	4,332	4,000	2,769	3,100	3,100
Number of Transnortation Referrals Received	200	282	192	5151 151	107	113	128	105	141	106
Number of Environmental Referrals Received	1,923	1,323	944	550	359	342	350	424	392	400
Number of Walk-in Customers Served	7,000	7,269	6,417	7,000	5,256	4,580	5,000	4,812	5,100	5,100
Number of Telephone Calls Responded to	11,000	8,128	4,440	5,000	4,162	4,562	5,000	4,919	4,800	4,800
Park Operations and Maintenance:										
Number of Park acres	n/a	26,776	26,998	27,188	27,528	27,628	27,000	27,625	28,290	28,804
Number of completed Capital Improvement projects	n/a	36	32	49	34	30	45	28	37	17
Number of picnic shelters rentals	n/a	972	936	928	924	929	599	621	640	660
Number of AUA Accomodations Number of Community Sponsored Events	n/a 2/2	1,400	1,500	1,600	2,600	2,800	2,633	3,056	3,100	3,150
Number of Community Outreach events	n/a	112	131	262	313	322	452	447	469	e)u
Number of Historic Property Rentals	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	229	280
Recreation Programs:										
Number of permits for Recreation building use	n/a	n/a	n/a	n/a	n/a	n/a	676	668	665	660
Total SMARTlink Accounts portal for programs	n/a	n/a	n/a	n/a	n/a	n/a	294,414	323,727	335,345	355,000
Total Youth registered for recreation programs	n/a	n/a 2/2	n/a	n/a	214,422 00.662	214,400	205,999 175 282	205,999	205,999 175 282	n/a
Total optimus registered for recreation programs Number of program vorith volunteers	6/C	1 400	1 500	2 000		30,000	1 500	200,021	200,021	0/11 0/12
Number of youth volunteer hours served	n/a	e/u		5,300	ooo' '	425	461	470	466	480
Number of Art class registrants	n/a	n/a	2.700	2,900	6,900	7.000	2.576	2.967	3.060	3.267
Number of Therapeutic Recreation programs	n/a	362	375	425	408	405	453	460	465	465
Business-Type Activities Recreational and Cultural Facilities										
Number of Rounds of Golf	81,274	84,558	94,000	n/a	n/a	n/a	78,006	74,923	76,848	78,000
Number of Fitness center memberships	n/a	3,725	4,046	4,000	5,198	5,600	12,654	12,636	12,930	13,000
Number of swimming classes	n/a	12,843	13,700	14,385	16,188	17,806	12,017	12,619	14,659	15,000
Number or instructional tennis class participants Number of event davs at Show Place Arena	n/a	0.4 204	175	184 184	222 222	708 208	2,625 332	2,950 291	2,758	300
							1			

Source: The Park and Planning Commission Proposed Annual Budget, various years - FY 14 estimated data n/a - not available

### The Maryland-National Capital Park and Planning Commission

## Capital Asset Statistics by Function Last Ten Fiscal Years

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
					COMMIS	SSION-WID				
Governmental Activities										
General Government: Office Building	1	1	1	1	1	1	1	1	1	1
					NONTOO					
Governmental Activities					MONTGO	MERY COUL	NIY			
County Planning and Zoning:										
Office Building	1	1	1	1	1	1	1	1	1	1
Park Operations and Maintenance: Athletic Fields	360	361	359	363	363	347	350	350	350	367
Basketball Courts	173	208	208	207	207	207	207	207	207	214
Campsites	102	102	102	102	102	108	107	107	107	102
Dog Parks	4	4	4	4	5	5	5	5	5	6
Historic Buildings	27	27	27	27	45	43	117	117	117	117
Office Building	13	13	13	13	13	13	13	13	13	13
Picnic Shelters Playgrounds	190 284	191 290	194 291	193 291	132 291	129 290	130 291	130 291	130 291	134 285
Recreation Buildings	32	32	31	31	31	290	25	25	25	283
Rental Buildings	61	61	61	61	49	49	53	53	53	52
Skateboard Park	1	1	1	1	1	2	3	3	3	3
Tennis Courts	153	305	305	305	305	317	315	315	315	304
Business-Type Activities										
Recreational and Cultural Facilities:										
Antique Carousel	1	1	1	1	1	1	1	1	1	1
Conference Centers	3 5	3 5	3 5	3 5	5 5	5 6	5 6	5	5	5
Equestrian Centers Ice Rinks	5	2	5	2	2	2	6 2	6 2	6 2	6 2
Indoor Tennis Facilities	2	2	2	2	2	2	2	2	2	2
Miniature Trains	2	2	2	2	2	2	2	2	2	2
Miniature Golf Course	1	1	1	2	1	1	1	1	1	1
Splash Park	1	1	1	1	1	1	1	1	1	1
Governmental Activities					PRINCE G	EORGE'S C	OUNTY			
Park Operations and Maintenance:										
Office Building	14	14	14	14	14	14	14	14	14	14
Recreation Buildings	24	25	25	25	26	28	34	34	34	34
Picnic Shelters	87	88	88	88	88	88	88	88	91	92
Playgrounds Athletic Fields	223 383	227 389	227 390	227 390	228 390	229 390	240 392	240 392	252 392	254 392
Tennis Courts	161	163	163	163	163	163	163	163	164	165
Basketball Courts	211	213	214	214	214	214	215	215	218	219
Recreation Programs:										
Historic Buildings	15	15	15	15	15	15	15	15	15	16
Community Centers	30	30	30	30	31	31	31	31	31	36
Swimming Pools	10	10	10	10	11	11	11	11	11	13
Business-Type Activities										
Recreational and Cultural Facilities: Ice Rinks	2	2	2	2	2	2	2	2	2	2
Golf Courses	2	2	2	2	2	2	2	∠ 3	2	2 4
Tennis Bubbles	2	2	2	2	2	2	2	2	2	2
Equestrian Center	1	1	1	1	1	1	1	1	1	1
Sports and Learning Complex	1	1	1	1	1	1	1	1	1	1
Trap and Skeet Range Marina	1	1	1	1	1 1	2 1	2 1	2 1	2 1	2
Airport	1	1	1	1	1	1	1	1	1	1 1
							1		1	

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

TABLE T-18

### Principal Employers

## Current Fiscal Year and Nine Years Ago

## MONTGOMERY COUNTY

		2016		2	2007	
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
U.S. Department of Health and Human Services	29,040	1	6.25 %	41,250	1	8.87 %
Montgomery County Public Schools	25,480	2	5.48	20,875	2	4.49
Montgomery County Government	11,790	4	2.54	8,675	4	1.87
U.S. Department of Commerce	5,420	5	1.17	6,721	6	1.45
U.S. Department of Defense	5,340	3	1.15	14,709	3	3.16
Adventist Healthcare	4,800	6	1.03	8,134	5	1.75
Marriott International, Inc (Headquarters)	4,500	7	0.97	3,000	9	0.65
Holy Cross Hospital of Silver Spring	3,860	8	0.83	-	-	-
Montgomery College	3,550	9	0.76	-	-	-
Lockheed Martin Corporation	3,100	10	0.67	3,832	8	0.82
Giant Food Corporation	-		-	3,896	7	0.84
U. S. Nuclear Regulatory Commission	-			2,712	10	0.58
Total	96,880		20.85 %	113,804		24.48 %

### PRINCE GEORGE'S COUNTY

	20	015 (1)		20	07(1)	
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County
	Employees			Linpioyees		Employment
University System of Maryland (2)	18,726	1	0.86 %	12,454	3	2.54 %
Joint Base Andrews Naval Air Facility Washington*	17,500	2	0.61	-	-	-
U.S. Internal Revenue Service *	5,539	3	0.56	5,539	5	1.13
United States Census Bureau *	4,414	4	0.53	4,158	8	0.85
United Parcel Service	4,220	5	0.53	4,220	7	0.86
NASA/Goddard Space Flight Center *	3,397	6	0.47	3,083	9	0.63
Giant Food	3,000	7	0.47	5,394	6	1.10
Prince George's Community College	2,785	8	0.40	-	-	-
Dimensions Healthcare System	2,738	9	0.33	-	-	-
Marriott International	2,500	10	0.29	-	-	-
Prince George's County Public Schools	-	-	-	18,888	1	3.85
Andrew's Airforce Base *	-	-	-	15,000	2	3.06
Prince George's County Government	-	-	-	6,889	4	1.40
Verizon	-	-	-	2,738	10	0.56
Total	64,819		5.05 %	78,363		15.98 %

Note:

(1) In 2016, Information is not yet available.

(2) Includes UMPC, UMUC and Bowie State University

(\*) Employee counts for federal and military facilities exclude contractors.

Source: Montgomery County and Prince George's County Governments.

Table T-19

# THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION

SUPPLEMENTAL ENTERPRISE INFORMATION

Condensed Schedule of Revenues and Expenses For the Fiscal Year Ended June 30, 2016

## Recreational Facilities

## MONTGOMERY COUNTY

		lce Rinks		Golf Courses	I	Park Facilities		Indoor Tennis	Conference Centers	8 "	MC Ent Admin	+ د	Totals	0
Operating Revenues	\$	4,600,112	⇔	12,568	φ	3,477,126	ŝ	1,688,557 \$	633,230	30		<del>ده</del> ا	10,411,593	593
Operating Expenses Before Depreciation	I	3,960,003	י ו	448	l	2,619,366		1,326,632	708,309	60	(6)	(9,536)	8,605,222	222
Operating Income (Loss)														
Before Depreciation		640,109		12, 120		857,760		361,925	(75,079)	79)	ດ໌	9,536	1,806,371	371
Depreciation		753,875		198,829		115,578		45,202	30'6	29	ດົ	9,536	1,153,949	949
Operating Income (Loss)	•	(113,766)		(186,709)		742,182		316,723	(106,008)	(80		1	652,422	422
Nonoperating Revenues (Expenses)		2,100			I	32,456	I	28, 185	5	8		'	63	643
Net Income (Loss)	ф	(111,666)	Ś	(186,709)	ь	774,638	¢	344,908 \$	(105,1	06) \$		\$ '	716,065	065
	•		' '											
				đ	RINC	PRINCE GEORGE'S COUN	S	DUNTY						

	1	Airport	Equestrian Center/ Multipurpose Arena	Galf Courses	lf ses	lce Rinks	Regional Parks	Trap and Skeet Center	S C C	Sports and Learning B Complex	Bladensburg Marina	Totals
Operating Revenues	ф	196,096 \$	1,369,291 \$	\$ 2,19	2,199,065 \$	558,414 \$	344,376 \$	3 1,633,235 \$	3,1	3,166,906 \$	139,549 \$	9,606,932
Operating Expenses Before Depreciation		372,106	2,871,928	3,72	3,725,592	1,268,654	998,594	1,658,797	7,6	\$26,097	223,818	18,745,586
Operating Income (Loss)												
Before Depreciation		(176,010)	(1,502,637)	(1,52	6,527)	(710,240)	(654,218)	(25,562)	(4,4	159, 191)	(84,269)	(9,138,654)
Depreciation		11,458	518,817	11	8,353	109,443	45,610	25,141	1,0	<b>95,506</b>	'	1,924,328
Operating Income (Loss)	I	(187,468)	(2,021,454)	(1,64	(1,644,880)	(819,683)	(699,828)	(50,703)	(5,5	54,697)	(84,269)	(11,062,982)
Nonoperating Revenues (Expenses)		2,277	9,914	1,90	163	1,654	5,465	1,526		1,385	4,525	1,934,909
Transfers In (Out)		220,888	2,244,065	1,04	3,300	768,279	369,421	35,649	4,1	43,050	246,695	9,071,347
Net Income (Loss)	് ക	35,697 \$	232,525 \$	\$ 1,306,583	6,583 \$	(49,750) \$	(324,942) \$	\$ (13,528) \$	(1,4	(1,410,262) \$	166,951 \$	(56,726)

Source: The Maryland-National Capital Park and Planning Commission, Finance Department

## ACKNOWLEDGMENTS

The following individuals contributed to the preparation of this Comprehensive Annual Financial Report:

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## Photo Index

## Cover:

The newly restored Woodlawn Barn new visitor center at Woodlawn Manor Cultural Park in Sandy Spring, MD. Built in 1832, the historic barn tells the story of the Underground Railroad in Maryland. Short videos are displayed on the rough stone walls in which costumed actors talk about the Quakers, slavery and the risks associated with trying to escape on the Underground Railroad. The large "bank" barn is built into the hillside which is unique in Montgomery County.

**Page 1:** Inside view of the various types of airplanes in the newly renovated College Park Airport Museum located in College Park, MD.

## Page 9: Collage

Learning about monarch butterflies at Monarch Fiesta Day at Black Hill Regional Park; Children enjoying a summer day at the Germantown Splash Park; Young ladies traditional Indian dance at the Annual Friendship Picnic at Wheaton Regional Park; Children participating in summer tennis camp at Wheaton Indoor Tennis Center; Observers with park police at Park Police Day; Active Aging week doing yoga in the park; Wheelchair basketball; Family Science night at Southern Regional and Technical Center

## **Photo Credits:**

Various staff members (Montgomery County): Cover, pages 8, 18, 107, and 115. Cassi Hayden (Prince George's County): pages 1, 8, 103, 111, and 119.